

Special City Council Meeting
April 2, 2024 at 3:00pm
City of Palmer, Alaska
Palmer City Council Chambers
231 W Evergreen Avenue, Palmer, Alaska 99645
www.palmerak.org



Mayor Steven J. Carrington
Deputy Mayor Carolina Anzilotti
Council Member John Alcantra
Council Member Richard W. Best
Council Member Jim Cooper
Council Member Pamela Melin
Council Member Joshua Tudor

City Manager John Moosey
City Clerk Shelly M. Acteson, CMC
City Attorney Sarah Heath, Esq.

- A. CALL TO ORDER:
- B. ROLL CALL:
- C. PLEDGE OF ALLEGIANCE:
- D. APPROVAL OF AGENDA:
- E. NEW BUSINESS:
 - 1. City Council Interview Process Discussion
 - 2. City Manager Interviews
 - a. Kim Zimmerman - 3:15 pm (Zoom)
 - b. Randy Robertson - 4:00 pm (Zoom)
 - c. Patrick Marsh - 4:45 pm (Zoom)
 - d. Kolby Hickel - 5:30 pm
 - e. Susana Stinnett - 6:15 pm
- F. EXECUTIVE SESSION:
 - 1. Subjects That Tend to Prejudice the Reputation and Character of Any Person - City Manager Candidates (Note: All city manager candidates may be discussed during the Executive Session. Personnel action regarding the City Manager Candidates may be taken following the Executive Session)
- G. AUDIENCE PARTICIPATION:
- H. ADJOURNMENT



Special Palmer City Council Meeting

E.

Meeting Date: 04/02/2024

Submitted For: Kimberly Green, HR Director

Department: City Clerk's Office

Subject

NEW BUSINESS:

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2. City Manager Interviews
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Summary Statement/Background

Administration's Recommendation:

Attachments

2024 City Manager Interviews

EMPLOYMENT APPLICATION



CITY OF PALMER
231 W Evergreen Avenue
Palmer, Alaska 99645
(907) 761-1302
<http://www.palmerak.org>

Hickel, Kolby
24-000 CITY MANAGER

Received: 2/29/24 7:42 PM
For Official Use Only:
QUAL: _____
DNO: _____
 Experience
 Training
 Other: _____

PERSONAL INFORMATION

POSITION TITLE: CITY MANAGER		EXAM ID# : 24-000
NAME: (Last, First, Middle) Hickel, Kolby		SOCIAL SECURITY NUMBER: [REDACTED]
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		EMAIL ADDRESS: [REDACTED]
HOME PHONE: [REDACTED]		NOTIFICATION PREFERENCE: Email
DRIVER'S LICENSE: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DRIVER'S LICENSE: State: [REDACTED] Number: [REDACTED]	LEGAL RIGHT TO WORK IN THE UNITED STATES? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
What is your highest level of education? Master's Degree		

PREFERENCES

MINIMUM COMPENSATION: \$0.00 per hour; \$0.00 per year
WHAT TYPE OF JOB ARE YOU LOOKING FOR? Regular
TYPES OF WORK YOU WILL ACCEPT: Full Time
SHIFTS YOU WILL ACCEPT: Day

EDUCATION

DATES:	SCHOOL NAME: University of Alaska	
LOCATION: (City, State/Province) Anchorage, Alaska	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Bachelor's
MAJOR: Management		
DATES:	SCHOOL NAME: University of Alaska	
LOCATION: (City, State/Province) Anchorage, Alaska	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Master's
MAJOR: Master of Business Administration- Management		

WORK EXPERIENCE

DATES: From: 7/2021 To: Present	EMPLOYER: Municipality of Anchorage	POSITION TITLE: Deputy Municipal Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Kent Kohlhasse - Municipal Manager	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$0.00/month	

DUTIES:

- Managed Port of Alaska, Anchorage Water Wastewater Utility, Solid Waste Services, Public Transportation, Merrill Field Airport, Anchorage Hydropower, Office of Emergency Management, and Transportation Inspection.
- Port of Alaska Modernization Program Manager
 - o Execute \$1.85 billion project ensuring state's largest port is operable for next 75 years
 - o Provided \$200M for new administration building and Phase 2
 - o Completed the Petroleum cement terminal and south floating dock
 - o Balanced interests of city, customers, and contractors for North tension Stabilization phase 1
 - o Managed \$120M construction of Solid Waste Services Central Transfer Station
 - o Provided strategic direction for Anchorage Police Department, Anchorage Fire Department, Human Resources, Office of Economic Community Development, Risk Management, Health Department, Parks and Recreation, and Internal Audit.

- Ensure compliance with Regulatory Commissions.
- Fund manager for the class action lawsuit against opioid distributors and Janssen Pharmaceuticals.

REASON FOR LEAVING:

Still employed

DATES: From: 8/2016 To: 7/2021	EMPLOYER: Hotel Captain Cook	POSITION TITLE: Director of Sales
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Wally Hickel - President/CEO	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$0.00/month	

DUTIES:

- Led sales operations for Alaska's sole member of Preferred Hotel & Resorts: Luxury Collection.
- Led sales team and staff in production of financial reports, targets, and projected profits for both properties. Ensured budget compliance.
- Identified key markets and monitored emerging trends.
- Represented the company at industry events, conferences, and trade shows.
- Solidified client relationships with State of Alaska agencies, non-profits, associations, school districts, State of California, unions, and other large industry leaders

REASON FOR LEAVING:

Career advancement

DATES: From: 6/2013 To: 6/2016	EMPLOYER: TecPro, Ltd.	POSITION TITLE: Vice President, Operations
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Joe Saunders - Vice President/Owner	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$0.00/month	

DUTIES:

- Enhanced and developed policies and procedures improving overall operation.
 - Ensured company operations were executed in-line with company vision, mission, and completion plans.
 - Overall accountability for construction projects to ensure completion according to scope, quality, and budget.
 - Maximized revenue, analyzed financial reports, and ensured competitive bids.
- Managed company licenses, hiring, operations, insurance, employee benefits, contract management, financial oversight, brand management, administration, and maintenance of GSA & WSCA contracts.

REASON FOR LEAVING:

Career advancement

DATES: From: 7/2011 To: 2/2013	EMPLOYER: CIRI	POSITION TITLE: Corporate Accountant
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Rhonda Oliver - 0	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$0.00/month	

DUTIES:

- Recorded monthly operating results and data management, reviewed transactions, reconciled inter-company and general ledger accounts, and recorded equity income of designated affiliates.
 - Reconciled subsidiary companies' account ledgers to the parent company.
 - Account for investments in private equity funds: recording interest income, management fees, gains and losses. Tracked underlying investments, commitments, unrealized gains and losses, including investments in hedge funds, collateralized loan obligations, leveraged buyout firms and equity investments.
 - Account for the marketable securities portfolio, which includes recording change in gain/loss, interest income, management fees and amortization for equity, fixed income, and alternative funds.
 - Actively communicate with CIRI business partners and affiliates. Prepared schedules and work papers for annual financial audits of CIRI and subsidiaries.
- Produced financial statements, consolidations, year-end statements, annual budget, and mid-year forecasts. Monitored budget-to-actual performance on designated projects and operations.
- Designated industries: Government services, environmental services, private equities, marketable securities, telecommunications, resort investments, construction/oilfield services, real estate income producing buildings, and Cook Inlet Health & Welfare Plan & Trust (employee health benefits).

REASON FOR LEAVING:

Career advancement

DATES: From: 8/2009 To: 7/2011	EMPLOYER: ICE Services Inc.	POSITION TITLE: Accountant & Human Resources Associate
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: TJ Bourdon - Owner	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$0.00/month	

DUTIES: <ul style="list-style-type: none"> Responsible for daily, monthly, and annual accounting with supporting documents. Calculated and accrued lodging income, interest income, catering revenue, property tax, and note payables. Record and depreciate assets on a monthly and annual basis. Provided support of payroll for 250 employees. Reconciled checking accounts, ATM, 401(K) withholdings and company matching, credit cards, and accounts receivable. Health insurance, 401(K), unemployment, background checks, interviews, random employee drug testing, workmen's compensation, and employee records. Authored employee handbook.
REASON FOR LEAVING: Career advancement

CERTIFICATES AND LICENSES
Nothing Entered For This Section

Skills
OFFICE SKILLS: Typing: 40 Data Entry: 0
OTHER SKILLS: Microsoft Office Suite - Intermediate - 15 years and 0 months
LANGUAGE(S):

ADDITIONAL INFORMATION
Nothing Entered For This Section

REFERENCES		
REFERENCE TYPE: Professional	NAME: Kent Kohlhasse	POSITION: Municipal Manager- Municipality of Anchorage
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Amy Demboski	POSITION: Former Municipal Manager- Municipality of Anchorage
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Lauren Hughes	POSITION: Special Assistant
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]

Agency-Wide Questions

1. Have you previously worked for the City of Palmer?
No
2. Are you related to anyone who is currently employed by the City of Palmer?
No
3. If you answered yes to the previous question, please provide the individual's name and department
4. Are you able to perform the essential functions of this job with or without reasonable accommodations?
Yes
5. If you answered yes to the previous question, please explain:
6. Have you ever been terminated or asked to resign by a former employer?
No
7. Have you been convicted of a misdemeanor within the past five years?
No

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information to the City of Palmer or its agents, and release the City of Palmer, its officials, employees, attorneys, and agents from all liability, claims, demands, causes of action, damages, costs, or compensation for any damage, loss or injury, including but not limited to, damage to my reputation, character, business interests, or privacy, which may arise as a result of the disclosure of the information obtained by or disclosed to the City of Palmer or any person acting on behalf of the City. I hereby agree to submit to any lawful drug or integrity testing that may be required as a condition of employment or continued employment and understand that refusal to submit to such testing during the course of my employment may result in disciplinary action, up to and including discharge. I understand that this application is not and is not intended to be a contract for employment or continued employment. I understand that according to federal law all individuals who are hired must, as a condition of employment, produce certain documentation to verify their identity and U.S. citizen status or, if aliens, their legal authorization to work in the U.S. As a consequence, I understand that any offer of employment would be contingent on my ability to produce the required documentation within the time period required by law.

8. Yes
9. Have you attached examples of your written work? This material may include memos, reports or correspondence written by the applicant within the past two years and must be related to your previous or present employment. This material must not exceed six total pages.
Yes

Job Specific Supplemental Questions

1. Do you have a bachelor's degree in business administration or public administration or a related field and give years of responsible experience in the supervision or management of multi-faceted program?
Yes

2. Do you have a valid Alaska driver's license with an acceptable driving record or are you able to obtain a valid Alaska driver's license within thirty (30) days of hire?
Yes

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information t

I Agree

4. Have you attached the required writing examples?
Yes

5. Have you attached your answers to the supplemental questions as noted in the job bulletin?
Yes

The following terms were accepted by the applicant upon submitting the online application:

The information provided in this employment application is true, correct, and complete. If employed, any misstatement or omission of fact on this application may result in dismissal. I authorize investigation of all statements contained in this application for employment as may be necessary in arriving at an employment decision. This authorization includes permission to check employment references. If selected for employment you may be required to supply proof of authorization to work in the U.S., have a physical examination and/or drug test, supply and/or authorize a criminal background check, supply and/or authorize a copy of your motor vehicle record (MVR), or sign a conflict of interest agreement and abide by its terms. I understand that acceptance of an offer of employment does not create a contractual obligation or permanent employment upon the City of Palmer. Employment may be terminated at any time at the option of the employee or City of Palmer.

This application was submitted by Kolby Hickel on 2/29/24 7:42 PM

Signature _____

Date _____

City of Palmer- City Manager Questions

1. Please tell us why you are interested in this position and why it is a good time in your career to come to the City of Palmer.

I am interested in this position because it presents an opportunity to apply my experience in municipal management and economic development in one of Alaska's fastest growing communities. I have a passion for leading and inspiring others to become exceptional public servants; becoming a City Manager will allow me to guide the functions of municipal management toward the current and future needs of the community. For the past three years, I've overseen operational requirements for Alaska's largest city and managed a multi-billion-dollar Port modernization project. I believe now is an ideal time in my career to take on the role of Manager in Palmer and share my knowledge and expertise. In my current position as Deputy Municipal Manager for the Municipality of Anchorage, I am acutely aware of how important transparency, cooperation, and integrity are to keep a city functioning in a healthy and productive direction.

2. Please describe your professional experience working with elected officials and boards. Describe the responsibility you believe the City Manager has to the Mayor and City Council and to the citizens of the community. Describe how you see your role and interactions with the 1) Mayor; 2) City Council; and 3) City Clerk.

Growing up immersed in Alaska politics, I learned the responsibility of civic leaders is to the citizens. Government's role is to represent and serve the best interests of the community. Policy, changes to code, social issues are negotiated between the Mayor, the City Council, and public testimony; the City Manager is responsible for the day to day functions of municipal governance.

The City Manager has a duty to ensure the Mayor and City Council have the necessary information for decision making. The position is meant to execute policies set forth from the Mayor and City Council. The City Manager should remain neutral when topics become political and execute municipal code and executive directives, providing those directives are legal, ethical, and moral. The City Manager has an obligation to be transparent with the Mayor, City Council, City Clerk and community. They must ensure city operations meet or exceed expectations, and immediately communicate variances. The City Manager must address emergent issues immediately (such as an extended loss of power) and creatively problem solve as allowed within the bounds of municipal, state and federal law.

As Deputy Municipal Manager, I collaborated closely with the Mayor, Anchorage Assembly, and Municipal Clerk's office to ensure our city operations aligned with the varying needs of our community and provided operational updates from the departments and projects I supervised. Attending committee and board meetings, engaging and presenting at community councils, and attending municipal assembly meetings served as a conduit for gaining community feedback and trust. In my opinion, robust communication between all groups ultimately enhanced operational efficiencies for all.

I have a positive track record of navigating the challenges of diverse personalities to achieve a common objective because I stay grounded in professionalism, empathy, practicality, and unwavering determination.

3. Please explain your process for communicating critical and non-critical information to the Mayor and Council. How do you decide when or what is necessary to bring to the Mayor and Council's attention? How do you see your role as communicator to the Mayor and Council, staff, other governmental agencies, local businesses, and citizens?

Communicating information to the Mayor and City Council will vary based upon the severity of the situation and potential impacts. If an emergency arises, a phone call or in-person briefing will be the fastest and most effective method of distribution. Non-critical information can be transmitted during scheduled meetings, or electronic communications. Depending upon the information distributed, messaging information to the public can be accomplished through electronic communications, social media, and local news.

My experience over the past three years has provided me with opportunities to see the negative effects of withholding information. I've also managed communications which include executive privilege and confidentiality; and ensured privileged information was handled correctly with discretion. In the any branch of city government, communicating accurately is vital to decision making. Having the right audience for open discussions of operations and policy allows a leader to make the best decision. Decisions are situationally dependent, but will includes various governmental agencies, businesses, citizens or other stakeholders. Personally, I've found scheduled meetings with follow-up correspondence summarizing the information or decisions to be very effective communication tools. Transparency and honesty serve as a foundation in all my communications to everyone, as I firmly believe well-informed stakeholders are fundamental for decision making and productive governance. Whether through official reports, meetings, or electronic communication, information must be distributed appropriately for effective decision making at all levels.

4. The citizens and city council members are very diverse. Describe how you would handle a situation where two people wanted to take you in opposite positions on the same project.

In a situation where two individuals hold opposing views on the same project, I would approach the situation mindful that each viewpoint is unique. By actively listening to both sides and acknowledging their independence, I can decipher between emotional statements and statements based on actionable information. Then I gain as much knowledge as I can about both positions and evaluate implications to the community. I have and currently lead projects where group members are adamant about the direction and are resistant to course corrections, regardless of the expected result. In this situation, I educated myself on past decisions and existing plans. Then I evaluated those changes with subject matter experts, and decisively directed the future effort in a direction that best serves the project and the community. By evaluating potential risks and benefits, and seeking input from relevant stakeholders, I have ensured decisions are in alignment with the goals of the community and meet the needs of the project.

5. Organization and planning is often a challenge when working in the community and juggling multiple tasks. How will you work to achieve the goals of this position while still completing paperwork, communicating effectively, and meeting the needs of Council, City Clerk, staff, and citizens?

Organization and planning are essential when managing various tasks and responsibilities at the same time. I will prioritize tasks by assessing urgency, significance, utilizing time management, and delegating when necessary to ensure efficiency. When delegating tasks, holding subordinates accountable for the

work product is important while retaining overall responsibility of the governance. Open and transparent communication with the Council, City Clerk, staff, and citizens is vital, and I will seek to find a balance between administrative duties, community engagement, and project management.

6. Please describe any experience you have had facilitating economic development in a community. Please describe your involvement in a specific economic development project, from inception to completion including: 1) your role in the project; 2) any problems/issues you encountered; and 3) the results of the project.

I have extensive experience facilitating economic development within the community and oversee various large infrastructure projects but, will touch on my role as the Program Manager for the Port of Alaska's Modernization Program (PAMP). The PAMP is a significant \$2 Billion infrastructure project to replace aging and deteriorating cargo terminals and related infrastructure to enhance operational safety, efficiency, and resilience. The new terminals are designed to last 75 years, accommodate larger vessels and adhere to the latest seismic and tsunami design standards. The successful completion of the PAMP will ensure safe, reliable, and cost-effective port operations, support economic growth and development, and ensure food security for the State.

My involvement in the PAMP spans my tenure with the Municipality of Anchorage. As the Program Manager, my role encompasses strategic planning, decision making, budget management, stakeholder coordination, and ensuring adherence to regulatory standards. I work closely with engineers, contractors, government agencies, and community stakeholders to oversee the implementation of the multiple projects under the PAMP. Throughout the project several challenges and issues have arisen, including logistical complexities, environmental and pollution considerations, community health and quality of life concerns, competing commercial interests, and budget constraints. One notable challenge was ensuring the port's continuous operation during construction, requiring meticulous planning, and a phased implementation to minimize disruptions to operations and the State overall.

Despite these challenges, the results of the project have been significant. The completion of the Petroleum and Cement Terminal (PCT) in the fall of 2022 marked a major milestone in the modernization efforts. The North Extension Stabilization Phase One is currently in progress and we remain on schedule for next phases.

In addition, I recognized safety improvements were needed at Merrill Field Airport to upgrade the thirty-year outdated instrument flight system. I implemented several new instrument flight procedures in and out of the airport, which enhance safety to the aircraft and community by providing straight in, glide-path enabled, tighter tolerance approaches. This project was on the brink of failure due to mismanagement and deliberate distribution of misinformation to the assembly and community councils. When I took control, I immediately met with the airport commission and stakeholders to acquire correct technical information, pointedly refuted false politically charged claims, and ultimately garnered support from the opposing Anchorage Assembly members and community by truthfully explaining the project and its impacts. This project had been stalled for fourteen months and I turned it around within two months and made the decision to send the Instrument Flight Procedures to the Federal Aviation Administration for publication. These new approaches will enhance reliability, provide a, first ever in State history, access to a helicopter MEDEVAC procedure, and safety for the commercial users. The special helicopter approach is the only instrument flight procedure directly linked to the hospital allowing medevac helicopters to bring patients directly to higher levels of care. These procedures will be available to the public spring 2024.

7. Explain your experience in developing, implementing, and monitoring a budget for a municipality.

As Deputy Municipal Manager, I have extensive experience in developing, implementing, and monitoring budgets for various municipal departments and projects including but not limited to, the Port of Alaska, Anchorage Water Wastewater Utility, Solid Waste Services, Merrill Field Airport, Anchorage Hydropower, Public Transportation, Transportation Inspection, Safety, and the Port of Alaska Modernization Program. During this process, I ensure resources are allocated and aligned with objectives of the administration and community.

Throughout my time with the Municipality of Anchorage, I have participated in the development of all department budgets, working closely with the directors to assess needs, prioritize spending, and forecast revenues and expenses. I have overseen the implementation of budgetary plans, while monitoring adherence to financial goals and regulatory requirements. My approach to budget management is rooted in transparency, accountability, and practical financial responsibility. I identify cost-saving opportunities, resource allocation, and mitigate risks of decisions to the city and community. Additionally, I conduct budget reviews and performance evaluations to track progress and adjust as needed.

Each year, I participate in first quarter budget revisions requests from departments, while recognizing the impacts these have on municipal operations and the community. When resources are insufficient or unforeseen issues arise, I prepare budget revisions for the Mayor and Assembly's review and decision.

This involvement allows me to provide guidance to the departments and the administration, while also ensuring decisions align with objectives and operational needs. Unforeseen circumstances arise; however, I hold directors accountable for their budgets and will not approve a budget revision due to oversight on their part.

My commitment to reasonable and sound financial goals will contribute to the city's long-term financial health and stability.

Kolby Hickel



Dear hiring team,

Thank you for the opportunity to apply for employment with your company, I look forward to a discussion about where I could be a benefit to your team.

I like being part of a team and producing results. Personal integrity, ethical standards, professional oral and written communication skills, and analytical ability are attributes I possess and will demonstrate in the workplace.

Please find the attached resume highlighting my work experience and educational background.

As Deputy Municipal Manager I executed several large projects, keeping the municipal taxpayer's interest in mind. The Port of Alaska Modernization Program, one of the largest construction projects in the State of Alaska, is a \$2 billion project which will affect 90% of all Alaskans. In 2022, I helped secure a \$200 million grant from the State of Alaska and a \$68.7 million federal grant to further execute the modernization program. Under my leadership, several key milestones were reached which will carry the port into the future while serving the needs of Alaska for 75 years to come. I also oversaw the Solid Waste Services Anchorage Regional Landfill Leachate Upgrade: a joint effort with Anchorage Water Wastewater Utility.

As Director of Sales at the Hotel Captain Cook, I led our team to profit during COVID by changing our business strategies to adapt to the tumultuous time. Our model resulted in profits for the company, while partnering with local businesses to keep occupancy high, and staff employed.

My experience working in rural Alaska shaped my knowledge of diverse business needs. Teaching client's business development as Individual Development Account Program Trainer was an invaluable experience providing me with keen insight to the rural needs of this state.

Sincerely,

Kolby Hickel



Kolby Hickel

Deputy Municipal Manager: 2021-present. Municipality of Anchorage

- Directed operational functions of Alaska's largest city with 290,000 citizens.
- Managed Port of Alaska, Anchorage Water Wastewater Utility, Solid Waste Services, Public Transportation, Merrill Field Airport, Anchorage Hydropower, Safety, Office of Emergency Management, and Transportation Inspection.
- Port of Alaska Modernization Program Manager
 - Execute \$2 billion project ensuring state's largest port is operable for the next 75 years
 - Secured \$200M for new administration building and Phase 2 of the PAMP
 - Completed the Petroleum cement terminal and south floating dock: \$193 million
 - Balanced interests of city, customers, and contractors for North Extension Stabilization phase 1: \$125 million budgeted project and on schedule
- Managed \$120M construction of Solid Waste Services Central Transfer Station
- Provided strategic direction for Anchorage Police Department, Anchorage Fire Department, Human Resources, Risk Management, Health Department, Parks and Recreation, and Internal Audit.
- Ensure compliance with Regulatory Commissions.
- Directly monitor budget revenues of more than \$200 million for the Enterprises & Utilities while overseeing a collective 535 employees, both union and non-union in those departments.
- Fund Manager for the class action lawsuit against opioid distributors and Janssen Pharmaceuticals.

Acting Municipal Manager, as necessary, 2022-present

Acting Anchorage Hydropower Director, 2021-present

Acting Merrill Field Airport Manager, as necessary and currently.

Director of Sales: 2016-2021. The Hotel Captain Cook & The Voyager Inn

- Led sales operations for Alaska's sole member of Preferred Hotel & Resorts: Luxury Collection.
- Led sales team and staff in production of financial reports, targets, and projected profits for both properties. Ensured budget compliance.
- Identified key markets and monitored emerging trends.
- Represented the company at industry events, conferences, and trade shows.
- Solidified client relationship with State of Alaska agencies, non-profits, associations, school districts, State of California, unions, and other large industry leaders.

During COVID, my team and I changed our business strategies to adapt to the times. Our model brought in more than expected profits for the company. We partnered with local businesses to keep hotel occupancy high, and staff employed.

Vice President, Operations: 2013-2016. TecPro, Ltd.

- Enhanced and developed policies and procedures improving overall operation.
- Ensured company operations were executed in-line with company vision, mission, and completion plans.
- Overall accountability for construction projects to ensure completion according to scope, quality, and budget.
- Maximized revenue, analyzed financial reports, and ensured competitive bids.

Kolby Hickel

Managed company licenses, hiring, operations, insurance, employee benefits, contract management, financial oversight, brand management, administration, and maintenance of GSA & WSCA contracts. Identified ways to maximize revenue, analyzed financial reports, maintained awareness of competitive landscape.

Corporate Accountant: 2011- 2013. Cook Inlet Region, Inc. (CIRI)

- Recorded monthly operating results and data management, reviewed transactions, reconciled inter-company and general ledger accounts, and recorded equity income of designated affiliates.
- Reconciled subsidiary companies' account ledgers to the parent company.
- Account for investments in private equity funds: recording interest income, management fees, gains and losses. Tracked underlying investments, commitments, unrealized gains and losses, including investments in hedge funds, collateralized loan obligations, leveraged buyout firms and equity investments.
- Account for the marketable securities portfolio, which includes recording change in gain/loss, interest income, management fees and amortization for equity, fixed income, and alternative funds.
- Actively communicate with CIRI business partners and affiliates. Prepared schedules and work papers for annual financial audits of CIRI and subsidiaries.

Produced financial statements, consolidations, year-end statements, annual budget, and mid-year forecasts. Monitored budget-to-actual performance on designated projects and operations.

Designated industries: Government services, environmental services, private equities, marketable securities, telecommunications, resort investments, construction/oilfield services, real estate income producing buildings, and Cook Inlet Health & Welfare Plan & Trust (employee health benefits).

Accountant and Human Resource Associate: 2009- 2011. ICE Services, Inc.

- Responsible for daily, monthly, and annual accounting with supporting documents.
- Calculated and accrued lodging income, interest income, catering revenue, property tax, and note payables. Record and depreciate assets on a monthly and annual basis.
- Provided support of payroll for 250 employees. Reconciled checking accounts, ATM, 401(K) withholdings and company matching, credit cards, and accounts receivable.
- Health insurance, 401(K), unemployment, background checks, interviews, random employee drug testing, workmen's compensation, and employee records. Authored employee handbook.

Education

Master of Business Administration (MBA) - Management. 2009 University of Alaska Anchorage
Bachelor of Business Administration (BBA) - Management. 2008 University of Alaska Anchorage

Professional associations

Governor's Advisory Council on Opioid Remediation- 2021-present
USS Ted Stevens Commissioning Committee- 2022-present
CIVICVentures Board- Treasurer 2022-present
Anchorage Downtown Rotary Club- 2013 to 2020.

Kolby Hickel Professional references

1. Amy Demboski Municipal Manager, former supervisor at Municipality of Anchorage
 - a. [REDACTED]
2. Kent Kohlhase Municipal Manager, supervisor at Municipality of Anchorage
 - a. [REDACTED]
3. Lauren Hughes Special Assistant, Municipality of Anchorage
 - a. [REDACTED]
4. Joe Saunders, Owner, TecPro, former supervisor
 - a. [REDACTED]

February 12, 2024
sent via email



Assembly Chair Constant
Assembly Vice Chair Zaletel
Municipal Assembly
Municipality of Anchorage

Re: AR No. 2024-40: Corrections and Responses

Dear Chair Constant, Vice Chair Zaletel, and Members of the Municipal Assembly:

We, the owners of the Eklutna Hydroelectric Project (“Project”), are writing to respond to your Assembly Resolution AR-2024-40, as amended (“AR-2024-40”). We appreciate the Municipal Assembly’s interest in the Project and our implementation of the 1991 Agreement.

With due respect, however, we cannot abide by certain incorrect factual and legal assertions in AR-2024-40 and in your public statements made during the Anchorage Assembly’s special meeting on February 2, 2024. We only received a draft of AR-2024-40 on February 1 and were not given an opportunity to appear at the special meeting and respond in detail before AR-2024-40 was introduced, discussed, and passed, so we are doing so now.

Concern 1.A “Non-Compliant Process”

We agree that the process required under the 1991 Agreement is very similar to a FERC licensing process under Part I of the Federal Power Act. Thus, we hired a team of FERC hydroelectric consultant experts to run this process for the Project – the very team that led the FERC relicensing process for Chugach’s Cooper Lake Hydroelectric Project that ended in a successful FERC order and approved settlement requiring measures to enhance fish and wildlife in 2006. We know what a FERC process entails and are following and implementing the modified process outlined in the 1991 Agreement to the letter.

The major differences between the FERC process and that required under the 1991 Agreement are that the final decision for approving the Proposed Final Fish and Wildlife Program will belong to the Governor of Alaska, rather than FERC, and the federal agencies do not have mandatory conditioning authority. These differences were agreed to in 1991 when authorized representatives of NMFS and USFWS, the Governor of the State of Alaska, the CEOs of Chugach and MEA, and the Mayor of Anchorage (on behalf of the Municipality of Anchorage) signed the 1991 Agreement. It is wrong to read provisions and requirements into the 1991 Agreement that are simply not there.

We disagree that the process outlined in the 1991 Agreement requires an analysis and process under the federal National Environmental Policy Act (“NEPA”). The process prescribed in the 1991 Agreement leading to the Governor’s approval is simply not a federal process, does

not trigger a federal action, and does not fall within FERC licensing jurisdiction; no provision of the 1991 Agreement requires compliance with NEPA. Throughout the consultation, study, and alternatives assessment processes, however, we have been and remain fully engaged with federal and state resource agencies as required in the 1991 Agreement. We have met and are continuing to meet with the agencies to understand their comments and critiques of the Draft Fish and Wildlife Program and attempt to resolve differences. As contemplated in the 1991 Agreement, we are revising the program such that the Final Proposed Fish and Wildlife Program better meets the expectation of the agencies with expertise. We are also meeting with and continue to seek to resolve differences with the Native Village of Eklutna (“NVE”); we hope that the improvements we have discussed with the agencies will provide an acceptable path forward for agreement with NVE when we meet with them again.

We agree that the process under the 1991 Agreement “diverges substantially” from the process the Municipality of Anchorage uses for its own capital projects. The 1991 Agreement is simply a different process, based on different legal precedents and requirements. The 1991 Agreement does not call for the Project owners to bring a handful of alternative proposals to the Anchorage Assembly for it to make a selection. Rather, Section 4 of the 1991 Agreement specifically requires us to propose a Draft Fish and Wildlife Program to the parties of the 1991 Agreement (as we did on October 27, 2023) and work to resolve differences, hold public meetings, and receive and consider comments and suggestions before preparing a Proposed Final Fish and Wildlife Program.

It is categorically incorrect for anyone to assert that we have not studied more than one alternative. Rather we have analyzed dozens of alternatives. Starting in April 2023, the Project owners, parties to the 1991 Agreement, NVE, members of the Technical Work Groups (including state and federal fish and wildlife agencies, Trout Unlimited, and The Conservation Fund) engaged in a robust examination of alternatives. Attendees at six meetings over five months were invited to submit comprehensive alternatives for analysis using a form listing the various component options; then these alternatives were discussed at subsequent alternatives analysis meetings. Alternatives such as dam replacement were proposed and analyzed, along with over 30 comprehensive alternatives submitted by the Project owners and several stakeholders. Each of the comprehensive alternatives was analyzed using engineering analysis and a Cost Effectiveness and Incremental Cost Analysis (CE/ICA) model, examining outputs such as water flows and effects on fish habitat, operations, and costs. The results of these analyses were presented at the meetings and attendees were invited to revise and resubmit their comprehensive alternatives, if desired, for further discussion at upcoming alternatives analysis meetings with the aim of narrowing down potential alternatives. At the end of the process, we had thoroughly examined all suggested alternatives (36 in total).

The first time that any participant proposed dam removal as an “alternative solution” to be studied and recommended in the alternative analysis process was by NVE on December 4, 2023 – more than a month after we circulated the Draft Fish and Wildlife Program. We are now studying that alternative, but it was not proposed for study during the April – August period

during which the 36 alternatives were studied, so it was not studied and presented in the Draft Fish and Wildlife Program.

Concern 1.B “Potential Impacts to Anchorage Drinking Water”

We fundamentally disagree with the assertion that we have not considered implications related to Anchorage’s drinking water supplies from Eklutna Lake. To be clear, we would never propose any action that would compromise or threaten the Municipal water supply. Rather, we recognize, and have been living up to, our commitment set forth in Section 7 of the 1984 “Public Water Supply and Energy Generation from Eklutna Lake, Alaska” (the “1984 Agreement”) to “take no action regarding Eklutna Lake of reducing the quality or increasing the turbidity of the lake water from those conditions which presently exist; nor will the [Project owners] take or authorize any other action with regard to Eklutna Lake which may have the effect of reducing its present suitability for use as a source of public water supply.”

During the alternative analysis process, we met and engaged with AWWU senior executives and its board regarding the possibility of using AWWU infrastructure to create instream flows in Eklutna River. Our engineers engaged with AWWU’s engineers to ensure that we understood AWWU’s system, operations, and concerns, and AWWU understood what we were trying to achieve through the construction and operation of the alternative Eklutna River Release Facility to establish instream flows in Eklutna River. We even compensated AWWU for its engineering time and review of our proposed plans.

Our respect for AWWU, its mission, its water rights, and the 1984 Agreement led us to engage with AWWU *before* we publicly proposed use of AWWU facilities to create instream flows. We explored whether AWWU would be amenable to such cooperation in support of instream flows *if, and only if*, the use of AWWU infrastructure is included in the Final Fish and Wildlife Program approved by the Governor. It would have been imprudent for the Project owners to propose publicly such an alternative without exploring whether AWWU, the owner of the facilities, is willing to do so.

In late October 2023, AWWU and the Project owners executed a binding term sheet that outlines the basic contractual terms that would govern the interconnection of a new water release facility to the AWWU pipeline, water transportation through AWWU’s infrastructure, associated compensation, and associated water rights. At this time, the term sheet is protected as confidential and privileged under an agreement between the MOA, Chugach, and MEA. Accordingly, all parties must treat the document as confidential in order to protect privileges such as the attorney-client privilege.

Importantly, the term sheet and its commitments are expressly conditioned on the contemplated usage of the AWWU infrastructure being in the Final Fish and Wildlife Program approved by the Governor as required in the 1991 Agreement. To be clear, if the Project owners’ final Fish and Wildlife Program does not include the use of the AWWU facilities or if the Governor does not approve the Fish and Wildlife Program with such use, the term sheet and its commitments will be terminated. Furthermore, the term sheet expressly recognizes that

AWWU takes no position as to whether using AWWU infrastructure is the best alternative for the Fish and Wildlife Program. Rather, the term sheet outlines the terms and conditions under which AWWU would be willing to provide the requested services *if* the AWWU infrastructure is in the Project owners' final Fish and Wildlife Program approved by the Governor.

While the term sheet is binding with respect to its basic terms, it is still preliminary to the execution of definitive contracts between the Project owners and AWWU that are currently under negotiation and will include a greater level of detail. Term sheets are not complete legal contracts. As is typical with contractual negotiations, the parties may choose to voluntarily agree to deviate from or refine terms as written in the term sheet when negotiating and finalizing definitive contracts. Disclosure of the term sheet now would violate agreed confidentiality obligations and also interfere with, and potentially disadvantage, the parties' ability to freely engage in the negotiation process necessary to move from the term sheet to the definitive documentation.

With all due respect to the consultant hired by the Anchorage Assembly, we view the analysis referenced in Section 1.B of AR-2024-40 as fundamentally flawed and out of date. While the analysis is accurate that a 70 million gallons per day (MGD) flow rate was the planned full buildout capacity of the Eklutna Water Treatment Facility in the 1980s, we were told by AWWU that this is not a flow rate they envision pursuing in the future. The actual capacity of the tunnel and pipeline is 100 MGD, but AWWU's water permit (LAS 2569) is limited to 41 MGD which corresponds to the maximum capacity of the water treatment facility. Our direction was to use 41 MGD for the basis of our design, which is about double what AWWU currently takes (an annual average 22-24 MGD). Furthermore, the consultant asserts that planned maintenance or emergency events will stop flow to the Eklutna River. While it is true that either a failure of the intake shaft valve or a collapse of the tunnel will stop flow to the Eklutna River, the current design allows the pipeline to be dewatered for maintenance, and in the event of a pipeline rupture, it allows for emergency closure at the portal valve, in both cases allowing continued operation of the Eklutna River Release Facility. In the event planned maintenance is required to replace the intake valve shaft, we have also discussed proposing that this be planned for the fall when water could alternately be released at the dam.

Concern 1.C "Incomplete Analysis and Insufficient Mitigation"

We believe you may not fully understand our proposal with regard to construction and operation of the alternative Eklutna River Release Facility to establish instream flows in Eklutna River. Contrary to the suggestion in AR-2024-40, our engineers have designed the Eklutna River Release Facility, interconnections, and controls to be able to operate at all lake levels contemplated under the operation of the Project while also maintaining AWWU's full operational flexibility up to 41 MGD. As mentioned above, we have anticipated regular and unplanned maintenance and discussed such operations with AWWU. We have specifically designed the Eklutna River Release Facility to avoid dewatering the Eklutna River and fish kills.

We understand that the Anchorage Assembly is intrigued by the dam removal alternative proposed by NVE. We are assessing the costs, risks, and benefits of NVE's new alternative and will release our assessment to NVE, the Anchorage Assembly, and the public in due course. In the meantime, it is worthwhile to point out two considerations to the dam removal alternative. First, NVE asserted that one of the benefits of removing the Project and enabling a "free-flowing Eklutna River" would be "[s]ecuring the AWWU drinking water system". Given our past conversations about the AWWU infrastructure and instream flows, however, NVE's assessment does not seem consistent with AWWU's assessment of risks to the AWWU water supply system with increased flows in the Eklutna River. Based on hydrologic calculations of flows into Eklutna Lake, removal of the Project dam would result in instream flows peaking at 2,500 cfs every few years to 4,000 cfs every 10 years. We asked AWWU for its assessment of dam removal on its infrastructure. Please see **Attachments A (our request) and B (AWWU's response)**. We are reviewing AWWU's preliminary assessment and intend to engage AWWU as we study dam removal, but as AWWU's response points out, AWWU has concerns about the effects of dam removal on Anchorage's water supply.

Second, we caution the Anchorage Assembly from relying too heavily on the assertion that two environmental organizations will pay for dam removal. Removal of hydroelectric facilities and associated restoration requirements are not minimal financial commitments. Removal and restoration work at the Elwha and Glines Canyon projects in Washington State was estimated to cost more than \$350 million (2011 Dollars)¹, including \$79 million for water treatment facilities to protect municipal and industrial water supplies during and after dam removal.² The ongoing removal of the Lower Klamath River dams has been estimated to be \$397.7 million (2018 Dollars).³ These numbers for these dam removal efforts may or may not be indicative of the costs of removing the Project, restoring the Eklutna River, and hardening the downstream infrastructure to withstand increased flows, but it would be imprudent to assume that all such costs would be borne by environmental organizations who have put forth no such commitment to pay in writing.

Concern 1.D "Poor Coordination and Questionable Use of Public Funds"

As stated above, we reject the characterizations that we investigated only one alternative, that such alternative is "stand alone", and that such alternative is self-serving and fails to meet the goals and objectives of the 1991 Agreement. To be frank, we know of no alternative that, when compared with the Eklutna River Release Facility alternative, (i) establishes similar year-round instream flows, (ii) creates as much fish spawning and rearing habitat, while (iii) also

¹ Ker Than, *Largest U.S. Dam Removal to Restore Salmon Runs*, NATIONAL GEOGRAPHIC, Sept. 1, 2011, <https://www.nationalgeographic.com/science/article/110831-dam-removal-elwha-freshwater-science-salmon>.

² National Park Service, *Dam Removal*, <https://www.nps.gov/olym/learn/nature/dam-removal.htm> (last visited Feb. 8, 2024).

³ Klamath River Renewal Corp., DEFINITE PLAN FOR THE LOWER KLAMATH PROJECT, APPENDIX P – ESTIMATE OF PROJECT COSTS 64 (2018), https://www.waterboards.ca.gov/waterrights/water_issues/programs/water_quality_cert/docs/lower_klamath_ferc14_803/lkp_def_plnp_q.pdf.

protecting the public water supply, and (iv) without exposing ratepayers and taxpayers to significantly higher costs.

That said, we are not done considering and analyzing all alternatives, comments, suggestions, and public input necessary to put forward our Proposed Final Fish and Wildlife Program. Please note, however, that the 1991 Agreement does not set forth only one criterion we must optimize – whether fish habitat or cost. Rather, the 1991 Agreement sets forth the following approval criteria for a final Fish and Wildlife Program: “In order to ensure that [the Project is] best adapted for power generation and other beneficial uses, the Governor shall give equal consideration to the purposes of efficient and economical power production, energy conservation, the protection, mitigation or damage to, and enhancement of fish and wildlife (including related spawning grounds and habitat), the protection of recreation opportunities, municipal water supplies, the preservation of the other aspects of environmental quality, other beneficial uses, and requirements of State law”.

Concern 2 No MOA Funding for F&W Program that Does Not Restore Full Length of Eklutna River

While we recognize that NVE, the Conservation Fund, Trout Unlimited, and the Anchorage Assembly prefer full “restoration” of the Eklutna River, no such requirement exists in the 1991 Agreement. The word “restore” does not appear in the 1991 Agreement; similarly, neither “fish passage into Eklutna Lake” nor “restoration of sockeye salmon” are required. Rather, the 1991 Agreement requires us to develop a Proposed Final Fish and Wildlife Program “to protect, mitigate and enhance fish and wildlife resources.”

It is important to note that anadromous fish runs were eliminated in the Eklutna River decades before the Project we purchased was built in 1953-55. Contrary to assertions by some, the hydroelectric developments in the lower Eklutna River that blocked fish passage in the 1920s are distinct from, and were not part of, the Eklutna Project we purchased in 1997. While we fully acknowledge the consequential impacts of all hydroelectric projects on NVE and its members, the 1991 Agreement simply does not place upon us (and our ratepayers and taxpayers) the legal or contractual requirement or responsibility to address *all* adverse effects of all hydroelectric development in the Eklutna River basin over the past 100 years. We are fully committed to doing the one thing that only we can do: establish year-round flows of water in the Eklutna River for fish spawning and rearing habitat as a foundation of our Proposed Final Fish and Wildlife Program, while balancing all the other interests required under the 1991 Agreement. We continue to work towards creating the best means to provide such instream flows and create fish habitat that satisfies all the criteria set forth in the 1991 Agreement.

Concern 3 RCA Investigation Before Governor Approval

As regulated public utilities, we understand very well the jurisdiction and authorities that the Regulatory Commission of Alaska (“RCA”) has over our decisions, actions, and the rate recovery of the costs we incur in providing electric service to our member-ratepayers. We completely disagree that it is appropriate for the RCA to initiate an investigation regarding the

development of the Fish and Wildlife Program required under the 1991 Agreement. The 1991 Agreement does not contemplate such RCA investigation or approval. Rather, the RCA will have its opportunity to review and approve costs incurred under the Fish and Wildlife Program in the normal course of utility rate cases filed with the RCA pursuant to its authorities under AS 42.05.

The Anchorage Assembly is correct, however, to point out that we should remain focused on impacts to ratepayers and their access to uninterrupted electric service. As we have repeatedly stated, this Project is very important to providing low cost, reliable, and dispatchable power year-round. The importance of this generation asset was recently demonstrated during an extended period of cold weather in the Anchorage area when ENSTAR experienced gas deliverability problems with CINGSA, the gas storage facility that the Railbelt depends on. During this time of ENSTAR's difficulties, Chugach and MEA voluntarily maximized their usage of the Project (and other hydro resources) to maintain system reliability during a time of critical operations. The Project provided 8% and 9% of their respective energy needs to meet MEA's load and Chugach's load during the cold snap; The Project's operations created an estimated fuel savings of over 27,300 thousand cubic feet (MCF) of natural gas for MEA consumers at a time when ENSTAR was seeing record high natural gas demand compounded by deliverability issues. Likewise, Chugach also voluntarily maximized its use of the Project during the cold snap and accordingly reduced its gas consumption by approximately 60,000 MCF over the same period. Chugach and MEA's combined use of the Project saved 87,300 MCF of natural gas during the cold snap and allowed the gas utility to avoid issuing a yellow designation for natural gas delivery. A yellow designation from ENSTAR would have included requiring MEA and Chugach to shift to available diesel generation to provide additional gas to ENSTAR. Diesel generation by both utilities is more than twice as expensive as natural gas and would have increased bills for all ENSTAR customers under the terms of utility cooperation agreements. This recent situation demonstrated how critical the Project's hydro capacity and energy can be to Railbelt reliability and cost during critical times.

Concern 4 Request for Two Year Extension

The 1991 Agreement is a contract between the State of Alaska, two federal agencies, and the three owners of the Project. The 1991 Agreement does not have any provision for extensions or amendment; it has no decision-making process or authority empowered to grant an extension or impose changes to the 1991 Agreement. Consequently, the Project owners see no path to pausing the process required under the 1991 Agreement without liability. Accordingly, we will not delay the implementation of the Fish and Wildlife Program for two years in order to perform additional analysis, consultations and coordination.


We have been fully engaged in this process since 2019 and we have performed each step of the process deliberately and with consultation with the Parties to the 1991 Agreement, NVE, State and federal resource agencies, and others interested in the Project or the 1991 Agreement. We excluded no key stakeholders. Even though they were not a party to the 1991 Agreement, we afforded NVE enhanced opportunities for engagement. Additionally, we have presented

status reports to, and have held quarterly updates with, the Assembly and its Enterprise and Utility Oversight Committee 11 times as listed on <https://eklutnahydro.com/project-updates/>.


There has been no “rush to judgment” or effort to “exclude stakeholders”. Rather, we have been developing and continue to seek a measured and comprehensive approach guided by respectful coordination to reach a solution the enjoys broad consensus. We are now revising our draft Fish and Wildlife Program to reflect input from the parties to the 1991 Agreement, NVE, state and federal resource agencies, and the general public as solicited in six public meetings and as received in the form of hundreds of comments submitted by email and via our website. We hope that the Proposed Final Fish and Wildlife Program we deliver to the Governor for approval meets all legal requirements of the 1991 Agreement and provides a set of protection, mitigation, and enhancement measures grounded on year-round flows in the Eklutna River that all parties will accept and appreciate.

Sincerely,

Andrew Laughlin
Chief Operating Officer
Chugach Electric Association, Inc.



Tony R. Zellers
Chief Operating Officer
Matanuska Electric Association, Inc.



Kolby Hickey
Deputy Municipal Manager
Municipality of Anchorage

Attachments

cc: Parties to the 1991 Agreement
Native Village of Eklutna
Anchorage Water and Wastewater Utility

Attachment A

Request to AWWU re NVE's Dam Removal Alternative

[See Attached]

Attachment B

AWWU Response re NVE's Dam Removal Alternative

[See Attached]

Eklutna opinion piece

<https://www.adn.com/opinions/2024/01/09/opinion-now-is-your-chance-to-comment-on-the-eklutna-hydro-project/>

Over the next few months, there is an opportunity for you to make your voice heard about the future of the Eklutna Hydroelectric Project. The project currently supplies the cheapest renewable energy in the Railbelt; however, the not-for-profit utilities that own the project are working to balance the affordable and sustainable energy needs of the communities we serve along with the cultural and fishery resources of the region.

We want to hear from our impacted co-op members and other Alaskans to help ensure we strike the right balance among renewable energy, drinking water, and fish habitat in the final fish and wildlife program we submit to the governor this spring. The public is invited to come and learn more about the draft program at multiple open-house events this month, have the opportunity to ask questions of subject matter experts, and submit comments. Public comments can also be sent by email to info@eklutnahydro.com

Upcoming public meeting schedule:

Jan. 16: Palmer Community Center (Depot), 2 p.m. to 4 p.m. and 6 p.m. to 8 p.m.

Jan. 17: Arctic Rec Center (Anchorage), 2 p.m. to 4 p.m. and 6 p.m. to 8 p.m.

Jan. 18: The Workplace & Event Center (Eagle River), 2 p.m. to 4 p.m. and 6 p.m. to 8 p.m.

The Eklutna Hydroelectric Project, located about 30 miles northeast of downtown Anchorage, is owned by Chugach Electric Association, Matanuska Electric Association and the Municipality of Anchorage. When the owners bought the hydro project from the federal government in the 1990s, we agreed in the 1991 Fish and Wildlife Agreement, called the 1991 Agreement, to work with the state of Alaska and federal fisheries agencies to recommend to the governor a program to protect, mitigate damages to, and enhance fish and wildlife impacted by the hydro project.

ADVERT SEMENT

The Draft Fish and Wildlife Program out for public comment is the result of four years of collaborative study with the US Fish and Wildlife Service, National Marine Fisheries Service, Alaska Departments of Fish and Game and Natural Resources, the Native Village of Eklutna (NVE) and several conservation-based organizations.

Based on the study results, the owners invited state and federal agencies and interested parties to suggest alternatives to meet our commitment to mitigating the

impact of the Eklutna Hydroelectric Project on fish and wildlife. We conducted a comprehensive alternatives analysis of more than 30 proposals from this group of stakeholders, including a deep dive into the technical and economic feasibility of each option.

The draft program out for public comment uses the existing water supply infrastructure to provide year-round water flows to 11 out of 12 miles of the Eklutna River. The studies and analysis indicate it will significantly benefit four species of salmon that are currently observed in the lower river, while balancing fish habitat with protection of the public water supply and renewable energy. You can read the entire draft program at www.eklutnahydro.com

The 1991 Agreement specifically requires the owners and the governor to consider eight items:

- Efficient and economical power production
- Energy conservation
- The protection, mitigation of damages to, and enhancement of fish and wildlife
- Protection of recreational opportunities
- Municipal water supplies
- The protection of other aspects of environmental quality
- Other public uses
- Requirements of state law

Among all 30 options investigated, each has pros and cons when considering the eight required items, and there are none without controversy, including a wide range of costs. There is no question the draft program is the result of trade-offs and tough choices. We believe the proposed program strikes a reasonable compromise among all eight required elements that creates significant fish habitat while protecting this important renewable energy asset and controlling ratepayer costs.

We recognize the co-op members served by this project are facing unprecedented times. The Cook Inlet gas supply used to power and heat our homes and businesses is uncertain and predicted to sharply escalate in price. Water returned to the river reduces available, dispatchable, renewable energy that cannot be replaced with wind or solar. Eklutna hydropower is also the least expensive power on the Railbelt, with the only reliable replacement for this power currently generated by natural gas, which grows more expensive and uncertain. At a time when the call for more use of

renewable energy is getting louder, it is the member-owned utilities' obligation to act responsibly to ensure the clean, low-cost energy provided by the hydro project is not unduly compromised while meeting the obligations of the 1991 Agreement.

We respect the history of the Eklutna people. We enjoy the Eklutna River watershed as many Alaskans do and understand its cultural significance to the Eklutna people. We believe the draft program proposed will promote fish habitat while continuing to provide reliable, clean, and affordable energy to Alaskans for decades to come. The owners are continuing to work with the agencies who signed the 1991 Agreement and NVE to find common ground so we can bring a satisfactory and successful final program to the governor this spring.

Kolby Hickel is deputy municipal manager for the Municipality of Anchorage.

Andrew Laughlin is chief operating officer of Chugach Electric Association.

Tony Zellers is director of power supply for Matanuska Electric Association.

<https://www.adn.com/opinions/2023/07/27/opinion-eklutnas-complex-balance-of-science-fish-and-clean-energy/>

Alaskans from across the state enjoy the beauty and landscape of Eklutna Lake and the surrounding area. Hikers, campers, kayakers and a variety of other users can be found there on any given day throughout the year. Another important aspect of the Eklutna story and its many benefits is that the water from Eklutna Lake provides 90% of the Municipality of Anchorage's water supply and production of the lowest-cost renewable energy in Southcentral Alaska through the Eklutna Hydroelectric Project, which was constructed by the federal government in the 1950s.

Before the owners of the hydro project — Chugach Electric Association, Matanuska Electric Association and the Municipality of Anchorage — acquired the project in 1997, a Fish and Wildlife Agreement was executed in 1991 amongst the hydro project owners, the U.S. Fish and Wildlife Service, National Marine Fisheries Service and the state of Alaska. The 1991 agreement requires the hydro project owners to consult with state and federal agencies and other interested parties to develop and propose to the governor a program to protect, mitigate damages to, and enhance fish and wildlife resources affected by the project. The agreement also requires consideration of the impact of fish and wildlife measures on electric ratepayers, municipal water supply, recreational use and adjacent land use. We were required to initiate this consultation 25 years after purchasing the project and to repeat this process every 35 years.

The project owners initiated this effort roughly four years ago, more than three years early. Working with the other signatories to the 1991 agreement, the Native Village of Eklutna and many other groups that expressed interest in this effort, we have spent thousands of hours and roughly \$7 million to date studying the impacts of the project on fish and wildlife and working on developing the proposal that will go to the governor next year for final approval. The study effort has been expansive, and we have worked with dozens of agencies and groups compiling information, developing study plans, implementing two years of field work, preparing study reports, analyzing alternatives, and working collaboratively to come up with the recommended mitigation program. We invite anyone interested to explore the process and results of this effort available online at www.eklutnahydro.com.

A [recent commentary](#) accused the Eklutna hydro project owners of not caring about the history of the Eklutna area, fighting to prevent salmon from returning to the Eklutna River, and a variety of other misdeeds. Those statements and accusations are false. As part of this effort, we have committed to returning water to the Eklutna River and we received 36 comprehensive alternatives from eight separate groups and agencies. We are analyzing the cost of each alternative, looking at the likelihood of success for future fish habitat, analyzing impacts on other uses such as hydropower, public water supply, recreation, and the impacts of mitigation measures on both ratepayers and

taxpayers as well as increased opportunities for the public benefit from water in the Eklutna River. We have provided special participant status to the Native Village of Eklutna, which was not listed in the initial congressional directive. As not-for-profit electric cooperatives and a local government entity, it is our obligation to study and recognize the costs of any possible mitigation measures and balance those with the other tradeoffs and benefits of the potential solutions. It is our obligation to each of you, our members and local taxpayers, who are responsible for the costs and future obligations to the project.

In the coming months, we will develop and release a draft recommended protection, mitigation and enhancement plan for review. There will be an opportunity for public comment, including two public meetings in January. Ultimately, the final proposal will go to the governor, and we have committed to including a separate comment table from the Native Village of Eklutna if we are not able to agree on the best path forward.

We are mindful that water in the river reduces available, dispatchable, renewable energy that cannot be replaced with wind or solar. Eklutna hydropower is also the least expensive power on the Railbelt, with the only reliable replacement for this power currently generated by natural gas, which is more expensive.

As we remain focused on the fine balance between efforts to reduce carbon, increase energy diversification, protect the environment, increase opportunities for salmon return where possible, provide a quality municipal water supply and ensure affordable, reliable power, we will finish out this process with the same transparency, integrity, respect and inclusiveness that has been the foundation of this project for the past four years. We will continue to work collaboratively with multiple agencies, committing resources to a science-based study process, to achieve the best possible outcome to comply with the 1991 Fish and Wildlife Agreement and meet the diverse needs of Alaskans.

Kolby Hickel is the deputy municipal manager for the Municipality of Anchorage.

Andrew Laughlin is chief operating officer for Chugach Electric Association.

Tony Zellers is director of power supply, Matanuska Electric Association.

University of Alaska Anchorage

*The Board of Regents of the University of Alaska
upon recommendation of the University Faculty and by virtue
of the Authority vested in Them by Law have conferred upon*

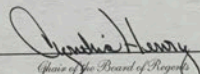
Kolby A. Hickel

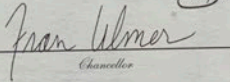
the degree of
Master of Business Administration
Business Administration
Emphasis: General Management

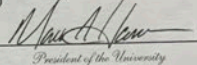
with all Rights, Privileges and Honors pertaining thereto

Given at the University of Alaska Anchorage, this month of May, A.D. 2009




Judith Henry
Chair of the Board of Regents


Fran Ulmer
Chancellor


Mark A. Ken
President of the University

University of Alaska Anchorage

*The Board of Regents of the University of Alaska
upon recommendation of the University Faculty and by virtue
of the Authority vested in Them by Law have conferred upon*

Holby A. Hickel

the degree of

**Bachelor of Business Administration
Management**

with all Rights, Privileges and Honors pertaining thereto

Given at the University of Alaska Anchorage, this month of May, A.D. 2008



Ruth Lagres

Chair of the Board of Regents

Fran Ulmer

Chancellor

Max A. New

President of the University

EMPLOYMENT APPLICATION



CITY OF PALMER
231 W Evergreen Avenue
Palmer, Alaska 99645
(907) 761-1302
<http://www.palmerak.org>

Marsh, Patrick Shaun
24-000 CITY MANAGER

Received: 2/1/24 2:40 PM
For Official Use Only:
QUAL: _____
DNO: _____
 Experience
 Training
 Other: _____

PERSONAL INFORMATION

POSITION TITLE: CITY MANAGER		EXAM ID# : 24-000
NAME: (Last, First, Middle) Marsh, Patrick Shaun		SOCIAL SECURITY NUMBER: [REDACTED]
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		EMAIL ADDRESS: [REDACTED]
HOME PHONE: [REDACTED]	ALTERNATE PHONE: [REDACTED]	NOTIFICATION PREFERENCE: Email
DRIVER'S LICENSE: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DRIVER'S LICENSE: State: [REDACTED] Number: [REDACTED]	LEGAL RIGHT TO WORK IN THE UNITED STATES? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
What is your highest level of education? Master's Degree		

PREFERENCES

MINIMUM COMPENSATION: \$72.11 per hour; \$150,000.00 per year
WHAT TYPE OF JOB ARE YOU LOOKING FOR? Regular
TYPES OF WORK YOU WILL ACCEPT: Full Time
SHIFTS YOU WILL ACCEPT: Day, Evening, Night, Weekends, On Call (as needed)
OBJECTIVE: To serve the local government in which I am employed and provide a high quality of life to the residents, businesses and visitors to the community.

EDUCATION

DATES:	SCHOOL NAME: Northern Illinois University	
LOCATION: (City, State/Province) DeKalb, Illinois	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Master's
MAJOR: Public Administration		
DATES:	SCHOOL NAME: Augustana College	
LOCATION: (City, State/Province) Rock Island, Illinois	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Bachelor's
MAJOR: Business/Public Administration		

WORK EXPERIENCE

DATES: From: 1/2021 To: 12/2023	EMPLOYER: Independent Consultant	POSITION TITLE: Consultant
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: [REDACTED]	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 20	SALARY: \$0.00/month	
DUTIES: Consulting duties for public and private sector business. Land acquisition and due diligence for project development with federal and state authorities. Also write grant and loan applications through local, state, and federal government.		
REASON FOR LEAVING: n/a		
DATES: From: 1/2022 To: 1/2023	EMPLOYER: City of Fernley	POSITION TITLE: City Manager

ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Roy Edginton - Mayor	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 50	SALARY: \$12,916.00/month	
DUTIES: Manage the day to day operations of the city, including the direct supervision of eight department heads and three appointed officials.		
REASON FOR LEAVING: Resigned due to new mayor being elected and wanting to select his own city manager		
DATES: From: 9/2015 To: 1/2021	EMPLOYER: City of Fitchburg	POSITION TITLE: City Administrator
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Jason Gonzalez - Mayor	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$12,000.00/month	
DUTIES: Manage the day-to-day operations of the City. Supervise 15 department heads and report directly to the Mayor		
REASON FOR LEAVING: Voluntary Resignation		
DATES: From: 11/2007 To: 9/2015	EMPLOYER: City of Monona, WI	POSITION TITLE: City Administrator & Economic Development Director
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Robb Kahl - Mayor	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$9,500.00/month	
DUTIES: Manage the day-to-day operations of the City. Manage 12 Department Heads.		
REASON FOR LEAVING: Career advancement		
DATES: From: 7/2004 To: 11/2007	EMPLOYER: Village of Coal Valley	POSITION TITLE: Village Administrator & Economic Dev. Director
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Stan Engstrom - Mayor	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$5,500.00/month	
DUTIES: Managed the day to day operations for the Village of Coal Valley, Illinois.		
REASON FOR LEAVING: Career growth		

CERTIFICATES AND LICENSES

Nothing Entered For This Section

Skills

OFFICE SKILLS:

Typing:
Data Entry:

OTHER SKILLS:

LANGUAGE(S):

English - Speak Read Write

ADDITIONAL INFORMATION

Additional Information
Looking to attach my resume.

REFERENCES

REFERENCE TYPE: Professional	NAME: Daniel Bahr	POSITION: Former Alderman, City of Fitchburg, Wi.
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]

REFERENCE TYPE: Professional	NAME: Roy Edgington	POSITION: Former Mayor, City of Fernley, NV
ADDRESS: (Street, City, State/Province, Zip/Postal Code) Fernley, Nevada 89408		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Jacki Moxley	POSITION: HR Director, Fernley, NV
ADDRESS: (Street, City, State/Province, Zip/Postal Code) Fernley, Nevada 89408		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: William Cole	POSITION: Attorney, City of Monona, WI
ADDRESS: (Street, City, State/Province, Zip/Postal Code) Middleton, Wisconsin 53562		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Chris Armstrong	POSITION: Developer
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]

Agency-Wide Questions

1. Have you previously worked for the City of Palmer?
No
2. Are you related to anyone who is currently employed by the City of Palmer?
No
3. If you answered yes to the previous question, please provide the individual's name and department
4. Are you able to perform the essential functions of this job with or without reasonable accommodations?
Yes
5. If you answered yes to the previous question, please explain:
6. Have you ever been terminated or asked to resign by a former employer?
Yes
7. Have you been convicted of a misdemeanor within the past five years?
No

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information to the City of Palmer or its agents, and release the City of Palmer, its officials, employees, attorneys, and agents from all liability, claims, demands, causes of action, damages, costs, or compensation for any damage, loss or injury, including but not limited to, damage to my reputation, character, business interests, or privacy, which may arise as a result of the disclosure of the information obtained by or disclosed to the City of Palmer or any person acting on behalf of the City. I hereby agree to submit to any lawful drug or integrity testing that may be required as a condition of employment or continued employment and understand that refusal to submit to such testing during the course of my employment may result in disciplinary action, up to and including discharge. I understand that this application is not and is not intended to be a contract for employment or continued employment. I understand that according to federal law all individuals who are hired must, as a condition of employment, produce certain documentation to verify their identity and U.S. citizen status or, if aliens, their legal authorization to work in the U.S. As a consequence, I understand that any offer of employment would be contingent on my ability to produce the required documentation within the time period required by law.

8. Yes
9. Have you attached examples of your written work? This material may include memos, reports or correspondence written by the applicant within the past two years and must be related to your previous or present employment. This material must not exceed six total pages.
Yes

Job Specific Supplemental Questions

1. Do you have a bachelor's degree in business administration or public administration or a related field and give years of responsible experience in the supervision or management of multi-faceted program?
Yes

2. Do you have a valid Alaska driver's license with an acceptable driving record or are you able to obtain a valid Alaska driver's license within thirty (30) days of hire?
Yes

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information t

I Agree

4. Have you attached the required writing examples?
Yes

5. Have you attached your answers to the supplemental questions as noted in the job bulletin?
Yes

The following terms were accepted by the applicant upon submitting the online application:

The information provided in this employment application is true, correct, and complete. If employed, any misstatement or omission of fact on this application may result in dismissal. I authorize investigation of all statements contained in this application for employment as may be necessary in arriving at an employment decision. This authorization includes permission to check employment references. If selected for employment you may be required to supply proof of authorization to work in the U.S., have a physical examination and/or drug test, supply and/or authorize a criminal background check, supply and/or authorize a copy of your motor vehicle record (MVR), or sign a conflict of interest agreement and abide by its terms. I understand that acceptance of an offer of employment does not create a contractual obligation or permanent employment upon the City of Palmer. Employment may be terminated at any time at the option of the employee or City of Palmer.

This application was submitted by Patrick Shaun Marsh on 2/1/24 2: 40 PM

Signature_____

Date_____

Patrick Marsh
ICMA Credentialed Manager



February 1, 2024

City of Palmer
231 West Evergreen Avenue
Palmer, AK 99645

To whom it may concern,

I am writing to convey my profound interest in the City Manager position at the City of Palmer. With over twenty-five years of unwavering dedication to the public sector, including nineteen years in local government management and extensive experience in the areas of planning, economic development, and finance having served over ten years as a director in these fields. I am confident in my capacity to provide leadership and play a pivotal role in steering the city toward a prosperous future.

Throughout my career, I have consistently demonstrated a steadfast commitment to visionary leadership and the implementation of effective management practices. I firmly believe in adopting a proactive and innovative approach to address the multifaceted challenges that local governments encounter. My exceptional communication skills have facilitated seamless collaboration with elected officials, community stakeholders, and staff, resulting in pragmatic solutions. As a recent City Manager, in Fernley, Nevada, I successfully navigated the intricacies of overseeing the fastest-growing city in the state, with a projected population increase from 23,500 to 40,000 by 2030.

My previous role as City Administrator in Fitchburg, Wisconsin, equipped me with invaluable experience in local government management. During my tenure, I not only maintained a balanced budget but also actively contributed to the community's growth through strategic economic development initiatives. Fitchburg's status as one of Wisconsin's fastest-growing and most diverse cities bears witness to the effectiveness of these efforts.

Now, as I express my interest in joining the City of Palmer, I wish to address a matter in the interest of transparency. A background check will substantiate my clean record. However, a search of social media may reveal an incident that transpired in October 2020, in South Carolina. It is important to note that all charges and associated actions related to this incident were promptly dismissed and have been expunged from my record.

Despite the just and legal resolution of this matter, the temporal gap between the incident and expungement had a profound impact on both my professional and personal life. Understandably, during this period, the elected officials in the community where I had served for nearly six years, Fitchburg, Wisconsin, expressed discomfort with the situation. Given the circumstances, I made the difficult decision to voluntarily resign from my position as City Administrator.

Please be advised that I possess several letters of recommendation, available upon request. Notably, I have recommendations from the former mayor of Fernley, NV., as well as the human resources director from the City of Fitchburg, WI.

I remain deeply committed to advancing my career in local government management and am eager to bring my extensive experience and skills to the City of Palmer. Should you require any additional information or have any concern pertaining to this matter, please do not hesitate to reach out to me. I am more than willing to furnish further details or address any inquiries you may have.


Thank you for considering my application, and I eagerly anticipate the opportunity to discuss how my qualifications align with the requirements of the position.

Sincerely,

Patrick S. Marsh

Patrick Marsh
ICMA – Credentialed Manager

ACADEMIC TRANSCRIPT

Northern Illinois University , DeKalb, Illinois 60115

04/18/07 14:44 FAX 012 193 0148 REGISTRATION & RECORDS 00027002

NAME	ID NUMBER	BIRTHDATE	DATE PRINTED	PAGE
MARSH, PATRICK SHAUN	[REDACTED]	[REDACTED]	04/18/07	1

HIGH SCHOOL

DEGREES EARNED AT NORTHERN ILLINOIS UNIVERSITY
 M. P. A. MAY 14, 2005 SPEC: PA-PUBLIC MGMT & LEADERSHIP

COURSE TITLE	DEPT.	COURSE	CREDIT	GRADE	COURSE TITLE	DEPT.	COURSE	CREDIT	GRADE
ACCEPTED AS A STUDENT-AT-LARGE: JANUARY 13, 1997					SUMMER 2001				
BASIS: B.A. DEGREE					ORGAN THEORY & BEHAV PSPA 505 3.00 B				
AUGUSTANA COLLEGE, ROCK ISLAND, ILLINOIS					GRD TERM HRS 3.0 GPA 3.000 CUM HRS 27.00 GPA 3.560				
NOVEMBER 21, 1988					FALL 2001				
SPRING 1997					DATA ANAL PUB ADMIN PSPA 501 3.00 WP				
SCOPE & DYNCS PUB ADM PSPA 500 3.00 A					GRD TERM HRS 0.0 GPA 0.000 CUM HRS 27.00 GPA 3.560				
GRD TERM HRS 3.0 GPA 4.000 CUM HRS 3.00 GPA 4.000					SUMMER 2003				
PUBLIC SECTOR REVENUE PSPA 552 3.00 B					INDP STUDY IN PUB ADM PSPA 592 3.00 C				
GRD TERM HRS 3.0 GPA 3.000 CUM HRS 6.00 GPA 3.500					GRD TERM HRS 3.0 GPA 2.000 CUM HRS 30.00 GPA 3.400				
FALL 1997					FALL 2003				
PUBLIC BUDGETING AND PSPA 510 3.00 B					INFO MGMT & DEC SUPP PSPA 512 3.00 B				
GRD TERM HRS 3.0 GPA 3.000 CUM HRS 9.00 GPA 3.330					GRD TERM HRS 3.0 GPA 3.000 CUM HRS 33.00 GPA 3.360				
SPRING 1998					FALL 2004				
PUB PERSONNEL MGMT PSPA 509 3.00 A					PUB PROG EVAL METH PSPA 504 3.00 B				
GRD TERM HRS 3.0 GPA 4.000 CUM HRS 12.00 GPA 3.500					PUBLIC SECTOR RSCH PSPA 599 3.00 S				
TPCS: GROWTH MGMT PSPA 559 3.00 B					GRD TERM HRS 6.0 GPA 3.000 CUM HRS 39.00 GPA 3.330				
GRD TERM HRS 3.0 GPA 3.000 CUM HRS 15.00 GPA 3.400					SPRING 2005				
FALL 1998					PUBLIC SECTOR RSCH PSPA 599 1.00 S				
AMER PUBLIC POLICY PSPA 420 3.00 A					GRD TERM HRS 1.0 GPA 0.000 CUM HRS 40.00 GPA 3.330				
GRD TERM HRS 3.0 GPA 4.000 CUM HRS 18.00 GPA 3.500					*****				
ADMITTED TO THE GRADUATE SCHOOL: JANUARY 11, 1999					* MASTER OF PUBLIC ADMINISTRATION				
SPRING 1999					* MAY 14, 2005				
LOCAL ECON DEV POLICY PSPA 535 3.00 A					* POLITICAL SCIENCE				
GRD TERM HRS 3.0 GPA 4.000 CUM HRS 21.00 GPA 3.570					* SPEC: PA-PUBLIC MGMT & LEADERSHIP				
SUMMER 2000					(CONTINUED)				
LABOR-MGMT REL P SEC PSPA 558 3.00 A					APR 18 2007				
GRD TERM HRS 3.0 GPA 4.000 CUM HRS 24.00 GPA 3.630					33				

Patrick Marsh – Professional Reference List 2023/2024

<u>Name</u>	<u>Title</u>	<u>Location</u>	<u>Phone</u>	<u>email</u>
Jacki Moxley	HR Manager	Fernley, NV	[REDACTED]	[REDACTED]
William Cole	City Attorney	Monona, WI	[REDACTED]	[REDACTED]
Roy Edgington	Former Mayor	Fernley, NV	[REDACTED]	[REDACTED]
Daniel Bahr	Former Alderman	Fitchburg, WI	[REDACTED]	[REDACTED]
Chris Armstrong	Developer	Fitchburg, WI	[REDACTED]	[REDACTED]
Jason Gonzalez	Former Mayor	Fitchburg, WI	[REDACTED]	[REDACTED]
Rodd Rettler	Police Officer	Fitchburg, WI	[REDACTED]	[REDACTED]
April Homme	Administrative Assistant	Fernley, NV	[REDACTED]	[REDACTED]

Patrick Marsh, ICMA – CM

PROFESSIONAL OBJECTIVE

To utilize my public sector and local government experience, including local government management and economic development expertise, to provide exceptional community leadership, in an effort to make each community a better place to live, work, and play

SIGNIFICANT ACCOMPLISHMENTS

Successfully managed a budget surplus in each of my nineteen years as a local government manager

Negotiated over twenty collective bargaining agreements with police, fire, public works and other public sector bargaining units

Wrote over fifty grant applications and was successful with grant awards nearly seventy-five percent of the time. Largest successful grant to date was a \$25 million grant from the U.S. Department of Transportation for a \$54 million road and bridge project in Fernley, Nevada (2022)

Recruited and hired over twenty department heads and other key staff members

Negotiated eighteen development agreements between the private sector and local government, including a \$300 million office/lab building in Fitchburg, Wisconsin

Coordinated the formation of sixteen tax-increment districts

Served in the role of lead economic development director for over fifteen years

EDUCATION

Northern Illinois University - DeKalb, IL | Master's Degree

Public Administration, 06/2005

Augustana College - Rock Island, IL | Bachelor of Arts

Business/Public Administration & Political Science, 11/1988

WORK HISTORY

CITY MANAGER

01/2022 to 01/2023

City of Fernley, NV – Fernley, NV (23,600 population with a \$49 million operating budget)

Managed the day-to-day operations of the city

Responsible for leading annual budget preparation and implementation

Directly responsible for all operations in the Planning/Zoning, Engineering, Public Works, and Building Operations departments of the city. Managed over 70 employees, including 8 department heads

Successfully oversaw all economic development initiatives for one of the fastest growing communities in the State of Nevada

Coordinated a “Development Team” consisting of five department heads and their staff
updated the emergency management plan and served in the role of emergency management coordinator
Liaised with existing local businesses, promoted Fernley to prospective businesses
Worked with regional economic development authorities, and state-wide development leaders

INDEPENDENT CONSULTANT

01/2021 to present

Assisted local governments and private companies in economic development, planning, and community development initiatives
Spearheaded due diligence and coordination of Local, regional, state, federal government due diligence and coordination
Facilitated property acquisition for public and private sector expansion initiatives
Implemented long-term growth initiatives by developing sustainable and profitable strategies
Extensive grant writing and grant administration experience
Coordinated development efforts with CEO’s and CAO’s

CITY ADMINISTRATOR

09/2015 to 01/2021

City Of Fitchburg - Fitchburg, WI (33,000 population with a \$46 million operating budget)

Chief appointed official for the City of Fitchburg
Utilized expertise mentoring, managing and developing 275 employees, including 18 department heads
Primary contact for business recruiting, retention, expansion, and development
Responsible for leading the annual budget preparation and implementation
Coordinated relationships between local organizations and the city
Responsible for the implementation of policy initiatives of the common council

CITY ADMINISTRATOR AND ECONOMIC DEVELOPMENT DIRECTOR

11/2007 to 09/2015

City Of Monona – Monona, WI (8,300 Population with a \$13 million operating budget)

Chief Appointed Official for the City of Monona
Managed 98 employees, including 12 department heads
Primary contact for elected officials (Mayor and six Common Council members).
Primary contact for business recruiting, retention, expansion, and development
Facilitated all strategic planning initiatives
Served in the role of Human Resources Director
Responsible for leading the annual budget preparation and implementation
Served in the role of Deputy Clerk to assist with local elections along with other statutory responsibilities

VILLAGE ADMINISTRATOR & ECONOMIC DEVELOPMENT DIRECTOR

06/2004 to 11/2007

Village of Coal Valley - Coal Valley, Illinois (5,500 population with a \$4.6 million operating budget)

Chief appointed official for the Village

Served in the role of finance director, human resources director, planning/zoning director, and economic development director

Managed 25 employees, including 4 department heads

Primary contact for elected officials (Village President and six Trustees)

Primary contact for all planning and economic development activities

Responsible for leading the annual budget and implementation

ASSISTANT CITY MANAGER

11/2003 to 06/2004

City of Eldridge - Eldridge, Iowa (5,800 population with a \$6.2 million operating budget)

Assisted the city manager with day-to-day operation of the city

Assisted the city manager with budget preparation and implementation

Responsible for all economic development, planning and zoning initiatives

Primary point of contact for all nuisances and property maintenance complaints

Liaison between elected officials and city staff

DIRECTOR OF OPERATIONS

09/2000 to 11/2003

iPower Distribution Group - Rock Island, IL

Manager of a multi-disciplinary, twelve-member business conglomeration focused on providing one stop opportunities for industrial maintenance, repair and operations (MRO)

Oversight of day-to-day production activities in accordance with business objectives.

Staff liaison between members companies and industrial clients (Case IH, John Deere, and Honeywell)

Reported to a twelve-member Board of Directors

Managed twenty employees

SENIOR PLANNER

02/1989 to 07/2000

State Regional Commission - Rock Island, Illinois

Primary contact for all transit and park/recreational initiatives in a two-state, five-county, and forty-four local governments in western Illinois and eastern Iowa

Assisted local governments with grant writing and grant administration

Principal planner for land and right-of-way acquisition for regional trails and park developments

Coordinated comprehensive regional planning and developed park and recreation master plan initiatives in coordination with local governments

Primary contact for the coordination of multi-use trail development with state-wide network of regional trail systems in northern Illinois

Assisted local governments with affordable housing and community development block grants (CBDG's)

VOLUNTEER & SERVICE ACTIVITIES

Board of Directors - Illinois City/County Managers Association (ILCMA) 2005 - 2007

Board of Directors - Wisconsin City/County Manager Association (WCMA) 2008 - 2012

Board of Directors - Cities and Villages Mutual Insurance Company (CVMIC) 2014 - 2015

Volunteer Youth Coach - City of Monona Parks and Recreation (Baseball, Wrestling, Flag Football, & Soccer)

Active Church Member

Active in Social Organizations (Rotary, Optimist Club, Kiwanis, Moose)

Member of the Fernley, Nevada & Monona and Fitchburg, Wisconsin Chambers of Commerce



2017 Adopted Budget



City of Fitchburg

Common Council
November 1, 2016

Adopted Budget

2017 Budget

CURRENT
CITY
COUNCIL

Table of Contents

Letter from City Administrator Patrick Marsh	1-3
Resolution Adopting the Operating Budget	4
<u>2017 Summary of Budget and Tax Levy, Charts & Graphs</u>	
Summary of Budget and Tax Levy	5
2016 Property Tax Levies - 2017 Budget	6
Comparison of Taxes Paid	7
Tax Impact Analysis	8
2017 Budget Graphs/Pie-charts	9-13
Fund Balance Projections & Detail of Fund Balance Use	
General Fund	14-15
All Funds	16
Supplemental Information - Personnel Summary	17
Summary of Council Amendments to 2017 Budget	18-19
New Proposal Summary	20-33
<u>Detailed 2017 Budget Information</u>	
General Fund Expenditure Summary	34
General Fund Revenues	35
General Fund Expenditures	
General Government	
Mayor & Council, Administration, Municipal Court, Legal	36
Clerk, Human Resources, Sustainability	37
Finance, Assessing	38
Insurance, Bldg & Grounds, Interdepartmental	39
Public Safety	
Police, Fire	40
Bldg Inspections, Other Public Safety	41
Public Works/Mass Transit	41
Community/Human Services/Senior Center	42
Culture, Recreation, & Education	
Community Center, Parks	42
Recreation & Leisure	43
Community Development	
Planning & Zoning, Economic Development	44
Transfers to Other Funds	44

City of Fitchburg

Steve Arnold
Mayor

District 1
Dorothy Krause
Carol Poole

District 2
Julia Arata-Fratta
Patrick Stern

District 3
Jason Gonzalez
Council President,
Dan Carpenter

District 4
Jake Johnson
Tony Hartmann

2017 BUDGET - TABLE OF CONTENTS CONTINUED

Special Revenue Funds

Park Dedication Fund	44
FACTv/Cable Fund	45
Refuse & Recycling Collection Fund	46
Police Training Fund	47
Police Drug Enforcement Fund	48
Community & Economic Development Authority	49
Library Services	50

Debt Service Fund

Schedule of Indebtedness	52
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Capital Projects Fund - General

Capital Improvement Plan Summaries	54-57
------------------------------------	-------

Tax Increment Districts

TID #4, Capital Project Fund	65
TID #6, Capital Project Fund	66
TID #7, Capital Project Fund	67
TID #8, Capital Project Fund	68
TID #9, Capital Project Fund	69
TID #10, Capital Project Fund	70

Enterprise Funds

Water Utility	71-76
Sewer Utility	77-78
Storm Water Utility	79-80

Internal Service Funds

Technology	81
Risk Management/Insurance	82

Tax Levy Notices and Other Information

2016 Tax Roll Summary	83
Statement of Assessment	84-86
Changes in Equalized Values by Class & Item	87
Statement of Taxes	88-93
Tax Roll Certificate	94
Levy Limit Worksheet	95-96
TID Increment Worksheet	97-98
Referenda/Resolution Data	99-101
TID Increment Certification	102
State School Levy Tax Credit	103
Lottery Credit Notice	104
First Dollar Credit Notice	105
Overlying Jurisdictions Levy Certification	106-110
Transportation Aid Calculation	111

Annual Fee Schedule

112-129



To the Residents and Taxpayers of the City of Fitchburg:

Every summer beginning in July, City department heads begin the task of assembling recommendations for spending and revenue generation in the coming year. The City Council, along with various committees and boards, then evaluates these recommendations with the help of the City’s Finance and Administration departments. After holding public meetings to review the budget, the City Council conducts a public hearing before taking final action on approving the budget. On November 1, 2016, the City Council approved the City’s 2017 annual budget. On behalf of the City Council and staff, it is my pleasure to respectfully submit this adopted budget to you as laid out in the coming pages.

While the operating budget appears on its face to be just numbers – revenue and expenditures – the real function of a municipal budget is a statement of policy and decision making. This budget is a road map for city departments and staff with endorsement by our elected officials. We, as staff, use this document to guide our spending, staffing, and programming for the next 12 month period.

To begin, I must acknowledge the hard work by our Finance Department, and particularly the work of Finance Director Misty Dodge. Misty makes certain that the document is easy to follow yet exhibits the required accepted accounting standards. Misty’s knowledge of sound municipal fiscal practices and understanding of local and state funding are a great asset to our community.

Where Your Taxes Get Spent

City Hall is where the majority of our property owners pay their property taxes. Checks are written out to the City; however, only about a third of the mill rate is actually attributable to City taxation. The table to the right demonstrates how the total tax levy is divided amongst the various taxing jurisdictions. It is not unusual for this to be misunderstood.

Taxing Jurisdiction	2016 Mill Rate per \$1,000 of Assessed Value	% Share of Mill Rate Total
Schools Districts Net of State School Tax Credit (average of three located in City)	\$10.2820	44%
City of Fitchburg	8.5401	37%
Dane County	3.2027	14%
MATC (Madison College)	.9880	4%
State of Wisconsin	.1736	1%
Total	\$23.1864	100%

The average property owner in the City will experience a total tax bill increase of about \$315 (5.2%).

Following is a summary of a few key bottom line details:

- **Property Values:** The City’s assessed value as of January 1, 2016 stands at \$2.77 billion. This is an increase of \$108.8 million from a year prior (4.1%).
- **Tax Rate:** The City’s assessed tax rate of \$8.54 is an increase from the prior year of \$0.25 (3.04%). Based on estimated fair market values (called equalized tax rate as it is a better comparison between our community and others in Wisconsin), the tax rate increased \$.22 to \$8.35 from a prior year rate of \$8.13.
- **Spending:** City expenditures within funds supported by property taxes (including transfers) for 2017 are \$37.7 million, an increase of \$2.4 million above 2016 budget levels (6.8%). If the transfers out of the general fund to the capital projects fund for two particular projects is excluded from both years, the increase is \$3.3 million (9.6%). The largest source of the increase was in the capital projects fund with expenditures of \$10.0 million or an increase of \$2.3 million (30.7%). There are several unique major projects planned for 2017 including the construction costs for Lacy Road from the community center to Syene Road. The general fund is the City’s primary operating fund and,

when transfers are excluded, totaled \$19.1 million or an increase of \$.7 million (3.7%). More specific details of the changes are discussed in the Notable 2017 Budget Impacts' section of this message.

- **Tax Levy:** The City's tax levy is the amount we need to tax in order to fund operations and other financial obligations. The levy to fund the 2017 budget (excluding Tax Incremental Districts, or TID) totals \$21,501,214 and represents an increase of 8.8% over last year. During the past five years we have seen an average tax levy increase of 4.5% per year. The state imposes limits on local governments on how much we can increase our levy in a given year. This budget has the City below that limit by \$201,991.
- **Debt:** The State would allow the City to obligate taxpayers to \$141.5 million in outstanding debt. But, the City Council has adopted a policy to remain below 60% of the State's limit. At the end of 2016, the City will be sitting at 33.5% of the State's limit. This equates to a total debt obligation of \$47.4 million, with \$5.0 million due in principal payments in 2017. Our total spending to pay off debt in 2017 represents 23.2% of total City expenses, which is within the City Council's policy of 15%-25%.
- **Fund Balance:** The City Council adopted a policy that states that the City's general fund unassigned fund balance will be a minimum of 15%-25% of the total general fund annual revenues plus the amount of state shared revenue received during the previous year. This year's budget projection for the unassigned fund balance will be approximately 25.9% (\$5,436,564) as of December 31, 2016.
- **Average Residential Property Impact:** As of January 1 of 2016, the average single family residential property in the City is valued at \$272,800. For the average property the total property tax paid for City services totals \$2,330. This total is \$152 more than the prior year, representing a 7.0% increase.

Notable 2017 Budget Impacts

The most significant changes included in the budget reflect what might be expected for a community that is experiencing sustained population growth like ours. Noted below are a few specific examples:

- The majority of the City's general fund is spent on wages and benefits. This is not surprising considering that at the heart of what a local government is, we are a service provider.
 - The cost in 2017 of providing all eligible steps, the change in the represented employee wages, and a pay for performance estimate results in an increase in the 2017 budget of approximately \$180,000.
 - The City's share of required contributions to the Wisconsin Retirement System increased for all categories of employees for a total increase of \$84,000 across all funds.
 - There were three structural deficits included in the 2016 adopted budget for new positions that were to start mid-year 2016. The two additional firefighters and the new outreach librarian with the July 1st start dates amounted to an approximately \$87,000 increase in the 2017 budget.
 - There were several new full-time positions approved for 2017. A shared public works/parks maintenance position, a FACTv supervisor or assistant manager position, and a utility engineering technician. Additional personnel position and hour changes are identified on the personnel budget summary.
- Keeping up with capital and infrastructure improvements is an ongoing task and accounts for \$10,000,030 in the 2017 budget. Some of the key capital projects planned for 2017 include:

Project

Transportation/Street Improvements:

Annual Street Reconstruction	\$795,000
Snow Plow Replacement	\$160,000
Road Grader Replacement	\$225,000
Lacy Road Reconstruction (Community Center to Syene)	\$6,149,000
Seminole Highway Path	\$250,000
McKee Road Phase II	\$490,000

Building and Grounds Improvements:

Door Access System	\$210,000
City Campus Building System Replacements	\$110,000
Public Safety Initiatives:	
Ambulance Replacement	\$128,227
Parks Improvements:	
McGaw Park Field Lights (east)	\$195,000
Nine Springs Golf Course Shelter (additional funding)	\$136,815

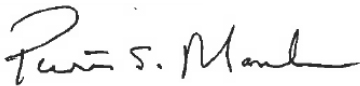
- There were also some significant revenue changes included in the 2017 budget. The largest is an \$187,000 increase in revenue for the general transportation aid (GTA) the City receives from the State that is based on the actual road expenditures and is capped at a 15% increase from the prior year. The largest decrease was \$75,000 for the non-cash, accounting-only adjustment for the court receivables and is based on the actual adjustment from 2015.
- Included in the City's five year plan was the intended use of fund balance from the general fund to support the land acquisition costs for the two new fire stations. Included in the 2016 budget was the transfer of \$1,187,000 from the general fund to the capital projects fund and the application of fund balance. Included in the 2017 budget is a delay of \$222,800 of that transfer and an additional \$136,815 transfer for the Nine Springs Golf Course shelter.

Conclusion

Even with the increased expenditures noted above, it is important to note that a growing community requires ongoing investment. In the coming years we will have two new fire stations, several additional miles of road, and the possibility of a new police station or an addition to City Hall. All of these projects require investment and maintenance. It is also important to note that as our community continues to grow, our tax base will also grow, but so will the staff and equipment needed to manage, maintain, and operate those amenities. All of these items come at a price to the taxpayers of Fitchburg.

Finally, our City is fortunate to be served by highly talented professionals in our management ranks along with our front line staff. Not only do our department managers make good decisions during the budgeting process, they make good fiscal decisions all year long. There is a reason that we have built a healthy fund balance, and it centers on prudent and careful spending and preservation of City resources. In fact, employees at every level in our organization and in every department have played a role in assuring that taxpayers receive great services with great value.

Respectfully Submitted,



Patrick S. Marsh
City Administrator

Mayor Arnold
Introduced by

Finance
Prepared by

Finance Committee, COW
Referred to

September 13, 2016
Date

RESOLUTION R-157-16

ADOPTING THE 2017 ANNUAL CITY OPERATING BUDGET

WHEREAS, the Mayor has prepared and the Finance Committee has reviewed the proposed budget of the City of Fitchburg for the year 2017; and

WHEREAS, a Summary of the Budget and Notice of Public Hearing was published by September 23, 2016; and

WHEREAS, public hearings were held on the budget on October 11, 2016 and November 1, 2016 by the Common Council; and

WHEREAS, the Common Council has examined the budget and various items therein and finds the budget as presented and amended to date of this Resolution to represent the income anticipated and the expenditures for the various departments by major category as set forth therein;

NOW THEREFORE BE IT RESOLVED, by the Common Council of the City of Fitchburg, Dane County, Wisconsin does approve the following:

SECTION 1. **2017 Budget Adopted.**

There is hereby adopted the 2017 Budget for the City of Fitchburg and appropriated out of the receipts of the City of Fitchburg for the year 2017, including monies received from the general property tax levy, special assessments, fee schedule and other sources of revenue as therein provided, for the various purposes therein specified, the amounts set forth in said Budget presented, or attached thereto or referenced by it.

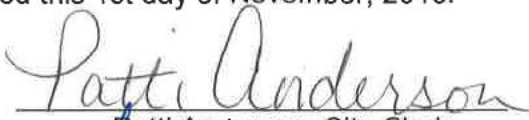
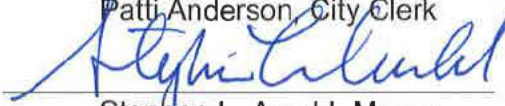
SECTION 2. **Tax Levy Adopted**

There is hereby certified to the City Clerk, a general property tax levy in the amount of \$21,501,214 on all of the taxable property within the City of Fitchburg for the year 2016 for the uses and purposes set for as expenditures in the Budget hereby adopted.

SECTION 3. **City Clerk Directed to Spread Tax on Roll.**

The City Clerk is hereby authorized and directed to spread the tax levied herein on the tax roll of the City of Fitchburg for the year 2016.

Adopted this 1st day of November, 2016.


Patti Anderson, City Clerk

Stephen L. Arnold, Mayor

**CITY OF FITCHBURG
SUMMARY OF BUDGET AND TAX LEVY**

PURPOSE	Actual 2015	Adopted 2016	Projected 2016	Adopted 2017
Expenditures:				
General Government	3,288,940	3,295,037	3,168,095	3,307,050
Public Safety	9,641,685	10,559,084	10,329,379	10,998,245
Public Works	2,046,957	2,251,703	2,174,600	2,287,447
Health & Human Service	467,098	491,602	506,530	548,755
Culture, Rec. & Education	1,144,162	1,241,639	1,239,185	1,351,977
Conservation & Development	551,758	578,181	584,050	599,984
Other Financing Uses	0	1,267,000	1,048,795	409,615
Total General Fund	<u>17,140,600</u>	<u>19,684,246</u>	<u>19,050,634</u>	<u>19,503,073</u>
Library Fund	2,112,032	2,159,028	2,175,671	1,798,788
Debt Service Fund	<u>5,208,291</u>	<u>5,770,668</u>	<u>5,917,221</u>	<u>6,361,257</u>
Total City Expenditures	<u><u>24,460,923</u></u>	<u><u>27,613,942</u></u>	<u><u>27,143,526</u></u>	<u><u>27,663,118</u></u>
Revenues:				
General Fund Tax Levy	13,009,594	13,774,089	13,773,838	14,279,560
General Fund Other Revenue	18,011,403	19,684,246	19,416,656	19,503,073
Total General Fund	<u>31,020,997</u>	<u>33,458,335</u>	<u>33,190,494</u>	<u>33,782,633</u>
Library Tax Levy	1,604,133	1,663,679	1,663,679	1,731,219
Library Other Revenue	2,160,343	2,159,028	2,175,671	1,798,788
Total Library	<u>3,764,476</u>	<u>3,822,707</u>	<u>3,839,350</u>	<u>3,530,007</u>
Debt Service Tax Levy	3,618,232	3,607,587	3,607,587	4,059,220
Debt Service Other Revenue	5,272,968	5,770,668	6,080,977	6,361,257
Total Debt Service Fund	<u>8,891,200</u>	<u>9,378,255</u>	<u>9,688,564</u>	<u>10,420,477</u>
Total City Non-Capital Revenues	<u><u>43,676,673</u></u>	<u><u>46,659,297</u></u>	<u><u>46,718,408</u></u>	<u><u>47,733,117</u></u>
Capital Projects Fund Levy	1,145,386	723,888	723,888	1,431,215
Total City Levy	19,377,345	19,769,243	19,768,992	21,501,214
City Portion Of TID Levy	<u>1,230,313</u>	<u>2,261,232</u>	<u>2,261,232</u>	<u>2,127,395</u>
Total Tax Levy Including TID	<u>20,607,658</u>	<u>22,030,475</u>	<u>22,030,224</u>	<u>23,628,609</u>
Assessed Value	2,592,798,500	2,657,971,530		2,766,790,100
Tax Rate - City	5.0176	5.1822		5.1611
Tax Rate - Library	0.6187	0.6259		0.6257
Tax Rate - Debt	1.3955	1.3573		1.4671
Tax Rate - Capital Project	0.4418	0.2723		0.5173
Tax Rate - Other (TID)	<u>0.4744</u>	<u>0.8508</u>		<u>0.7689</u>
Tax Rate - Total City	<u>7.9480</u>	<u>8.2885</u>		<u>8.5401</u>
Equalized Value	2,623,964,200	2,711,401,700		2,830,645,500
Tax Rate - City	4.9580	5.0801		5.0446
Tax Rate - Library	0.6113	0.6136		0.6116
Tax Rate - Debt	1.3789	1.3305		1.4340
Tax Rate - Capital Project	0.4365	0.2670		0.5056
Tax Rate - Other (TID)	<u>0.4689</u>	<u>0.8330</u>		<u>0.7516</u>
Equalized Tax Rate - Total City	<u>7.8536</u>	<u>8.1242</u>		<u>8.3474</u>

**CITY OF FITCHBURG
2016 PROPERTY TAX LEVIES - 2017 BUDGET**

Purpose	Levy Amount	Tax Rates Per \$1,000	Levy Inc/(Dec)	Rate Inc/(Dec)	Percent Total
General City	14,279,560	5.1611	3.67%	-0.41%	20.56%
Library	1,731,219	0.6257	4.06%	-0.03%	2.49%
Debt	4,059,220	1.4671	12.52%	8.09%	5.84%
Capital Projects	1,431,215	0.5173	97.71%	89.97%	2.06%
TID Allocation	2,127,395	0.7689	-5.92%	-9.63%	3.06%
Total City	23,628,609	8.5401	7.26%	3.04%	34.02%
Madison Public Schools (including TID)	17,179,434	12.1954	2.33%	-0.98%	24.73%
Oregon Public Schools (including TID)	3,601,107	12.0001	10.04%	0.79%	5.18%
Verona Area Public Schools (including TID)	12,970,166	12.2589	2.85%	-0.85%	18.67%
Madison Area Technical College (including TID)	2,733,668	0.9880	8.72%	4.44%	3.94%
Dane County (including TID)	8,861,330	3.2027	3.90%	-0.19%	12.76%
State of Wisconsin	480,378	0.1736	4.40%	0.29%	0.69%
Total Property Tax Levy (including TID)	69,454,691		4.91%		100.00%
<u>Gross Assessed Tax Rate by School District</u>					
Madison School District		25.0998		0.67%	
Oregon School District		24.9045		1.56%	
Verona School District		25.1633		0.73%	
School Credit	5,172,468	1.8695	0.22%	-3.72%	
Net Tax Levy	64,282,223		5.30%		
<u>Net Assessed Tax Rate by School District</u>					
Madison School District		23.2303		1.04%	
Oregon School District		23.0350		2.01%	
Verona School District		23.2938		1.11%	
<u>Net Equalized Tax Rate by School District</u>					
Madison School District		22.7033		0.74%	
Oregon School District		22.5124		1.70%	
Verona School District		22.7654		0.80%	
Assessment Ratio		0.97731414			
<u>Assessed Valuation</u>	<u>2015</u>	<u>2016</u>	<u>Percent of Total</u>	<u>Increase</u>	<u>Percent Increase</u>
City of Fitchburg (Total)	2,657,971,530	2,766,790,100	100.00%	108,818,570	4.09%
Madison School District	1,363,202,800	1,408,678,800	50.91%	45,476,000	3.34%
Oregon School District	274,870,400	300,089,100	10.85%	25,218,700	9.17%
Verona School District	1,019,898,330	1,058,022,200	38.24%	38,123,870	3.74%

Notes:

- 1) Levy amounts include TID allocations for all jurisdictions.
- 2) This schedule does not include Lottery Credits or First Dollar Credits.

**CITY OF FITCHBURG
COMPARISON OF TAXES PAID**

Budget Year	2013	2014	2015	2016	2017
Equalized Value (TID in)	2,447,132,400	2,503,773,000	2,623,964,200	2,711,401,700	2,830,645,500
Percent increase (decrease)	-1.71%	2.31%	4.80%	3.33%	4.40%
Assessed Value	2,450,235,700	2,514,568,400	2,592,798,500	2,657,971,530	2,766,790,100
Percent increase (decrease)	0.25%	2.63%	3.11%	2.51%	4.09%
Average Residential Assessed Value	263,400	256,900	262,448	262,800	272,800
Percent increase (decrease)	-0.60%	-2.47%	2.16%	0.13%	3.81%
Tax Rate per 1,000 for City Purposes (TID in)	7.56	7.84	7.95	8.29	8.54
Percent increase (decrease)	-0.21%	3.70%	1.37%	4.28%	3.04%
City Taxes Paid on Average Residential	1,991	2,014	2,086	2,178	2,330
Dollar increase (decrease)	(17)	23	72	92	152
Percent increase (decrease)	-0.85%	1.16%	3.57%	4.41%	6.98%
Net Tax Rate per 1,000 for All Jurisdictions					
Madison Schools	22.24	22.89	22.59	22.99	23.23
Percent increase (decrease)	1.38%	2.94%	-1.33%	1.78%	1.04%
Oregon Schools	22.92	23.49	22.62	22.58	23.04
Percent increase (decrease)	0.76%	2.51%	-3.71%	-0.19%	2.01%
Verona Schools	23.50	23.50	22.68	23.04	23.29
Percent increase (decrease)	1.61%	0.02%	-3.50%	1.58%	1.11%
Total Taxes Paid on Average Residential					
Madison Schools	5,858	5,881	5,928	6,042	6,337
Dollar increase (decrease)	45	23	47	114	295
Percent increase (decrease)	0.77%	0.39%	0.80%	1.92%	4.88%
Oregon Schools	6,037	6,036	5,937	5,934	6,284
Dollar increase (decrease)	9	(1)	(99)	(3)	350
Percent increase (decrease)	0.15%	-0.02%	-1.64%	-0.05%	5.90%
Verona Schools	6,189	6,038	5,953	6,055	6,355
Dollar increase (decrease)	61	(151)	(85)	102	300
Percent increase (decrease)	1.00%	-2.44%	-1.41%	1.71%	4.95%
Other Charges/Credits:					
Utility Fire Protection	-	-	-	-	-
Rubbish/Recycling	142.00	152.00	142.00	150.00	158.00
Lottery Credit					
Madison Schools	105.95	129.31	131.39	126.86	150.18
Oregon Schools	112.24	134.23	131.77	127.15	147.81
Verona Schools	117.56	133.72	132.40	125.91	150.99
First Dollar Credit					
Madison Schools	76.01	75.93	77.64	78.53	79.86
Oregon Schools	80.52	78.81	77.86	78.71	78.60
Verona Schools	84.34	78.52	78.24	77.95	80.29

Notes:

- 1) In 2009 the Utility Fire Protection Charge was removed from the tax bill and replaced by a quarterly charge on utility bills.
- 2) First Dollar Credit was established by 2007 Wisconsin Act 20, first appearing on tax bills for 2009.
- 3) Total taxes paid represent the amount before lottery credit, first dollar credit or rubbish charge.

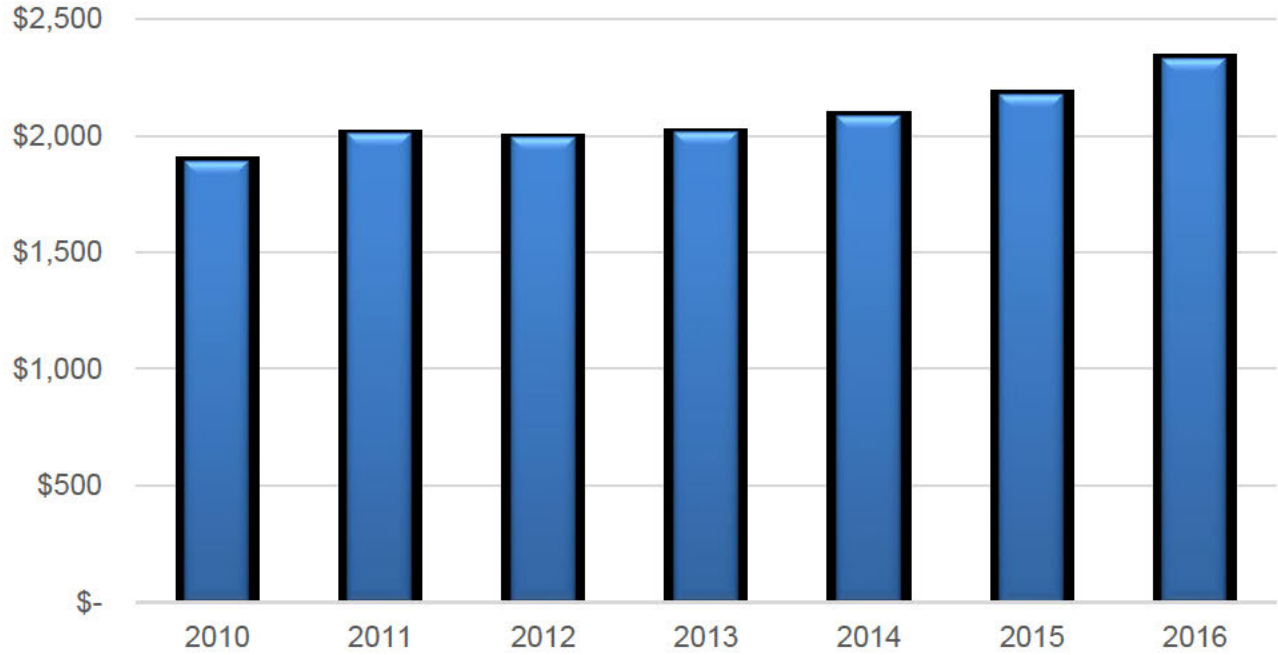
**CITY OF FITCHBURG
TAX IMPACT ANALYSIS**

	Budget 2015		Budget 2016		Budget 2017	
General Fund Tax Levy	13,009,593		13,774,089		14,279,560	
General Fund Budget	17,697,346		19,684,246		19,503,073	
Assessed Value	2,592,798,500		2,657,971,530		2,766,790,100	
Average Home Assessed Value		262,448		262,800		272,800
Service Area:						
General Government:						
Mayor & Council	68,063	5.06	88,828	6.15	90,730	6.55
Municipal Court	164,776	12.26	175,388	12.13	170,149	12.28
Administration, Legal, HR	572,562	42.60	677,108	46.85	654,674	47.26
General Technology (see Note 3)	386,539	28.76	-	-	-	-
Clerk	354,105	26.35	431,301	29.84	399,454	28.84
Finance	326,322	24.28	337,442	23.35	350,336	25.29
Assessing	408,587	30.40	429,544	29.72	448,251	32.36
Public Safety:						
Police (including MPSIS)	6,716,208	499.75	6,983,457	483.16	7,189,417	519.01
Fire	2,497,422	185.83	2,629,737	181.94	2,761,840	199.38
Other Public Safety	552,850	41.14	583,461	40.37	690,792	49.87
Building Inspection	345,138	25.68	362,429	25.08	356,196	25.71
Mass Transit	425,000	31.62	475,000	32.86	557,000	40.21
Public Works	1,714,245	127.56	1,776,703	122.92	1,730,447	124.92
Senior Center	433,172	32.23	491,602	34.01	548,755	39.61
Parks Department:						
Parks	806,418	60.01	855,408	59.18	917,331	66.22
Recreation	283,295	21.08	311,056	21.52	345,613	24.95
Zoning & Planning	329,897	24.55	351,658	24.33	364,912	26.34
Economic Development	207,912	15.47	226,523	15.67	235,072	16.97
Other General Fund	1,104,835	82.22	2,497,601	172.80	1,692,104	122.15
Total General Fund	17,697,346	1,316.85	19,684,246	1,361.88	19,503,073	1,407.92
Library		162.38		164.49		170.69
Debt Service		366.25		356.70		400.22
Capital Projects		115.95		71.56		141.12
Tax Increment District		124.51		223.59		209.76
City Tax on Average Home		2,085.94		2,178.22		2,329.71
Other Jurisdictions						
Madison School Tax		3,172.60		3,236.54		3,326.91
MATC Tax		248.01		248.61		269.53
County Tax		827.89		843.25		873.70
State Tax		45.06		45.49		47.36
Credits						
School Credit		(451.07)		(510.28)		(510.00)
Lottery Credit		(131.39)		(126.86)		(150.18)
First Dollar Credit		(77.64)		(78.53)		(79.86)
Total Average Net Tax		5,719.40		5,836.44		6,107.17
Dollar increase (decrease)		43.52		117.04		387.77

Notes:

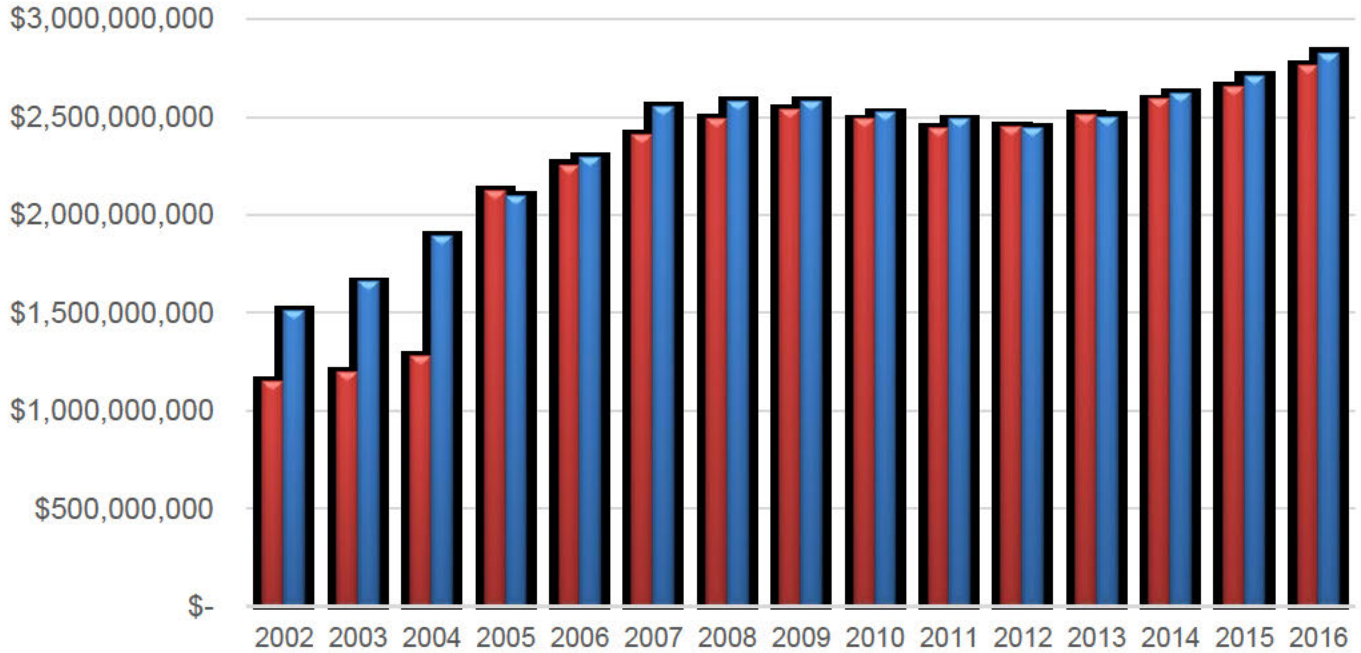
- 1) In 2009 the Utility Fire Protection Charge was removed from the tax bill and replaced by a quarterly charge on utility bills.
- 2) First Dollar Credit was established by 2007 Wisconsin Act 20, first appearing on tax bills for 2009.
- 3) Technology (aka Info System) was included as a separate service area in the General Fund for the 2014 & 2015 budget. In the 2016 budget a new internal service fund was created for technology and an allocation of the total costs was allocated to each of the other service areas. Also note that MPSIS costs are included within the Police Department public safety budget.

City of Fitchburg City Taxes on an Average Home



Tax Roll Year	Average Home Value	City Tax on Average Home
2010	265,100	1,890
2011	265,000	2,008
2012	263,400	1,991
2013	256,900	2,014
2014	262,448	2,086
2015	262,800	2,178
2016	272,800	2,330

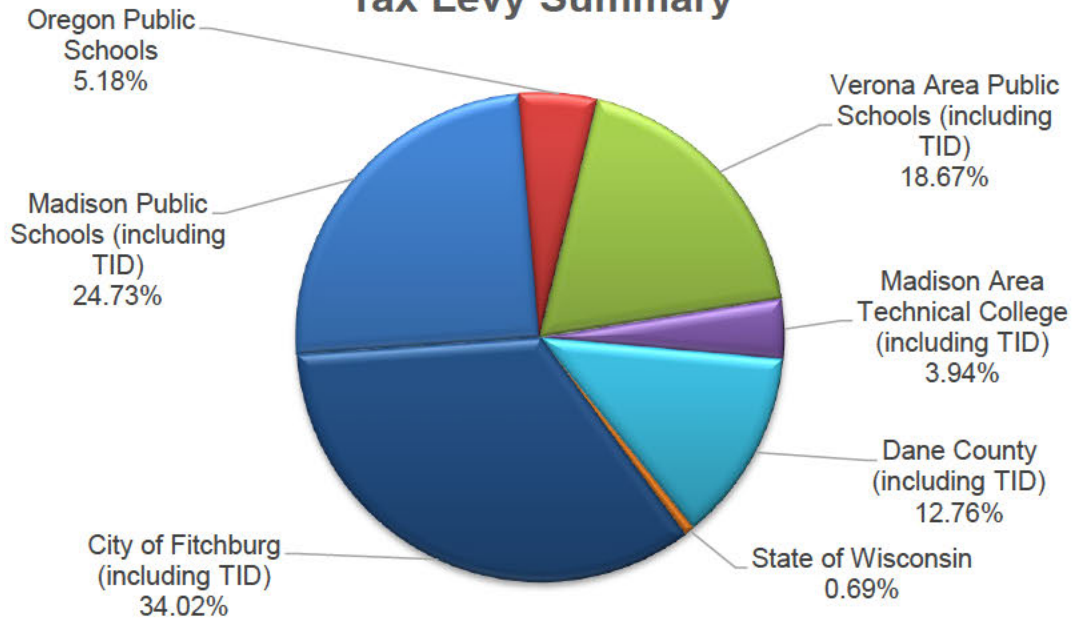
City of Fitchburg Assessed and Equalized Value (TID in)



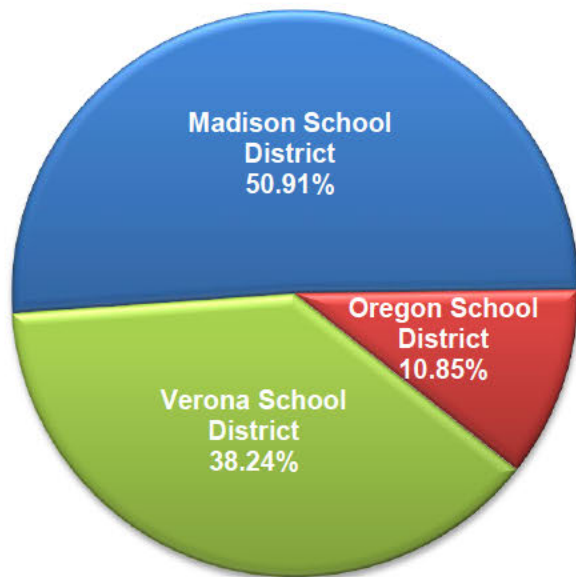
Tax Roll Year	Assessed Value	Equalized Value
2002	1,152,718,125	1,516,111,600
2003	1,198,870,065	1,659,614,900
2004	1,283,840,895	1,892,988,500
2005	2,125,066,172	2,098,978,800
2006	2,258,755,020	2,296,882,600
2007	2,410,192,040	2,557,266,700
2008	2,495,173,890	2,582,601,800
2009	2,539,792,799	2,582,226,200
2010	2,490,026,800	2,524,627,800
2011	2,444,146,000	2,489,764,900
2012	2,450,235,700	2,447,132,400
2013	2,514,568,400	2,503,773,000
2014	2,592,798,500	2,623,964,200
2015	2,657,971,530	2,711,401,700
2016	2,766,790,100	2,830,645,500

*Revaluation

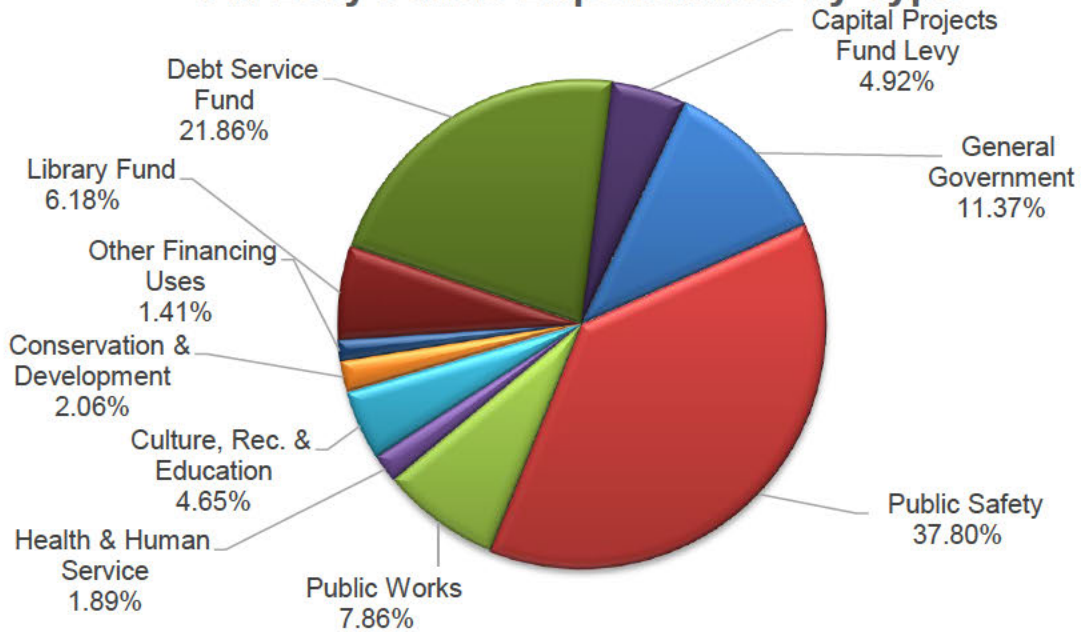
City of Fitchburg 2016 Tax Roll/2017 Budget Tax Levy Summary



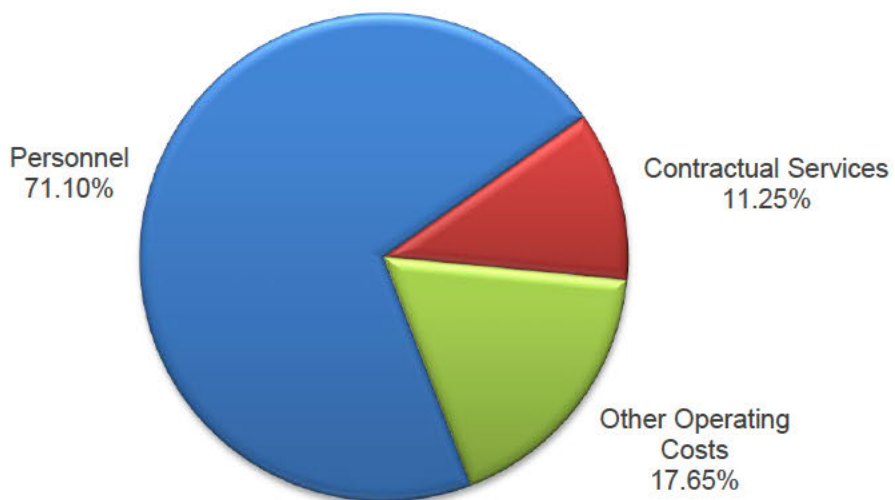
City of Fitchburg 2016 Tax Roll/2017 Budget Assessed Value by School District



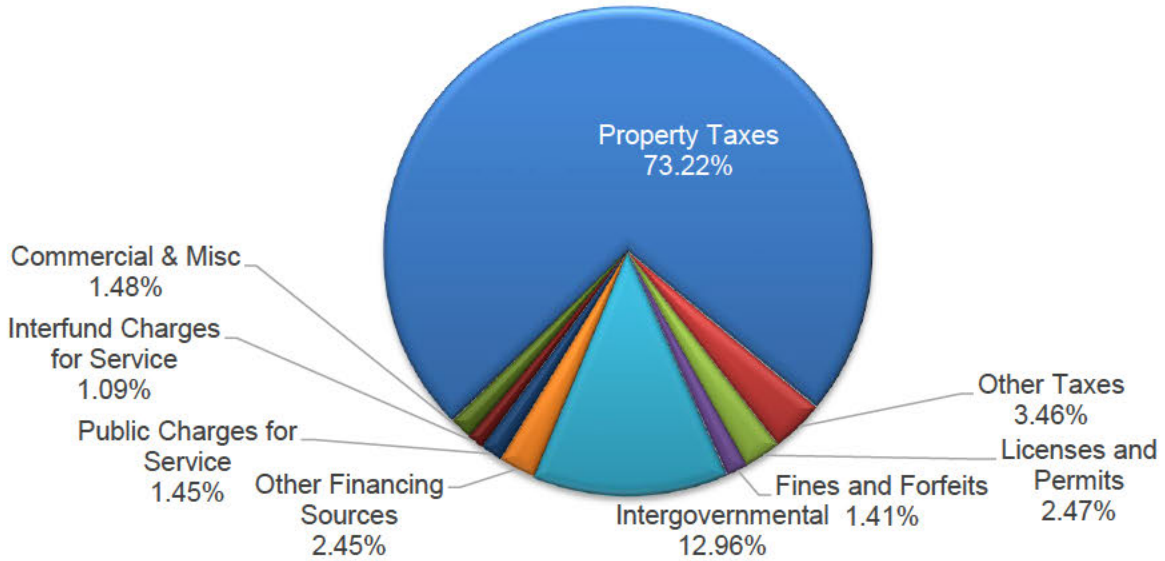
City of Fitchburg 2017 Budget All Levy Funds Expenditures by Type



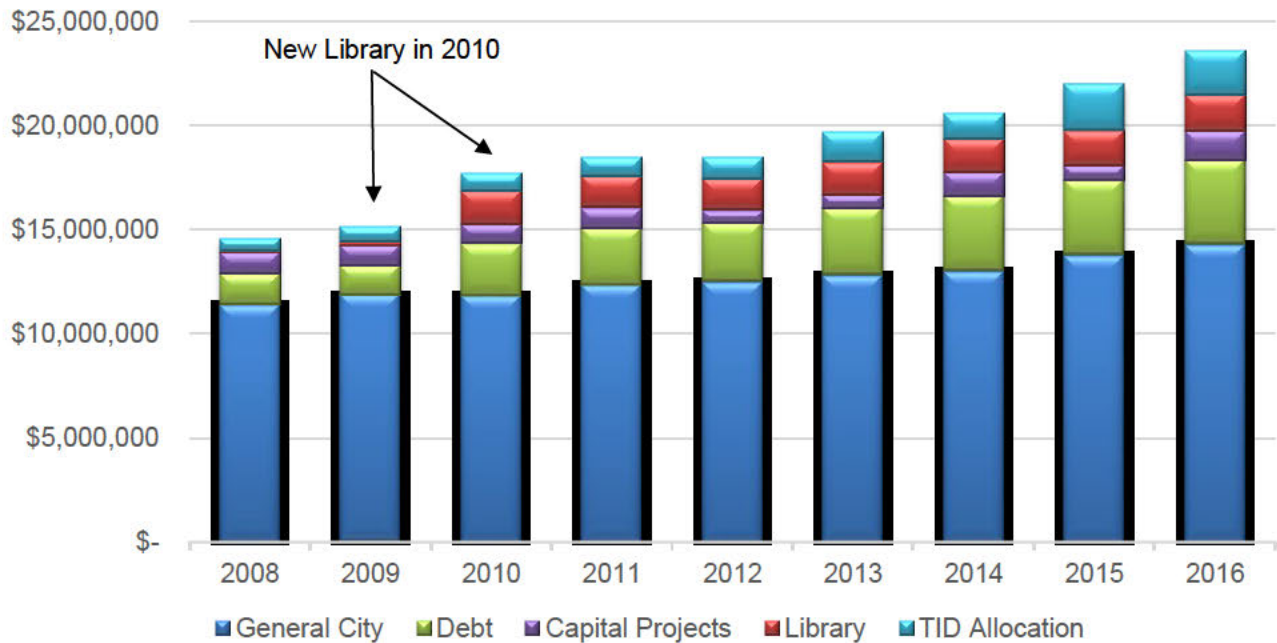
City of Fitchburg 2017 Budget General Fund Expenditures by Class



City of Fitchburg 2017 Budget General Fund Revenues by Type



City of Fitchburg Tax Levy History



2016 FUND BALANCE PROJECTIONS

The Financial Plan adopted by the City has a goal of reserving between 15-25% of the General Fund Budgeted Expenditures PLUS the amount of state shared revenue received during the previous year as the targeted fund balance. These funds are used as "working capital" and as a funding source for emergencies.

General Fund Balance at December 31, 2015 per Audit		\$ 7,640,897
Non spendable	\$ 405,800	
Restricted	\$ 53,539	
Assigned	\$ 1,974,201	
Unassigned	\$ 5,207,357	
	<u>\$ 7,640,897</u>	
Budgeted Use of Fund Balance for 2016	\$ 1,267,000	

Estimated Surplus (Use) at December 31, 2016		\$ (678,178)
Estimated General Fund Balance at December 31, 2016		\$ 6,962,719
Non spendable	\$ 405,800	
Restricted	\$ 53,539	
Assigned	\$ 1,066,816	
Unassigned	\$ 5,436,564	
	<u>\$ 6,962,719</u>	
Use of Fund Balance approved in 2017 budget (detail follows)		\$ 359,615
Estimated General Fund Balance at December 31, 2016		\$ 6,603,104

Estimated Unassigned Portion of Fund Balance

Estimated Unassigned General Fund Balance at 12/31/2016		\$ 5,436,564
2016 State Shared Revenues		\$ (483,849)
TOTAL FUND BALANCE & STATE SHARED REVENUES		<u>\$ 4,952,715</u>
2017 Adopted Optg Budget (excl transfers)	\$ 19,143,458	
Estimated 12/31/2016 Undesignated/Unreserved Fund Balance as a % of 2017 Budgeted Expenditures plus prior year state shared revenues		25.87%

2017 PROPOSED USE OF FUND BALANCE/EXPENDITURE RESTRAINT FUNDS

Criteria for Use of Fund Balance or Expenditure Restraint:

- 1 Not an annually recurring expenditure
- 2 Vehicle purchase or repair projects
- 3 Equipment or repair projects related to facilities
- 4 Other office, operating or personal equipment - non recurring
- 5 Use of consultants - non-recurring
- 6 To be applied from the amount in excess of 25% to cover mid-year unbudgeted reductions in revenue collections or expenditure increases

FUND BALANCE USE - General Fund

Fire Station Land Acquisition	\$ 222,800
Nine Springs Golf Course Improvements	\$ 136,815
Total	\$ 359,615

EXPENDITURE RESTRAINT - Capital Projects Fund

Project Number	Description	Approved Expense
1012	IT Upgrade & Replacement	\$ 75,000
2137	Police Vehicle #65	\$ 27,500
2138	Police Vehicle #67	\$ 23,000
2139	Police Vehicle #69	\$ 27,000
2302	Ambulance Replacement	\$ 128,227
3101	Public Works Equipment Replacement	\$ 219,273
		\$ 500,000

FUND BALANCE PROJECTIONS

FUND	ACCOUNT	Audited Fund Balance 12/31/15	Estimated 2016 Revenues	Estimated 2016 Expenditures	Estimated Fund Balance 12/31/16	Increase/ (Decrease)
100	General Fund	\$ 7,640,897	\$ 18,372,456	\$ 19,050,634	\$ 6,962,719	\$ (678,178)
						2017 Budgeted General Fund Expenditures (excluding transfers) \$ 19,143,458
						Estimated Fund Balance Percentage 36.37%
<u>SPECIAL REVENUE FUNDS</u>						
	202 Park Dedication	\$ 1,511,189	\$ 131,499	\$ -	\$ 1,642,688	\$ 131,499
	207 FACTv (Cable)	\$ 595,880	\$ 339,217	\$ 416,074	\$ 519,023	\$ (76,857)
	213 Refuse & Recycling	\$ 299,604	\$ 934,317	\$ 931,523	\$ 302,398	\$ 2,794
	221 Police Training	\$ 19,299	\$ 15,862	\$ 20,000	\$ 15,161	\$ (4,138)
	222 Police Drug Enforcement	\$ 917	\$ -	\$ -	\$ 917	\$ -
	225 CEDA	\$ 746,652	\$ 322,579	\$ 390,723	\$ 678,508	\$ (68,144)
	227 Cemetery	\$ 10,465	\$ 3,250	\$ -	\$ 13,715	\$ 3,250
	250 Library	\$ 407,912	\$ 2,185,536	\$ 2,175,671	\$ 417,777	\$ 9,865
<u>DEBT SERVICE</u>						
	300 Debt Service	\$ 203,490	\$ 5,921,347	\$ 5,917,221	\$ 207,616	\$ 4,126
<u>CAPITAL PROJECTS</u>						
	400 Capital Projects	\$ 3,796,056	\$ 12,072,809	\$ 8,167,638	\$ 7,701,227	\$ 3,905,171
<u>TAX INCREMENT DISTRICTS</u>						
	404 TID 4	\$ 5,135,082	\$ 4,646,975	\$ 3,471,336	\$ 6,310,721	\$ 1,175,639
	406 TID 6	\$ 2,417,131	\$ 2,665,217	\$ 1,407,606	\$ 3,674,742	\$ 1,257,611
	407 TID 7	\$ 349,464	\$ 159,072	\$ 1,000	\$ 507,536	\$ 158,072
	408 TID 8	\$ (24,510)	\$ 5	\$ 2,000	\$ (26,505)	\$ (1,995)
	409 TID 9	\$ (27,663)	\$ -	\$ 45,000	\$ (72,663)	\$ (45,000)
	410 TID 10	\$ (3,896)	\$ -	\$ 25,000	\$ (28,896)	\$ (25,000)
<u>OTHER</u>						
	430 Municipal Building	\$ (12,462)	\$ -	\$ -	\$ (12,462)	\$ -
	700 Technology ISF (new '16)	\$ -	\$ 778,875	\$ 738,224	\$ 40,651	\$ 40,651
	TOTAL	\$ 23,065,507	\$ 48,549,016	\$ 42,759,650	\$ 28,854,873	\$ 24,932,824
NET ASSETS						
	602 Water Utility	\$ 42,297,964	\$ 3,229,256	\$ 2,326,660	\$ 43,200,560	\$ 902,596
	Capital Improvements			\$ 1,982,716		
	603 Sewer Utility	\$ -	\$ 2,474,177	\$ 2,472,500	\$ 1,677	\$ 1,677
	Capital Improvements	(a)		\$ 796,567		
	604 Stormwater Utility (SUD)	\$ 16,977,420	\$ 1,221,193	\$ 982,300	\$ 17,216,313	\$ 238,893
	Capital Improvements			\$ 421,490		
	TOTAL	\$ 59,275,384	\$ 6,924,626	\$ 5,781,460	\$ 60,418,550	\$ 1,143,166

(a) - Water and Sewer utilities combined for 2015 audit purposes. Will split to new funds after 2016 audit is complete.

**City of Fitchburg
Personnel Budget**

	2016 Budget			2017 Budget		
	Permanent FT/PT FTE	On Call/ Seasonal/ LTE Hours	Overtime Hours	Permanent FT/PT FTE	On Call/ Seasonal/ LTE Hours	Overtime Hours
Administration	2.00	-	-	2.00	-	-
Municipal Court (a)	1.50	760	-	1.50	760	-
Legal	1.60	-	-	1.40	-	-
Clerk's Office	4.00	4,855	140	4.00	1,100	110
Human Resources	1.50	-	-	1.50	-	-
Finance	6.00	520	25	6.00	520	25
Assessing	4.00	-	24	4.00	-	24
Bldg. Inspection	3.50	-	60	3.50	-	60
Bldg & Grounds	5.00	-	150	5.00	-	150
Senior Center	5.30	250	-	5.80	250	-
Parks	5.60	5,344	306	5.60	3,820	306
Recreation	2.00	3,527	60	2.00	4,277	60
Planning & Zoning	3.00	660	90	3.00	660	90
Economic Development	2.00	-	-	2.00	-	-
Police Department (b)	61.00	3,213	3,670	61.00	3,213	3,670
Fire Department	22.00	52,276	2,218	23.00	49,350	2,580
Public Works	13.10	940	680	14.20	940	730
TOTAL - General	143.10	72,345	7,423	145.50	64,890	7,805
Library	16.25	-	-	16.75	-	-
FACTv	2.50	1,560	-	3.00	1,560	-
Water/Sewer Utilities	5.00	2,619	200	6.00	2,619	300
Stormwater Utility	2.00	600	60	2.00	840	60
Technology	5.00	900	120	5.00	900	120
TOTAL - Other	30.75	5,679	380	32.75	5,919	480
Grand total	173.85	78,024	7,803	178.25	70,809	8,285

Notes

- (a) FTE amounts do not include Mayor/Council/Judge (elected officials).
- (b) Additional funding is included in the Police Department for a potential future grant match requirement.
- (c) Employees are shown based on the department worked within, not where the hours are allocated.

Changes from 2016 to 2017

- 1) Reduced City Attorney from .6 to .4 FTE.
- 2) Reduced LTE staff, poll worker hours, and overtime in Clerks Department for elections.
- 3) Added additional part-time Senior Center Office Assistant.
- 4) Removed Parks LTE position (1,524 hrs).
- 5) Added Community Center Event Supervisor on-call position (750 hrs).
- 6) Added full-year of funding for two Firefighter positions hired mid-2016.
- 7) Reduced Paid-on-Call hours as a result of full year of new Firefighter positions.
- 8) Increased overtime hours in Fire Department.
- 9) Added Public Works/Parks Shared Maintenance position (shown in PW).
- 10) Increased Sustainability Specialist from .5 to .6 FTE to address solar initiatives.
- 6) Added full-year of funding for Outreach Librarian position hired mid-2016.
- 12) Replaced part time FACTv Cable Operator position with full-time Assistant Manager/Supervisor position.
- 13) Added Utility Engineering Technician position.
- 14) Increased Utility Supervisor overtime hours.
- 15) Increased Stormwater Intern hours for solid waste functions.

**City of Fitchburg
Summary of Proposed Council
2017 Budget**

#	Sponsor	Description	Action 11/1/16	Original Amount	Amend Amount	GENERAL FUND			LIBRARY	CAPITAL PROJECTS		OTHER
						Impact on Expend (ERP)	Levy Impact	Fund Balance Applied	Levy/ERP Impact	Levy/ERP Impact	Other Revenue	
Council Amendments <u>(see amendment forms for detail by account number)</u>												
*The description was changed to reflect the amended version of the amendment, where appropriate.												
1	Carpenter	Remove plowing OT for Utility Workers	passed as amended	\$ (176,946)	\$ (1,859)	\$ (1,859)	\$ (1,859)	\$ -	\$ -	\$ -	\$ -	\$ -
2	Carpenter	Disallow Mayor out-of-state travel	passed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3	Arata-Fratta	Add an administrative intern	failed	\$ 12,039	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4	Arata-Fratta Carpenter Krause	Establish a new grant fund to be administered by CEDA	passed as amended	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
5	Stem	Delay additional police officer position; retain \$27K for potential future grant match requirement	passed as amended	\$ (94,479)	\$ (67,479)	\$ (67,479)	\$ (67,479)	\$ -	\$ -	\$ -	\$ -	\$ -
6	Arata-Fratta	Delay additional police officer position	withdrawn	\$ (94,479)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7	Gonzalez	Add the fire Division Chief of Prevention and Inspection	failed	\$ 119,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8	Hartmann Carpenter	Fixed route ride-sharing - east-west Fitchburg	passed as amended	\$ 69,000	\$ 69,000	\$ 69,000	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000
9	Stem	Delay senior center front desk position	withdrawn	\$ (29,900)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Stem	Remove parks FTE from LTE position NP; remove current LTE position	passed as amended	\$ (44,343)	\$ (70,084)	\$ (70,084)	\$ (70,084)	\$ -	\$ -	\$ -	\$ -	\$ -
11	Krause	Amending Parks New Proposal #25	failed	\$ 10,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12	Hartmann	Fitchburg solar investment	passed as amended	\$ 95,909	\$ 86,364	\$ 6,364	\$ 6,364	\$ -	\$ -	\$ -	\$ 80,000	\$ -
13	Arata-Fratta	Reinstate construction funding for CIP #3477 - Seminole Highway path (from Dawley to Capital City Trail)	passed as amended	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
14	Arata-Fratta	Remove additional Engineering Technician	withdrawn	\$ (89,289)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (89,289)
15	Stem	Delay fund balance use for fire station land	passed	TBD	\$ 222,800	\$ 222,800	\$ -	\$ 222,800	\$ -	\$ -	\$ 222,800	\$ -
Omnibus Detail												
A	Shared Revenue Estimate Received from DOR											
	100-4341-000	STATE SHARED REVENUES		\$ 5,000	\$ 5,000	\$ -	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	\$ -
B	Municipal Services Payment Estimate Received from DOA											
	100-4361-000	PAYMENTS FOR MUNICIPAL SERVICE		\$ (3,285)	\$ (3,285)	\$ -	\$ 3,285	\$ -	\$ -	\$ -	\$ -	\$ -
C	Remove Transit NP#42 After Defeat of Resolution R-113-16											
	100-5352-200	METRO TRANSIT SERVICES		\$ (152,300)	\$ (152,300)	\$ (152,300)	\$ (152,300)	\$ -	\$ -	\$ -	\$ -	\$ -
D	Transportation Aid Estimate Received from DOT											
	100-4353-000	STATE HIGHWAY A DS		\$ (7,000)	\$ (7,000)	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -
E	Computer Exemption Values Received from DOR											
	100-4354-000	COMPUTER AID		\$ 25,000	\$ 25,000	\$ -	\$ (25,000)	\$ -	\$ -	\$ -	\$ -	\$ -
	409-4354-000	STATE COMPUTER A D		\$ 128,000	\$ 128,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (128,000)
F	Assessing Technician Reclassification											
	100-5153-110	SALAR ES & WAGES-ASSESSORS OFC		\$ -	\$ 1,062	\$ 1,062	\$ 1,062	\$ -	\$ -	\$ -	\$ -	\$ -
	100-5153-131	FICA		\$ -	\$ 82	\$ 82	\$ 82	\$ -	\$ -	\$ -	\$ -	\$ -
	100-5153-132	WRS		\$ -	\$ 73	\$ 73	\$ 73	\$ -	\$ -	\$ -	\$ -	\$ -
G	Implement Insurance Internal Service Fund											
	various	New Fund, New Account Object for Transfers eff 3/1/17		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL AMENDMENTS				\$ 22,949	\$ 535,374	\$ 57,659	\$ (200,856)	\$ 222,800	\$ -	\$ -	\$ 552,800	\$ (201,289)

City of Fitchburg
 Summary of Proposed Council
 2017 Budget

EXPENDITURE RESTRAINT COMPLIANCE

CPI (increase from 10/1 - 9/30) 0.9% final 11/1/16
 Net new construction 2.988%
 Allowed increase for expenditure restraint \$ 593,732 needs to less than limit when rounded to nearest 100th of a %

	Amount	Over/(Under) Allowed Limit
Prior year general fund expenditures + library levy + capital levy (Note a)	\$ 22,071,813	n/a
Mayor's proposed budget (w/o omnibus)	\$ 22,607,848	\$ (57,697)
Mayor's proposed budget (w/ omnibus)	\$ 22,456,765	\$ (208,780)
Budget with Council amendments (as proposed) - Note: includes duplicates	\$ 22,243,588	\$ (421,957)
Budget with Council amendments (as adopted)	\$ 22,665,507	\$ (38) \$ 593,694

(a) - The DOR changed it's interpretation of what items are to be included in the expenditure restraint calculation to include the property taxes levied for other funds.

PROPERTY TAX LEVY

Total assessed value \$2,766,790,100 final from DOR 10/26/16
 Total equalized value (TID in) \$2,830,645,500
 Total equalized value (TID out) \$2,575,789,200
 Average home value \$272,800
 Last year's assessed value tax rate \$8.2885
 Total allowed levy per levy limit imposed by State \$21,703,205

	Property Tax Levy	City Share TID Increment	Estimated AV Tax Rate	Change From Prior Year	City Share Taxes on Avg Home	Change from PY on Avg Home	Available Levy Limit
Mayor's proposed budget (w/o omnibus)	\$ 21,702,070	\$ 2,147,268	\$8.62	4.00%	\$ 2,351	\$ 173	\$1,135
Mayor's proposed budget (w/ omnibus)	\$ 21,531,272	\$ 2,130,369	\$8.55	3.18%	\$ 2,333	\$ 155	\$171,933
Budget with Council amendments (as proposed) - Note: includes duplicates	\$ 21,299,595	\$ 2,107,446	\$8.46	2.07%	\$ 2,308	\$ 130	\$403,610
Budget with Council amendments (as adopted)	\$ 21,501,214	\$ 2,127,395	\$8.54	3.04%	\$ 2,330	\$ 152	\$201,991

City of Fitchburg
2017 New Proposals
Adopted Budget

(a) - Position becomes WRS eligible with this change so additional cost is based on full wages, not just increased wages
(b) - Assumes that an increase in hours would not trigger a change in insurance elections.

NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
1	Admin	Intern for Admin, Finance, Economic Development Special Projects										
		LTE/Seasonal Wages	100-5115-120			10,000						
		FICA	100-5115-131			765						
		Worker's Compensation	100-5154-595			24						
		Computer Equipment & Licenses	100-5115-570	500								
		Training	100-5115-325	500								
		HR - Recruitment	100-5143-250	250								
		Total Proposal - Year 1	12,039				2,500	9,539				
2	Clerk	Wireless Modems for Election Equipment										
		Election Costs	100-5142-390	840	3,530							
		Total Proposal - Year 1	4,370					4,370		840		840
3	Admin HR	Increase Hours for HR Specialist - Recruitment (.5 to .625 FTE)										
		Salaries & Wages	100-5143-110			5,954						
		FICA	100-5143-131			455						
		WRS (a)	100-5143-132			2,024						
		Health (b)	100-5143-160			-						
		Life (a)	100-5143-161			79						
		Disability (a)	100-5143-162			185						
		Dental (b)	100-5143-163			-						
		Worker's Compensation	100-5154-595			14						
		Total Proposal - Year 1	8,711					8,711				
4	Fin	Outsourced Tax Bill Mailing										
		Other Contractual	100-5152-290	1,000								
		Office Supplies & Postage	100-5152-310	(750)								
		Total Proposal - Year 1	250					250		250		250

City of Fitchburg
2017 New Proposals
Adopted Budget

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
5	Assess	Assessing Costs for Town of Madison										
		LTE - Seasonal Wages	100-5153-120			3,392						
		LTE - FICA	100-5153-131			259						
		LTE - Worker's Compensation	100-5154-595			8						
		LTE - Computer	100-5153-570		250							
		LTE - HR Recruitment	100-5143-250		210							
		Residential - Overtime	100-5153-115			6,725						
		Residential - FICA	100-5153-131			514						
		Residential - WRS	100-5153-132			457						
		Residential - Life	100-5153-161			18						
		Residential - Disability	100-5153-162			42						
		Residential - Worker's Compensation	100-5154-595			16						
		Tech - Overtime	100-5153-115			6,178						
		Tech - FICA	100-5153-131			473						
		Tech - WRS	100-5153-132			420						
		Tech - Life	100-5153-161			16						
		Tech - Disability	100-5153-162			38						
		Tech - Worker's Compensation	100-5154-595			15						
		Commercial - Comp Time	100-5153-110			-						
		Office Supplies and Postage	100-5153-310	250								
		Lateral Filing Cabinet	100-5153-355		1,205							
		Total Proposal - Year 1	20,486					20,486		-		-
6	Assess	Assessing Office Equipment										
		Office Chairs	100-5153-310		2,100							
		Lateral Filing Cabinet	100-5153-355		1,205							
		Total Proposal - Year 1	3,305					3,305		-		-
7	Assess	Outsourced Assessment Notice Mailing										
		Other Contractual	100-5153-290	600								
		Office Supplies & Postage	100-5153-310	(500)								
		Total Proposal - Year 1	100					100		100		100
8	PW B&G	Retrocommissioning Project										
		City Hall Building Repairs	100-5165-360		6,480							
		Library Building Repairs	250-5511-360		Fund 250							
		Total Proposal - Year 1	6,480					6,480		6,480		6,480

City of Fitchburg
2017 New Proposals
Adopted Budget

(a) - Position becomes WRS eligible with this change so additional cost is based on full wages, not just increased wages
(b) - Assumes that an increase in hours would not trigger a change in insurance elections.

NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
9	PD	Additional Police Officer										
		Salaries & Wages	100-5210-110			56,653						
		FICA	100-5210-131			4,334						
		WRS	100-5210-132			6,119						
		Health	100-5210-160			19,380						
		Life	100-5210-161			48						
		Disability	100-5210-162			351						
		Dental	100-5210-163			1,272						
		Worker's Compensation	100-5154-595			1,972						
		Uniforms & Protective Gear	100-5210-323	500	900							
		Computer Equipment & Licenses	100-5210-570	250								
		HR - Recruitment	100-5143-251		2,700							
		Total Proposal - Year 1	94,479					94,479		94,479		27,000
10	PD	Additional Police Detective										
		Salaries & Wages	100-5210-110			72,658						
		FICA	100-5210-131			5,558						
		WRS	100-5210-132			7,847						
		Health	100-5210-160			19,380						
		Life	100-5210-161			105						
		Disability	100-5210-162			400						
		Dental	100-5210-163			1,272						
		Worker's Compensation	100-5154-595			2,528						
		Uniforms & Protective Gear	100-5210-323	500	900							
		Computer Equipment & Licenses	100-5210-570	300	1,800							
		Phone	100-5210-570			300						
		Cell Phone	100-5210-570	500	300							
		HR - Recruitment	100-5143-251		2,700							
		Total Proposal - Year 1	117,048					117,048		-		-
11	PD	NARCAN (Naloxone)										
		Investigative Supplies	100-5210-384	1,400	200							
		Total Proposal - Year 1	1,600					1,600		1,400		1,400

City of Fitchburg
2017 New Proposals
Adopted Budget

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				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
12	Fire	Restore Division Chief - Prevention/ Inspection										
		Salaries & Wages	100-5220-110			71,573						
		FICA	100-5220-131			5,475						
		WRS	100-5220-132			7,730						
		Health	100-5220-160			19,380						
		Life	100-5220-161			103						
		Disability	100-5220-162			400						
		Dental	100-5220-163			1,272						
		Worker's Compensation	100-5154-595			3,514						
		Publications, Dues, & Subscrip	100-5220-320	650								
		Uniforms & Protective Gear	100-5220-323	400	4,200							
		Training	100-5220-325	1,500								
		Equipment Expense	100-5220-355		300							
		Computer Equipment & Licenses	100-5220-570	250	750							
		HR - Recruitment	100-5143-252		1,760							
		Total Proposal - Year 1				119,257			119,257	-		-
13	Fire	Fire Inspector Certifications										
		Publications, Dues, & Subscrip	100-5220-320	560	210							
		Total Proposal - Year 1				770			770	770		770
14	Fire	Active Assailant - Rescue Task Force Equipment & Training										
		Training & Staff Development	100-5220-325		1,500							
		Equipment Expense	100-5220-355		24,000							
		Total Proposal - Year 1				25,500			25,500	-		-
15	Fire	Ice Rescue Train-the-Trainer										
		Training & Staff Development	100-5220-325		1,540							
		Total Proposal - Year 1				1,540			1,540	1,540		1,540
16	Fire	Operations and Leadership Initiatives Trainings										
		Training & Staff Development	100-5220-325	5,000								
		Total Proposal - Year 1				5,000	4,000	1,000		1,000		1,000
17	Fire	AED Trainers										
		Public Information & Education	100-5220-345		650							
		Total Proposal - Year 1				650		650		-		-

City of Fitchburg
2017 New Proposals
Adopted Budget

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
18	EMS	Add LTE Staff for Community Paramedicine										
		Fitchrona EMS Contribution	100-5290-270			6,015						
		Total Proposal - Year 1						6,015		6,015		6,015
19	EMS	Recruitment for New Front Line Ambulance										
		Fitchrona EMS Contribution	100-5290-270		3,244							
		Total Proposal - Year 1						3,244		-		-
20	PW/ Parks	Add Additional Shared Maintenance Worker (50/50)										
		Streets - Salaries & Wages	100-5300-110			18,970						
		Streets - Overtime	100-5300-115			684						
		Streets - FICA	100-5300-131			1,504						
		Streets - WRS	100-5300-132			1,336						
		Streets - Health	100-5300-160			9,690						
		Streets - Life	100-5300-161			17						
		Streets - Disability	100-5300-162			122						
		Streets - Dental	100-5300-163			636						
		Streets - Worker's Compensation	100-5154-595			906						
		Streets - Uniforms & Protect Gear	100-5300-323	250	500							
		Streets - Computer Equipment & Licenses	100-5300-570	25								
		Parks - Salaries & Wages	100-5520-110			18,970						
		Parks - Overtime	100-5520-115			684						
		Parks - FICA	100-5520-131			1,504						
		Parks - WRS	100-5520-132			1,336						
		Parks - Health	100-5520-160			9,690						
		Parks - Life	100-5520-161			17						
		Parks - Disability	100-5520-162			122						
		Parks - Dental	100-5520-163			636						
		Parks - Worker's Compensation	100-5154-595			906						
		Parks - Uniforms & Protect Gear	100-5520-323	250	500							
		Parks - Computer Equipment & Licenses	100-5520-570	25								
		HR - Recruitment	100-5143-253		290							
		Total Proposal - Year 1						69,570		69,570		69,570

City of Fitchburg
2017 New Proposals
Adopted Budget

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
32	PW Util	Additional Utility Maintenance Worker Overtime for Plowing										
		Overtime	100-5300-115			1,564						
		FICA	100-5300-131			120						
		WRS	100-5300-132			106						
		Life	100-5300-161			2						
		Worker's Compensation	100-5154-595			67						
		Total Proposal - Year 1				1,859		1,859		1,859		-
30	PW	Traffic Signal Safety Improvements										
		Equipment Cost	100-5300-230		5,000							
		Maintenance	100-5300-230	250								250
		Total Proposal - Year 1				5,250		5,250		250		250
42	PW	Metro Transit Service Expansion Route 46										
		Metro Transit Services	100-5352-200	168,300								
		Fare Revenue	100-5352-200	(16,000)								
		Total Proposal - Year 1				152,300		152,300		152,300		-
21	Sr Center	Part Time Office Assistant										
		Salaries & Wages	100-5460-110			16,276						
		FICA	100-5460-131			1,245						
		WRS	100-5460-132			1,107						
		Health	100-5460-160			9,690						
		Life	100-5460-161			96						
		Disability	100-5460-162			101						
		Dental	100-5460-163			636						
		Worker's Compensation	100-5154-595			39						
		Training & Certifications	100-5460-325	200								
		Computer Equipment & Licenses	100-5460-570	250								
		HR - Recruitment	100-5143-250		260							
		Total Proposal - Year 1				29,900		29,900		29,900		29,900
22	Sr Center	Social Work Un-Paid Intern										
		Vehicle Use Reimbursement	100-5460-330		100							
		Computer Equipment & Licenses	100-5460-570		250							
		Total Proposal - Year 1				350		350		350		350

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				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
23	Admin CC	Community Center/Senior Center Event Supervisor										
		LTE/Seasonal Wages	100-5514-120			10,125						
		FICA	100-5514-131			775						
		Worker's Compensation	100-5154-595			467						
		HR - Recruitment	100-5143-250	260								
		Total Proposal - Year 1	11,627				11,627		11,627		11,627	
24	Parks	Parks/Forestry Maintenance Worker (.75 LTE to FT)										
		Salaries & Wages	100-5520-110			37,939						
		FT Overtime	100-5520-115			1,368						
		LTE/Seasonal Wages	100-5520-120			(20,574)						
		LTE Overtime	100-5520-115			(608)						
		FICA	100-5520-131			1,387						
		WRS	100-5520-132			1,233						
		Health	100-5520-160			19,380						
		Life	100-5520-161			26						
		Disability	100-5520-162			244						
		Dental	100-5520-163			1,272						
		Worker's Compensation	100-5154-595			836						
		Uniforms & Protective Gear	100-5520-323	500	1,000							
		Computer Equipment & Licenses	100-5520-570	50								
		HR - Recruitment	100-5143-250		290							
		Total Proposal - Year 1	44,343					44,343		44,343		-
25	Parks Rec	Neighborhood Engagement Activities										
		Neighborhood Events	100-5530-389	15,000								
		Total Proposal - Year 1	15,000					15,000		15,000		15,000
GENERAL FUND TOTAL			761,043	183,860	71,124	506,059	18,127	742,916	11,627	426,446	11,627	160,465

City of Fitchburg
2017 New Proposals
Adopted Budget

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
26	FACTV	Community Media Services Supervisor or Asst Manager (.5 FTE to 1.0 FTE)										
		FT - Salaries & Wages	207-5570-110			52,894						
		PT - Salaries & Wages	207-5570-110			(14,560)						
		FICA	207-5570-131			2,933						
		WRS	207-5570-132			2,607						
		Health	207-5570-160			19,380						
		Life	207-5570-161			55						
		Disability	207-5570-162			328						
		Dental	207-5570-163			1,272						
		Worker's Compensation	207-5570-590			1,767						
		HR - Recruitment	207-5570-290		410							
		Total Proposal - Year 1			67,086			67,086			67,086	
27	FACTV	Rundown Creator Software										
		Computer Related	207-5570-245	600								
		Total Proposal - Year 1		600			600		600		600	
FACTV FUND TOTAL				600	410	66,676	67,686	-	67,686	-	67,686	-

City of Fitchburg
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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
28	PW Util	Add Additional Engineering Technician (various splits)										
			Refuse FTE Change 0 20									
		Salaries & Wages	213-5362-110			10,579						
		Overtime	213-5362-115			381						
		FICA	213-5362-131			838						
		WRS	213-5362-132			745						
		Health	213-5362-160			3,876						
		Life	213-5362-161			3						
		Disability	213-5362-162			68						
		Dental	213-5362-163			254						
		Worker's Compensation	213-5154-595			505						
		Uniforms & Protect Gear	213-5362-323		100							
		Computer Equipment & Licenses	213-5362-570	50	350							
		Cell Phone	213-5362-570	8	40							
		HR - Recruitment	213-5362-290		58							
		Total Proposal - Year 1				17,855				17,855		17,855
							17,855					
								17,855				
29	PW Ref	Increase Utility Intern Hours for Solid Waste Functions										
		LTE/Seasonal Wages	213-5362-120			3,480						
		FICA	213-5362-131			266						
		Worker's Compensation	213-5154-595			160						
		Total Proposal - Year 1				3,906				3,906		3,906
							3,906					
								3,906				
43	PW Ref	Refuse and Recycling Initiatives										
		Recycling Supplies	213-5362-340	300								
		Speaker/Film Fees	213-5362-345	150								
		Food for Green Events	213-5362-345	100								
		Total Proposal - Year 1		550						550		550
							550					
								550				
REFUSE AND RECYCLING FUND			22,311	608	548	21,155	22,311	-	22,311	-	22,311	-
TOTAL												

City of Fitchburg
2017 New Proposals
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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
30	Lib	Convert LA I (.5 FTE) to LA III (1 FTE)										
		FT - Salaries & Wages	250-5511-110			37,939						
		PT - Salaries & Wages	250-5511-110			(15,070)						
		FICA	250-5511-131			1,749						
		WRS (a)	250-5511-132			2,580						
		Health (a)	250-5511-160			19,380						
		Life (a)	250-5511-161			55						
		Disability (a)	250-5511-162			235						
		Dental (a)	250-5511-163			1,272						
		Worker's Compensation	250-5511-590			55						
		HR - Recruitment	250-5511-290		290							
		Total Proposal - Year 1			48,485				48,485	-	-	
8	PW B&G	Retrocommissioning Project										
		City Hall Building Repairs	100-5165-360		Fund 100							
		Library Building Repairs	250-5511-360		1,560							
		Total Proposal - Year 1			1,560				1,560	1,560	1,560	
LIBRARY FUND TOTAL					50,045				50,045	1,560	1,560	

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget	
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes
28	PW Util	Add Additional Engineering Technician (various splits)										
			Water FTE Change 0 20									
		Salaries & Wages	602-5920-110			10,579						
		Overtime	602-5920-115			381						
		FICA	602-5920-131			838						
		WRS	602-5920-132			745						
		Health	602-5920-160			3,876						
		Life	602-5920-161			3						
		Disability	602-5920-162			68						
		Dental	602-5920-163			254						
		Worker's Compensation	602-5925-595			505						
		Uniforms & Protect Gear	602-5926-323		100							
		Computer Equipment & Licenses	602-5921-570	50	350							
		Cell Phone	602-5921-570	8	40							
		HR - Recruitment	602-5923-290		58							
		Total Proposal - Year 1				17,855				17,855		17,855
33	PW Util	Additional Utility Supervisor Overtime										
		Water Test - Overtime	602-5642-115			1,119						
		Water Test - FICA	602-5642-131			86						
		Water Test - WRS	602-5642-132			76						
		Water Test - Life	602-5642-161			1						
		Customer Complaint - Overtime	602-5664-115			1,119						
		Customer Complaint - FICA	602-5664-131			86						
		Customer Complaint - WRS	602-5664-132			76						
		Customer Complaint - Life	602-5664-161			1						
		Worker's Compensation	602-5925-595			95						
		Total Proposal - Year 1				2,659				2,659		2,659
34	PW Util	Utility LTE Role Change										
		LTE/Seasonal Wages	602-5665-120			-						
		Total Proposal - Year 1				-				-		-
35	PW Util	Well 10 Treatment										
		Maintenance of Wells	602-5614-240		25,000							
		Total Proposal - Year 1				25,000				25,000		25,000

City of Fitchburg
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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget		
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes	
36	PW Util	Well 5 Frequency Drive											
		Maintenance of Pumping Equipment	602-5633-240		20,000								
		Total Proposal - Year 1		20,000			20,000		20,000		20,000		
37	PW Util	Well 11 Replace Fluoride Scale											
		Maintenance of Water Treatment Equipment	602-5652-355		4,000								
		Total Proposal - Year 1		4,000			4,000		4,000		4,000		
38	PW Util	Well 4 Roof											
		Maintenance of Structures	602-5671-240		15,000								
		Total Proposal - Year 1		15,000			15,000		15,000		15,000		
39	PW Util	Well 7 and 8 Door Switches											
		Maintenance of Structures	602-5671-240		2,000								
		Total Proposal - Year 1		2,000			2,000		2,000		2,000		
WATER FUND TOTAL				86,514	58	66,548	19,908	86,514	-	86,514	-	86,514	-

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget		
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes	
28	PW Util	Add Additional Engineering Technician (various splits)											
			Sewer FTE Change 0.50										
		Salaries & Wages	603-5920-110			26,447							
		Overtime	603-5920-115			954							
		FICA	603-5920-131			2,096							
		WRS	603-5920-132			1,863							
		Health	603-5920-160			9,690							
		Life	603-5920-161			16							
		Disability	603-5920-162			170							
		Dental	603-5920-163			636							
		Worker's Compensation	603-5925-595			1,263							
		Uniforms & Protect Gear	603-5926-323		250								
		Computer Equipment & Licenses	603-5921-570	125	875								
		Cell Phone	603-5921-570	20	100								
		HR - Recruitment	603-5923-290		145								
		Total Proposal - Year 1		44,650				44,650				44,650	
SEWER FUND TOTAL				44,650	145	1,370	43,135	44,650	-	44,650	-	44,650	-

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NP #	Dept	Description	Account Number	Expense			Funding		Mayor's Budget		Adopted Budget						
				Recurring Expense	One Time Expense	Proposed Personnel	Other Source	Property Taxes	Other Source	Property Taxes	Other Source	Property Taxes					
28	PW Util	Add Additional Engineering Technician (various splits)															
			Storm FTE Change 0.10														
		Salaries & Wages	604-5920-110			5,289											
		Overtime	604-5920-115			191											
		FICA	604-5920-131			419											
		WRS	604-5920-132			373											
		Health	604-5920-160			1,938											
		Life	604-5920-161			1											
		Disability	604-5920-162			34											
		Dental	604-5920-163			127											
		Worker's Compensation	604-5925-595			253											
		Uniforms & Protect Gear	604-5926-323		50												
		Computer Equipment & Licenses	604-5930-570	25	175												
		Cell Phone	604-5930-570	4	20												
		HR - Recruitment	604-5923-290		29												
		Total Proposal - Year 1				8,928		8,928		8,928		8,928					
40	PW Util	Stormwater System Improvements															
		Outside Services	604-5923-210		50,000												
		Total Proposal - Year 1				50,000		50,000		50,000		50,000					
STORMWATER FUND TOTAL						58,928		58,928		58,928		-					
41	IT	Social Media Archiving															
		Computer Equipment & Related	700-5145-245	5,000													
		Total Proposal - Year 1				5,000		250	4,750	250	4,750	250	4,750				
TECHNOLOGY FUND TOTAL						5,000		250	4,750	250	4,750	250	4,750				
GRAND TOTAL						1,096,178		190,300	192,124	713,754	0	298,467	797,711	291,967	432,756	291,967	166,775

City of Fitchburg, WI
2017 Adopted General Fund Budget

	2015 Prior Year Actual	2016 Current Year Budget	6/30/2016 Current Year Actual	2016 Current Year Estimate	2017 Adopted Budget	Increase/ (Decrease) '16 - '17 Bud	% Change '16 - '17 Bud
GENERAL GOVERNMENT							
MAYOR & COMMON COUNCIL	\$ 73,322	\$ 88,828	\$ 47,294	\$ 88,765	\$ 90,730	\$ 1,902	2.14%
ADMINISTRATOR	\$ -	\$ 230,028	\$ 110,544	\$ 232,767	\$ 238,893	\$ 8,865	3.85%
MUNICIPAL COURT	\$ 163,004	\$ 175,388	\$ 74,765	\$ 164,342	\$ 170,149	\$ (5,239)	-2.99%
LEGAL SERVICES	\$ 191,192	\$ 230,981	\$ 91,203	\$ 184,233	\$ 216,954	\$ (14,027)	-6.07%
ADMINISTRATOR/HR	\$ 392,976	\$ -	\$ -	\$ -	\$ -	\$ -	100.00%
CLERK	\$ 328,944	\$ 431,301	\$ 196,820	\$ 430,009	\$ 399,454	\$ (31,847)	-7.38%
HR	\$ -	\$ 216,099	\$ 104,178	\$ 200,125	\$ 198,827	\$ (17,272)	-7.99%
SUSTAINABILITY	\$ -	\$ 1,444	\$ 242	\$ 2,500	\$ 9,238	\$ 7,794	539.75%
INFO TECHNOLOGY	\$ 352,054	\$ -	\$ -	\$ -	\$ -	\$ -	100.00%
POLICE INFO TECH	\$ 215,508	\$ -	\$ -	\$ -	\$ -	\$ -	100.00%
FINANCE & TREASURY	\$ 306,844	\$ 337,442	\$ 177,326	\$ 336,636	\$ 350,336	\$ 12,894	3.82%
ASSESSING	\$ 370,657	\$ 429,544	\$ 188,685	\$ 434,365	\$ 448,251	\$ 18,707	4.36%
INSURANCE	\$ 390,614	\$ 417,481	\$ 239,859	\$ 425,500	\$ 416,737	\$ (744)	-0.18%
BLDGS & GRNDS - SAFETY BLDG	\$ 44,234	\$ 43,800	\$ 18,484	\$ 37,200	\$ 45,700	\$ 1,900	4.34%
BLDGS & GRNDS - FIRE STN #2	\$ 47,006	\$ 44,450	\$ 17,790	\$ 38,750	\$ 47,400	\$ 2,950	6.64%
BLDGS & GRNDS - MAINT FACILITY	\$ 41,218	\$ 51,660	\$ 19,744	\$ 50,500	\$ 53,700	\$ 2,040	3.95%
BLDGS & GRNDS - NEW CITY HALL	\$ 356,758	\$ 365,682	\$ 155,451	\$ 355,278	\$ 385,258	\$ 19,576	5.35%
BLDGS & GRNDS - PD EVIDENCE	\$ 9,421	\$ 8,000	\$ 7,260	\$ 10,205	\$ 10,000	\$ 2,000	25.00%
INTERDEPARTMENTAL OTHER	\$ 220,694	\$ 222,909	\$ 64,666	\$ 176,920	\$ 225,423	\$ 2,514	1.13%
TOTAL GENERAL GOVERNMENT	\$ 3,504,446	\$ 3,295,037	\$ 1,514,311	\$ 3,168,095	\$ 3,307,050	\$ 12,013	0.36%
PUBLIC SAFETY							
LAW ENFORCEMENT	\$ 6,410,271	\$ 6,983,457	\$ 3,343,766	\$ 6,810,528	\$ 7,189,417	\$ 205,960	2.95%
FIRE DEPARTMENT	\$ 2,190,621	\$ 2,629,737	\$ 1,148,682	\$ 2,594,762	\$ 2,761,840	\$ 132,103	5.02%
BUILDING INSPECTION	\$ 309,921	\$ 362,429	\$ 147,702	\$ 340,628	\$ 356,196	\$ (6,233)	-1.72%
OTHER PUBLIC SAFETY	\$ 515,358	\$ 583,461	\$ 269,889	\$ 583,461	\$ 690,792	\$ 107,331	18.40%
TOTAL PUBLIC SAFETY	\$ 9,426,171	\$ 10,559,084	\$ 4,910,039	\$ 10,329,379	\$ 10,998,245	\$ 439,161	4.16%
PUBLIC WORKS							
PUBLIC WORKS	\$ 1,639,068	\$ 1,776,703	\$ 727,154	\$ 1,700,200	\$ 1,730,447	\$ (46,256)	-2.60%
MASS TRANSIT	\$ 407,889	\$ 475,000	\$ 103,444	\$ 474,400	\$ 557,000	\$ 82,000	17.26%
TOTAL PUBLIC WORKS	\$ 2,046,957	\$ 2,251,703	\$ 830,598	\$ 2,174,600	\$ 2,287,447	\$ 35,744	1.59%
HUMAN SERVICES							
SENIOR CITIZENS PROGRAMS	\$ 467,094	\$ 491,602	\$ 233,406	\$ 506,530	\$ 548,755	\$ 57,153	11.63%
CULTURE, RECREATION & EDUCATION							
COMMUNITY CENTER	\$ 67,311	\$ 75,175	\$ 21,613	\$ 68,153	\$ 89,033	\$ 13,858	18.43%
PARKS	\$ 780,676	\$ 855,408	\$ 363,883	\$ 861,884	\$ 917,331	\$ 61,923	7.24%
RECREATION & LEISURE	\$ 296,177	\$ 311,056	\$ 146,016	\$ 309,148	\$ 345,613	\$ 34,557	11.11%
TOTAL CULTURE, RECREATION & EDUCATION	\$ 1,144,164	\$ 1,241,639	\$ 531,512	\$ 1,239,185	\$ 1,351,977	\$ 110,338	8.89%
COMMUNITY DEVELOPMENT							
ZONING & PLANNING	\$ 331,237	\$ 351,658	\$ 158,039	\$ 354,241	\$ 364,912	\$ 13,254	3.77%
ECONOMIC DEVELOPMENT	\$ 220,520	\$ 226,523	\$ 106,460	\$ 229,809	\$ 235,072	\$ 8,549	3.77%
TOTAL COMMUNITY DEVELOPMENT	\$ 551,757	\$ 578,181	\$ 264,499	\$ 584,050	\$ 599,984	\$ 21,803	3.77%
GENERAL FUND OPERATING	\$ 17,140,589	\$ 18,417,246	\$ 8,284,365	\$ 18,001,839	\$ 19,093,458	\$ 676,212	3.67%
TRANSFERS TO OTHER FUNDS							
OTHER TRANS TO FUND 400	\$ -	\$ 1,267,000	\$ 4,595	\$ 1,048,795	\$ 409,615	\$ (857,385)	-67.67%
TOTAL TRANSFERS TO OTHER FUNDS	\$ -	\$ 1,267,000	\$ 4,595	\$ 1,048,795	\$ 409,615	\$ (857,385)	-67.67%
TOTAL GENERAL FUND	\$ 17,140,589	\$ 19,684,246	\$ 8,288,960	\$ 19,050,634	\$ 19,503,073	\$ (181,173)	-0.92%

City of Fitchburg
General Fund #100
2017 Operating Budget

Acct #	Account Name	2016					2017	Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request					
100-4111-000	LOCAL PROPERTY TAXES	\$ 13,009,594	\$ 13,774,089	\$ 13,773,838	\$ 13,773,838	\$ 14,052,590	\$ 226,970	\$ 14,279,560	\$ 505,471	3.7%	
100-4111-100	OMITTED TAXES	\$ -	\$ -	\$ 3,647	\$ 3,647	\$ 4,650	\$ -	\$ 4,650	\$ 4,650	100.0%	
100-4111-999	BAD DEBT EXPENSE - DEL PP TAX	\$ (18,094)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4114-000	MOBILE HOME/MISC TAXES	\$ 4,191	\$ 4,200	\$ 2,346	\$ 4,236	\$ 4,200	\$ -	\$ 4,200	\$ -	0.0%	
100-4121-000	HOTEL ROOM TAX - GENERAL FUND	\$ 27,788	\$ 26,154	\$ 5,494	\$ 28,400	\$ 27,300	\$ -	\$ 27,300	\$ 1,146	4.4%	
100-4131-000	TAX EQUIVALENT-UTILITY	\$ 617,201	\$ 590,000	\$ 308,600	\$ 615,000	\$ 615,000	\$ -	\$ 615,000	\$ 25,000	4.2%	
100-4180-000	INTEREST ON DELINQUENT PP TAX	\$ 6,739	\$ 4,000	\$ 3,199	\$ 4,250	\$ 4,250	\$ -	\$ 4,250	\$ 250	6.3%	
100-4180-100	USE VALUE PENALTIES-CITY SHARE	\$ 18,811	\$ -	\$ 13,210	\$ 14,495	\$ 17,835	\$ -	\$ 17,835	\$ 17,835	100.0%	
100-4180-200	INTEREST ON DELINQ ROOM TAX	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	100.0%	
	Taxes and Tax Equivalents Total	\$ 13,666,229	\$ 14,398,443	\$ 14,110,333	\$ 14,443,866	\$ 14,727,825	\$ 226,970	\$ 14,954,795	\$ 556,352	3.9%	
100-4321-500	OTHER FED LAW ENFORCE GRANT	\$ 4,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4330-000	FEDERAL LAND AIDS	\$ 1,782	\$ 1,600	\$ 1,874	\$ 1,874	\$ 1,800	\$ -	\$ 1,800	\$ 200	12.5%	
100-4341-000	STATE SHARED REVENUES	\$ 487,960	\$ 483,000	\$ -	\$ 483,849	\$ 483,000	\$ 5,000	\$ 488,000	\$ 5,000	1.0%	
100-4342-000	FIRE INSURANCE TAXES (2% DUES)	\$ 97,239	\$ 96,000	\$ -	\$ 106,652	\$ 106,650	\$ -	\$ 106,650	\$ 10,650	11.1%	
100-4353-000	STATE HIGHWAY AIDS	\$ 1,232,433	\$ 1,417,297	\$ 708,649	\$ 1,417,297	\$ 1,611,000	\$ (7,000)	\$ 1,604,000	\$ 186,703	13.2%	
100-4354-000	COMPUTER AID	\$ 159,436	\$ 165,000	\$ -	\$ 167,337	\$ 165,000	\$ 25,000	\$ 190,000	\$ 25,000	15.2%	
100-4361-000	PAYMENTS FOR MUNICIPAL SERVICE	\$ 49,969	\$ 46,165	\$ -	\$ 46,165	\$ 46,000	\$ (3,285)	\$ 42,715	\$ (3,450)	-7.5%	
100-4362-000	STATE LAND AIDS	\$ 24,700	\$ 24,700	\$ 25,856	\$ 25,856	\$ 25,800	\$ -	\$ 25,800	\$ 1,100	4.5%	
100-4374-000	SENIOR REIMBURSEMENTS-COUNTY	\$ 48,173	\$ 54,700	\$ 15,554	\$ 56,500	\$ 58,500	\$ -	\$ 58,500	\$ 3,800	6.9%	
100-4376-000	OTHER POLICE GRANTS	\$ 18,255	\$ -	\$ 3,448	\$ 7,171	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4377-100	MISC GRANTS	\$ 22,176	\$ 10,750	\$ 8,638	\$ 19,388	\$ 10,750	\$ -	\$ 10,750	\$ -	0.0%	
	Intergovernmental Revenues Total	\$ 2,146,147	\$ 2,299,212	\$ 764,018	\$ 2,332,089	\$ 2,508,500	\$ 19,715	\$ 2,528,215	\$ 229,003	10.0%	
100-4410-000	BUSINESS & OCCUPATIONAL LIC	\$ 53,784	\$ 30,050	\$ 35,598	\$ 38,000	\$ 43,070	\$ -	\$ 43,070	\$ 13,020	43.3%	
100-4420-000	NON BUSINESS LICENSES	\$ 10,101	\$ 9,390	\$ 6,249	\$ 9,390	\$ 9,630	\$ -	\$ 9,630	\$ 240	2.6%	
100-4430-000	BLDG PERMIT & INSPECTION FEES	\$ 561,311	\$ 300,000	\$ 148,637	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	\$ -	0.0%	
100-4440-000	ZONING PERMITS & FEES	\$ 243,300	\$ 128,000	\$ 56,834	\$ 110,000	\$ 115,000	\$ -	\$ 115,000	\$ (13,000)	-10.2%	
100-4490-000	OTHER REGULATION & COMPLIANCE	\$ 23,107	\$ 13,500	\$ 10,271	\$ 23,000	\$ 15,000	\$ -	\$ 15,000	\$ 1,500	11.1%	
	Licenses & Permits Total	\$ 891,603	\$ 480,940	\$ 257,589	\$ 480,390	\$ 482,700	\$ -	\$ 482,700	\$ 1,760	0.4%	
100-4510-000	LAW & ORDINANCE VIOLATIONS	\$ 277,422	\$ 290,000	\$ 149,209	\$ 275,000	\$ 275,000	\$ -	\$ 275,000	\$ (15,000)	-5.2%	
100-4510-100	YEAR END RECEIVABLE ADJUSTMENT	\$ 37,096	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (75,000)	-100.0%	
	Fines, Forfeits, & Penalties Total	\$ 314,517	\$ 365,000	\$ 149,209	\$ 275,000	\$ 275,000	\$ -	\$ 275,000	\$ (90,000)	-24.7%	
100-4610-100	GENERAL GOVERNMENT CHARGES	\$ 16,520	\$ 15,000	\$ 9,300	\$ 13,000	\$ 13,000	\$ -	\$ 13,000	\$ (2,000)	-13.3%	
100-4621-100	PUBLIC SAFETY CHARGES	\$ 25,433	\$ 24,000	\$ 9,227	\$ 22,000	\$ 22,000	\$ -	\$ 22,000	\$ (2,000)	-8.3%	
100-4631-100	ENGINEERING CHARGES TO OTHERS	\$ 5,208	\$ 15,000	\$ 193	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ -	0.0%	
100-4633-000	RIDE SHARE FARES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ 16,000	\$ 16,000	100.0%	
100-4672-100	RECREATION FEES	\$ 157,306	\$ 151,750	\$ 95,716	\$ 141,000	\$ 145,000	\$ -	\$ 145,000	\$ (6,750)	-4.4%	
100-4672-200	PARK SHELTER RENTAL FEES	\$ 33,900	\$ 37,500	\$ 23,583	\$ 37,500	\$ 37,500	\$ -	\$ 37,500	\$ -	0.0%	
100-4672-300	SENIOR PROGRAM FEES	\$ 22,992	\$ 23,250	\$ 25,713	\$ 32,000	\$ 34,000	\$ -	\$ 34,000	\$ 10,750	46.2%	
100-4690-000	OTHER PUBLIC CHGS FOR SERVICE	\$ 6,699	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
	Public Charges for Services Total	\$ 268,059	\$ 266,500	\$ 163,731	\$ 260,500	\$ 266,500	\$ 16,000	\$ 282,500	\$ 16,000	6.0%	
100-4730-101	REIMB FOR SYS ADMIN-MPSISC	\$ 78,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4730-102	DANECOM REIMBURSEMENT	\$ 1,992	\$ 5,424	\$ 1,992	\$ 1,992	\$ 15,240	\$ -	\$ 15,240	\$ 9,816	181.0%	
100-4740-100	ADMIN CHARGES TO UTILITIES	\$ 73,900	\$ 61,580	\$ 30,790	\$ 62,100	\$ 69,500	\$ -	\$ 69,500	\$ 7,920	12.9%	
100-4740-207	ADMIN FEE-CABLE	\$ 22,200	\$ 16,640	\$ 8,320	\$ 16,900	\$ 19,500	\$ -	\$ 19,500	\$ 2,860	17.2%	
100-4740-250	ADMINISTRATIVE CHGS TO LIBRARY	\$ 110,000	\$ 95,420	\$ 47,710	\$ 96,300	\$ 108,200	\$ -	\$ 108,200	\$ 12,780	13.4%	
100-4740-401	CEMETERY ADMIN & MAINT REIMB	\$ 30	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (30)	-100.0%	
	Intergov'l Charges for Service Total	\$ 287,032	\$ 179,094	\$ 88,812	\$ 177,292	\$ 212,440	\$ -	\$ 212,440	\$ 33,346	18.6%	
100-4810-100	INTEREST ON TEMP INVESTMENTS	\$ 107,195	\$ 125,000	\$ 109,345	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ (25,000)	-20.0%	
100-4810-101	INTEREST ON INTERNAL ADVANCE	\$ 5,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4810-102	ADJ INVEST TO MARKET	\$ 11,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4810-103	MCF Endowment Investment Earn	\$ (1,006)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4810-200	INTEREST ON DELINQ S/A & ACCTS	\$ 1,518	\$ 1,000	\$ 167	\$ 500	\$ 500	\$ -	\$ 500	\$ (500)	-50.0%	
100-4810-300	OTHER INTEREST REVENUE	\$ 263	\$ -	\$ 1,002	\$ 1,100	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4820-200	BUILDING RENTALS (CC & FS#2)	\$ 15,239	\$ 13,000	\$ 12,249	\$ 16,000	\$ 16,000	\$ 11,627	\$ 27,627	\$ 14,627	112.5%	
100-4820-300	EMS RENTAL - FIRE STATION #2	\$ 3,888	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4820-400	TOWER LEASE-FIRE STATION #1	\$ 18,240	\$ 18,240	\$ -	\$ 18,240	\$ 18,240	\$ -	\$ 18,240	\$ -	0.0%	
100-4830-200	SR SUBSCRIPTIONS & AD SALES	\$ 4,082	\$ 2,500	\$ 952	\$ 3,500	\$ 2,300	\$ -	\$ 2,300	\$ (200)	-8.0%	
100-4830-500	MAINT FACILITY REIMB UD#1	\$ 1,257	\$ 1,000	\$ 618	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%	
100-4830-600	SUD REIMBURSEMENT FOR HWY WORK	\$ 54,816	\$ 45,000	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ 45,000	\$ -	0.0%	
	Commercial Revenues Total	\$ 223,438	\$ 205,740	\$ 124,334	\$ 185,340	\$ 183,040	\$ 11,627	\$ 194,667	\$ (11,073)	-5.4%	
100-4850-000	DONATIONS	\$ 3,363	\$ 2,000	\$ 1,759	\$ 2,259	\$ 5,000	\$ -	\$ 5,000	\$ 3,000	150.0%	
100-4850-200	SR CENTER MEALS DONATIONS	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4860-000	PCARD REBATE	\$ -	\$ 10,000	\$ 12,023	\$ 12,023	\$ 15,000	\$ -	\$ 15,000	\$ 5,000	50.0%	
100-4875-001	MCF Grants/Endowment Contrib	\$ 1,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4890-000	MISCELLANEOUS INCOME	\$ 832	\$ 1,500	\$ 5,559	\$ 5,559	\$ 1,500	\$ 4,000	\$ 5,500	\$ 4,000	266.7%	
100-4890-300	WPRA TICKET COMMISSION	\$ 132	\$ 150	\$ -	\$ 95	\$ 100	\$ -	\$ 100	\$ (50)	-33.3%	
100-4890-400	REFUND PRIOR YR EXP/INS REBATE	\$ 50,634	\$ 53,800	\$ 467	\$ 53,200	\$ 49,300	\$ -	\$ 49,300	\$ (4,500)	-8.4%	
100-4890-500	INSURANCE RECOVERIES	\$ 1,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-4890-550	ACCIDENT RECOVERIES	\$ 30,448	\$ 20,000	\$ 9,326	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%	
100-4890-600	SALE OF FIXED ASSETS	\$ 6,417	\$ -	\$ 5,514	\$ 6,000	\$ -	\$ -	\$ -	\$ -	100.0%	
	Miscellaneous Revenues Total	\$ 95,153	\$ 87,450	\$ 34,647	\$ 99,136	\$ 90,900	\$ 4,000	\$ 94,900	\$ 7,450	8.5%	
100-4922-225	TRANSFER FROM CEDA	\$ 54,261	\$ 54,867	\$ 27,434	\$ 53,153	\$ 53,241	\$ -	\$ 53,241	\$ (1,626)	-3.0%	
100-4922-300	TRANSFER BRUSH COLLECTION REIM	\$ 20,000	\$ 20,000	\$ 10,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%	
100-4922-320	REIMBURSEMENT FROM TIF	\$ 44,963	\$ 60,000	\$ 22,845	\$ 45,690	\$ 45,000	\$ -	\$ 45,000	\$ (15,000)	-25.0%	
100-4930-100	FUND BAL APPLIED	\$ -	\$ 1,267,000	\$ -	\$ 1,044,200	\$ -	\$ 359,615	\$ 359,615	\$ (907,385)	-71.6%	
	Other Financing Sources Total	\$ 119,224	\$ 1,401,867	\$ 60,278	\$ 1,163,043	\$ 118,241	\$ 359,615	\$ 477,856	\$ (924,011)	-65.9%	
	Total Revenues & Other Financing Sources	\$ 18,011,403	\$ 19,684,246	\$ 15,752,951	\$ 19,416,656	\$ 18,865,146	\$ 637,927	\$ 19,503,073	\$ (181,173)	-0.9%	

City of Fitchburg
 General Fund #100
 2017 Operating Budget

Acct #	Account Name	2015	2016	06/2016	2016	2017	Revisions	2017	Budget
		Actual	Adopted Budget	YTD Actual	Estimate	Request	Thru Adoption	Adopted Budget	Change
Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
100-5110-110	SALARIES & WAGES - MAYOR & CC	\$ 50,695	\$ 50,500	\$ 23,502	\$ 50,500	\$ 50,500	\$ -	\$ 50,500	\$ - 0.0%
100-5110-130	DIRECT FRINGE BENEFITS	\$ 4,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
100-5110-131	FICA	\$ -	\$ 3,863	\$ 1,621	\$ 3,863	\$ 3,863	\$ -	\$ 3,863	\$ - 0.0%
100-5110-132	WRS	\$ -	\$ 990	\$ 461	\$ 990	\$ 1,020	\$ -	\$ 1,020	\$ 30 3.0%
100-5110-160	HEALTH INS	\$ 5,288	\$ 13,875	\$ 6,938	\$ 13,875	\$ 13,460	\$ -	\$ 13,460	\$ (415) -3.0%
100-5110-161	LIFE INS	\$ -	\$ -	\$ -	\$ 72	\$ 72	\$ -	\$ 72	\$ 72 100.0%
	Personnel Costs Total	\$ 60,459	\$ 69,228	\$ 32,521	\$ 69,300	\$ 68,915	\$ -	\$ 68,915	\$ (313) -0.5%
100-5110-310	OFFICE SUPPLIES & POSTAGE	\$ 188	\$ 100	\$ 10	\$ 100	\$ 200	\$ -	\$ 200	\$ 100 100.0%
100-5110-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 11,817	\$ 12,035	\$ 11,347	\$ 12,000	\$ 12,135	\$ -	\$ 12,135	\$ 100 0.8%
100-5110-325	TRAINING & TRAVEL	\$ 482	\$ 500	\$ 228	\$ 500	\$ 500	\$ 1,000	\$ 1,500	\$ 1,000 200.0%
100-5110-330	VEHICLE USE REIMBURSEMENT	\$ -	\$ 100	\$ -	\$ 100	\$ 100	\$ -	\$ 100	\$ - 0.0%
100-5110-340	OPERATING MATERIALS & SUPPLIES	\$ 376	\$ 1,100	\$ 305	\$ 1,000	\$ 1,100	\$ -	\$ 1,100	\$ - 0.0%
	Operating Exp Total	\$ 12,863	\$ 13,835	\$ 11,890	\$ 13,700	\$ 14,035	\$ 1,000	\$ 15,035	\$ 1,200 8.7%
100-5110-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 5,765	\$ 2,883	\$ 5,765	\$ 6,750	\$ 30	\$ 6,780	\$ 1,015 17.6%
	Allocated Benefits Total	\$ -	\$ 5,765	\$ 2,883	\$ 5,765	\$ 6,750	\$ 30	\$ 6,780	\$ 1,015 17.6%
	Mayor & Council Total	\$ 73,322	\$ 88,828	\$ 47,294	\$ 88,765	\$ 89,700	\$ 1,030	\$ 90,730	\$ 1,902 2.1%
100-5115-110	SALARIES & WAGES-ADMINISTRATOR	\$ -	\$ 169,862	\$ 80,600	\$ 172,254	\$ 176,010	\$ -	\$ 176,010	\$ 6,148 3.6%
100-5115-131	FICA	\$ -	\$ 12,994	\$ 5,983	\$ 13,177	\$ 13,465	\$ -	\$ 13,465	\$ 471 3.6%
100-5115-132	WRS	\$ -	\$ 11,211	\$ 5,320	\$ 11,369	\$ 11,969	\$ -	\$ 11,969	\$ 758 6.8%
100-5115-160	HEALTH INS	\$ -	\$ 17,617	\$ 9,442	\$ 17,617	\$ 17,946	\$ -	\$ 17,946	\$ 329 1.9%
100-5115-161	LIFE INS	\$ -	\$ 837	\$ 149	\$ 455	\$ 465	\$ -	\$ 465	\$ (372) -44.4%
100-5115-162	DISABILITY INS	\$ -	\$ 709	\$ -	\$ -	\$ 717	\$ -	\$ 717	\$ 8 1.1%
100-5115-163	DENTAL INS	\$ -	\$ 2,343	\$ 1,244	\$ 2,415	\$ 2,536	\$ -	\$ 2,536	\$ 193 8.2%
	Personnel Costs Total	\$ -	\$ 215,573	\$ 102,737	\$ 217,287	\$ 223,108	\$ -	\$ 223,108	\$ 7,535 3.5%
100-5115-245	COMPUTER RELATED REP & MAINT	\$ -	\$ 700	\$ 675	\$ 675	\$ -	\$ -	\$ -	\$ (700) -100.0%
	Contractual Services Total	\$ -	\$ 700	\$ 675	\$ 675	\$ -	\$ -	\$ -	\$ (700) -100.0%
100-5115-310	OFFICE SUPPLIES & POSTAGE	\$ -	\$ 200	\$ 99	\$ 200	\$ 200	\$ -	\$ 200	\$ - 0.0%
100-5115-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ -	\$ 1,180	\$ 1,148	\$ 1,180	\$ 1,245	\$ -	\$ 1,245	\$ 65 5.5%
100-5115-325	TRAINING & TRAVEL	\$ -	\$ 4,250	\$ 1,937	\$ 4,500	\$ 5,050	\$ -	\$ 5,050	\$ 800 18.8%
100-5115-330	VEHICLE USE REIMBURSEMENT	\$ -	\$ 750	\$ 276	\$ 1,550	\$ 1,620	\$ -	\$ 1,620	\$ 870 116.0%
100-5115-340	OPERATING MATERIALS & SUPP	\$ -	\$ 50	\$ 10	\$ 50	\$ 50	\$ -	\$ 50	\$ - 0.0%
	Operating Exp Total	\$ -	\$ 6,430	\$ 3,470	\$ 7,480	\$ 8,165	\$ -	\$ 8,165	\$ 1,735 27.0%
100-5115-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 7,325	\$ 3,663	\$ 7,325	\$ 7,560	\$ 60	\$ 7,620	\$ 295 4.0%
	Allocated Benefits Total	\$ -	\$ 7,325	\$ 3,663	\$ 7,325	\$ 7,560	\$ 60	\$ 7,620	\$ 295 4.0%
	Admin Total	\$ -	\$ 230,028	\$ 110,544	\$ 232,767	\$ 238,833	\$ 60	\$ 238,893	\$ 8,865 3.9%
100-5120-110	SALARIES & WAGES - MUN COURT	\$ 96,946	\$ 94,919	\$ 46,016	\$ 97,647	\$ 98,778	\$ -	\$ 98,778	\$ 3,859 4.1%
100-5120-120	PT/LTE/SEASONAL WAGES	\$ 9,768	\$ 12,318	\$ 3,991	\$ 12,273	\$ 12,350	\$ -	\$ 12,350	\$ 32 0.3%
100-5120-130	DIRECT FRINGE BENEFITS	\$ 12,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
100-5120-131	FICA	\$ -	\$ 8,238	\$ 3,704	\$ 8,443	\$ 8,539	\$ -	\$ 8,539	\$ 301 3.7%
100-5120-132	WRS	\$ -	\$ 3,738	\$ 2,112	\$ 3,893	\$ 4,028	\$ -	\$ 4,028	\$ 290 7.8%
100-5120-135	LONGEVITY BENEFIT	\$ 540	\$ 450	\$ 450	\$ 450	\$ 495	\$ -	\$ 495	\$ 45 10.0%
100-5120-160	HEALTH INS	\$ 18,506	\$ 17,617	\$ 9,283	\$ 17,617	\$ 18,190	\$ -	\$ 18,190	\$ 573 3.3%
100-5120-161	LIFE INS	\$ 64	\$ 54	\$ 29	\$ 57	\$ 57	\$ -	\$ 57	\$ 3 5.6%
100-5120-162	DISABILITY INS	\$ -	\$ 348	\$ -	\$ -	\$ 364	\$ -	\$ 364	\$ 16 4.6%
100-5120-163	DENTAL INS	\$ 1,227	\$ 1,171	\$ 633	\$ 1,208	\$ 1,268	\$ -	\$ 1,268	\$ 97 8.3%
	Personnel Costs Total	\$ 139,713	\$ 138,853	\$ 66,218	\$ 141,588	\$ 144,069	\$ -	\$ 144,069	\$ 5,216 3.8%
100-5120-245	COMPUTER RELATED REP & MAINT	\$ 10,212	\$ 10,965	\$ -	\$ 400	\$ 400	\$ -	\$ 400	\$ (10,565) -96.4%
100-5120-290	INTERPRETOR/SUB JUDGE	\$ 1,772	\$ 3,000	\$ 630	\$ 2,000	\$ 2,750	\$ -	\$ 2,750	\$ (250) -8.3%
	Contractual Services Total	\$ 11,984	\$ 13,965	\$ 630	\$ 2,400	\$ 3,150	\$ -	\$ 3,150	\$ (10,815) -77.4%
100-5120-310	OFFICE SUPPLIES & POSTAGE	\$ 2,896	\$ 3,400	\$ 1,180	\$ 3,400	\$ 3,400	\$ -	\$ 3,400	\$ - 0.0%
100-5120-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 299	\$ 390	\$ 259	\$ 259	\$ 340	\$ -	\$ 340	\$ (50) -12.8%
100-5120-325	TRAINING & TRAVEL	\$ 2,074	\$ 1,660	\$ 700	\$ 1,660	\$ 2,185	\$ -	\$ 2,185	\$ 525 31.6%
100-5120-330	VEHICLE USE REIMBURSEMENT	\$ 136	\$ 250	\$ -	\$ 165	\$ 250	\$ -	\$ 250	\$ - 0.0%
100-5120-340	OPERATING MATERIALS & SUPPLIES	\$ 4,378	\$ 3,795	\$ 736	\$ 3,795	\$ 3,825	\$ -	\$ 3,825	\$ 30 0.8%
100-5120-390	OTHER - DOT SUSPENSION FEES	\$ 1,525	\$ 3,000	\$ 5	\$ 1,000	\$ 2,500	\$ -	\$ 2,500	\$ (500) -16.7%
	Operating Exp Total	\$ 11,307	\$ 12,495	\$ 2,880	\$ 10,279	\$ 12,500	\$ -	\$ 12,500	\$ 5 0.0%
100-5120-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 10,075	\$ 5,037	\$ 10,075	\$ 10,340	\$ 90	\$ 10,430	\$ 355 3.5%
	Allocated Benefits Total	\$ -	\$ 10,075	\$ 5,037	\$ 10,075	\$ 10,340	\$ 90	\$ 10,430	\$ 355 3.5%
	Municipal Court Total	\$ 163,004	\$ 175,388	\$ 74,765	\$ 164,342	\$ 170,059	\$ 90	\$ 170,149	\$ (5,239) -3.0%
100-5130-110	SALARIES & WAGES - LEGAL DEPT	\$ 109,406	\$ 145,180	\$ 52,967	\$ 119,906	\$ 131,113	\$ -	\$ 131,113	\$ (14,067) -9.7%
100-5130-130	DIRECT FRINGE BENEFITS	\$ 15,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
100-5130-131	FICA	\$ -	\$ 11,106	\$ 3,855	\$ 9,173	\$ 10,030	\$ -	\$ 10,030	\$ (1,076) -9.7%
100-5130-132	WRS	\$ -	\$ 9,582	\$ 3,496	\$ 7,914	\$ 8,916	\$ -	\$ 8,916	\$ (666) -7.0%
100-5130-160	HEALTH INS	\$ 17,232	\$ 27,306	\$ 8,543	\$ 10,570	\$ 26,723	\$ -	\$ 26,723	\$ (583) -2.1%
100-5130-161	LIFE INS	\$ 593	\$ 433	\$ 298	\$ 415	\$ 318	\$ -	\$ 318	\$ (115) -26.6%
100-5130-162	DISABILITY INS	\$ -	\$ 800	\$ -	\$ -	\$ 750	\$ -	\$ 750	\$ (50) -6.3%
100-5130-163	DENTAL INS	\$ 942	\$ 1,874	\$ 481	\$ 725	\$ 2,029	\$ -	\$ 2,029	\$ 155 8.3%
	Personnel Costs Total	\$ 143,604	\$ 196,281	\$ 69,639	\$ 148,703	\$ 179,879	\$ -	\$ 179,879	\$ (16,402) -8.4%
100-5130-203	OUTSIDE LEGAL COUNSEL	\$ 31,505	\$ 15,000	\$ 10,611	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ - 0.0%
100-5130-210	OTHER PROFESSIONAL SERVICES	\$ 14,125	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ - 0.0%
	Contractual Services Total	\$ 45,630	\$ 25,000	\$ 15,611	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ - 0.0%
100-5130-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 1,346	\$ 2,100	\$ 1,170	\$ 2,100	\$ 2,100	\$ -	\$ 2,100	\$ - 0.0%
100-5130-325	TRAINING & TRAVEL	\$ 612	\$ 2,000	\$ 1,111	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ - 0.0%
100-5130-330	VEHICLE USE REIMBURSEMENT	\$ -	\$ 230	\$ 414	\$ 435	\$ 435	\$ -	\$ 435	\$ 205 89.1%
100-5130-340	OPERATING MATERIALS & SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ 600	\$ -	\$ 600	\$ 600 100.0%
100-5130-355	EQUIPMENT OPERATING EXPENSE	\$ -	\$ 250	\$ 698	\$ 875	\$ -	\$ -	\$ -	\$ (250) -100.0%
	Operating Exp Total	\$ 1,958	\$ 4,580	\$ 3,393	\$ 5,410	\$ 5,135	\$ -	\$ 5,135	\$ 555 12.1%
100-5130-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 5,120	\$ 2,560	\$ 5,120	\$ 6,880	\$ 60	\$ 6,940	\$ 1,820 35.5%
	Allocated Benefits Total	\$ -	\$ 5,120	\$ 2,560	\$ 5,120	\$ 6,880	\$ 60	\$ 6,940	\$ 1,820 35.5%
	Legal Total	\$ 191,192	\$ 230,981	\$ 91,203	\$ 184,233	\$ 216,894	\$ 60	\$ 216,954	\$ (14,027) -6.1%

City of Fitchburg
 General Fund #100
 2017 Operating Budget

Acct #	Account Name	2016					Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request				
100-5141-110	SALARIES & WAGES-ADMINISTRATOR	\$ 267,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-130	DIRECT FRINGE BENEFITS	\$ 36,151	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-135	LONGEVITY	\$ 585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-160	HEALTH INS	\$ 26,529	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-161	LIFE INS	\$ 777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-163	DENTAL INS	\$ 3,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
	Personnel Costs Total	\$ 334,890	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-210	PROFESSIONAL SERVICES	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-245	COMPUTER RELATED REP & MAINT	\$ 19,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-250	RECRUITMENT & TEST - GEN	\$ 3,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-251	RECRUITMENT & TEST - PD	\$ 14,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-252	RECRUITMENT & TEST - FD	\$ 4,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-253	RECRUITMENT & TEST - HIGHWAY	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-290	OTHER CONTRACTUAL SERVICES	\$ 4,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
	Contractual Services Total	\$ 47,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-310	OFFICE SUPPLIES & POSTAGE	\$ 423	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 1,127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-325	TRAINING & TRAVEL	\$ 5,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-330	VEHICLE USE REIMBURSEMENT	\$ 710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-340	OPERATING MATERIALS & SUPP	\$ 2,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5141-363	COMMUNICATIONS EXPENSE	\$ 717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
	Operating Exp Total	\$ 10,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
	Administrator/HR Total	\$ 392,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
100-5142-110	SALARIES & WAGES - CLERKS OFFC	\$ 172,368	\$ 191,603	\$ 87,060	\$ 191,603	\$ 196,857	\$ -	\$ 196,857	5,254 2.7%	
100-5142-115	OVERTIME WAGES	\$ 2,238	\$ 4,171	\$ 2,007	\$ 4,171	\$ 3,389	\$ -	\$ 3,389	(782) -18.7%	
100-5142-120	PT/LTE/SEASONAL WAGES	\$ 8,672	\$ 45,280	\$ 13,070	\$ 45,280	\$ 9,200	\$ -	\$ 9,200	(36,080) -79.7%	
100-5142-130	DIRECT FRINGE BENEFITS	\$ 25,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5142-131	FICA	\$ -	\$ 15,809	\$ 6,535	\$ 15,809	\$ 15,391	\$ -	\$ 15,391	(418) -2.6%	
100-5142-132	WRS	\$ -	\$ 12,978	\$ 5,935	\$ 12,978	\$ 13,681	\$ -	\$ 13,681	703 5.4%	
100-5142-135	LONGEVITY BENEFIT	\$ 765	\$ 855	\$ 855	\$ 855	\$ 945	\$ -	\$ 945	90 10.5%	
100-5142-160	HEALTH INS	\$ 64,719	\$ 70,470	\$ 36,634	\$ 70,470	\$ 71,787	\$ -	\$ 71,787	1,317 1.9%	
100-5142-161	LIFE INS	\$ 227	\$ 299	\$ 165	\$ 298	\$ 386	\$ -	\$ 386	87 29.1%	
100-5142-162	DISABILITY INS	\$ -	\$ 1,150	\$ -	\$ -	\$ 1,171	\$ -	\$ 1,171	21 1.8%	
100-5142-163	DENTAL INS	\$ 4,462	\$ 4,686	\$ 2,501	\$ 4,830	\$ 5,072	\$ -	\$ 5,072	386 8.2%	
	Personnel Costs Total	\$ 278,545	\$ 347,301	\$ 154,762	\$ 346,294	\$ 317,879	\$ -	\$ 317,879	(29,422) -8.5%	
100-5142-210	PROFESSIONAL SERVICES	\$ 8,253	\$ 9,825	\$ 2,055	\$ 9,825	\$ 9,825	\$ -	\$ 9,825	\$ -	0.0%
100-5142-245	COMPUTER RELATED REP & MAINT	\$ 1,443	\$ 1,275	\$ 1,256	\$ 1,295	\$ 1,305	\$ -	\$ 1,305	30 2.4%	
100-5142-250	PUBLIC NOTICES & ADVERTISEMENT	\$ 15,327	\$ 14,200	\$ 8,802	\$ 14,200	\$ 15,500	\$ -	\$ 15,500	1,300 9.2%	
100-5142-290	OTHER CONTRACTUAL	\$ 398	\$ 360	\$ 181	\$ 360	\$ 360	\$ -	\$ 360	\$ -	0.0%
	Contractual Services Total	\$ 25,421	\$ 25,660	\$ 12,293	\$ 25,680	\$ 26,990	\$ -	\$ 26,990	1,330 5.2%	
100-5142-310	OFFICE SUPPLIES & POSTAGE	\$ 3,008	\$ 5,000	\$ 4,790	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ -	0.0%
100-5142-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 130	\$ 470	\$ 495	\$ 495	\$ 560	\$ -	\$ 560	90 19.1%	
100-5142-325	TRAINING & TRAVEL	\$ 3,170	\$ 4,375	\$ 1,180	\$ 4,000	\$ 4,670	\$ -	\$ 4,670	295 6.7%	
100-5142-330	VEHICLE USE REIMBURSEMENT	\$ 647	\$ 690	\$ 55	\$ 660	\$ 920	\$ -	\$ 920	230 33.3%	
100-5142-340	OPERATING MATERIALS & SUPPLIES	\$ 126	\$ 45	\$ 113	\$ 120	\$ 15	\$ -	\$ 15	(30) -66.7%	
100-5142-355	EQUIPMENT OPERATING EXPENSE	\$ 12,125	\$ 13,000	\$ 5,189	\$ 13,000	\$ 13,000	\$ -	\$ 13,000	\$ -	0.0%
100-5142-365	TELEPHONE	\$ -	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5142-390	ELECTION COSTS	\$ 5,758	\$ 16,110	\$ 8,619	\$ 16,110	\$ 12,960	\$ 840	\$ 13,800	(2,310) -14.3%	
	Operating Exp Total	\$ 24,978	\$ 39,690	\$ 20,440	\$ 39,385	\$ 37,125	\$ 840	\$ 37,965	(1,725) -4.3%	
100-5142-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 18,650	\$ 9,325	\$ 18,650	\$ 16,505	\$ 115	\$ 16,620	(2,030) -10.9%	
	Allocated Benefits Total	\$ -	\$ 18,650	\$ 9,325	\$ 18,650	\$ 16,505	\$ 115	\$ 16,620	(2,030) -10.9%	
	City Clerk Total	\$ 328,944	\$ 431,301	\$ 196,820	\$ 430,009	\$ 398,499	\$ 955	\$ 399,454	(31,847) -7.4%	
100-5143-110	SALARIES & WAGES-HR	\$ -	\$ 104,686	\$ 49,262	\$ 104,943	\$ 106,855	\$ -	\$ 106,855	2,169 2.1%	
100-5143-131	FICA	\$ -	\$ 8,060	\$ 3,753	\$ 8,080	\$ 8,231	\$ -	\$ 8,231	171 2.1%	
100-5143-132	WRS	\$ -	\$ 5,441	\$ 2,600	\$ 5,458	\$ 5,716	\$ -	\$ 5,716	275 5.1%	
100-5143-135	LONGEVITY	\$ -	\$ 675	\$ 675	\$ 675	\$ 735	\$ -	\$ 735	60 8.9%	
100-5143-160	HEALTH INS	\$ -	\$ 17,617	\$ 8,176	\$ 17,617	\$ 17,946	\$ -	\$ 17,946	329 1.9%	
100-5143-161	LIFE INS	\$ -	\$ 79	\$ 36	\$ 79	\$ 121	\$ -	\$ 121	42 53.2%	
100-5143-162	DISABILITY INS	\$ -	\$ 400	\$ -	\$ -	\$ 400	\$ -	\$ 400	\$ -	0.0%
100-5143-163	DENTAL INS	\$ -	\$ 1,171	\$ 559	\$ 1,208	\$ 1,268	\$ -	\$ 1,268	97 8.3%	
	Personnel Costs Total	\$ -	\$ 138,129	\$ 65,059	\$ 138,060	\$ 141,272	\$ -	\$ 141,272	3,143 2.3%	
100-5143-210	PROFESSIONAL SERVICES	\$ -	\$ 12,750	\$ 1,652	\$ 12,750	\$ 1,750	\$ -	\$ 1,750	(11,000) -86.3%	
100-5143-245	COMPUTER RELATED REP & MAINT	\$ -	\$ 15,300	\$ 14,799	\$ 15,300	\$ 15,300	\$ -	\$ 15,300	\$ -	0.0%
100-5143-250	RECRUITMENT & TEST - GEN	\$ -	\$ 6,445	\$ 1,444	\$ 3,000	\$ 4,500	\$ 520	\$ 5,020	(1,425) -22.1%	
100-5143-251	RECRUITMENT & TEST - PD	\$ -	\$ 16,080	\$ 7,948	\$ 9,000	\$ 10,000	\$ -	\$ 10,000	(6,080) -37.8%	
100-5143-252	RECRUITMENT & TEST - FD	\$ -	\$ 7,500	\$ 1,514	\$ 2,000	\$ 5,500	\$ -	\$ 5,500	(2,000) -26.7%	
100-5143-253	RECRUITMENT & TEST - HIGHWAY	\$ -	\$ 1,050	\$ 720	\$ 1,000	\$ 1,050	\$ 290	\$ 1,340	290 27.6%	
100-5143-290	OTHER CONTRACTUAL SERVICES	\$ -	\$ 5,440	\$ 2,548	\$ 5,440	\$ 6,000	\$ -	\$ 6,000	560 10.3%	
	Contractual Services Total	\$ -	\$ 64,565	\$ 30,625	\$ 48,490	\$ 44,100	\$ 810	\$ 44,910	(19,655) -30.4%	
100-5143-310	OFFICE SUPPLIES & POSTAGE	\$ -	\$ 350	\$ 101	\$ 350	\$ 350	\$ -	\$ 350	\$ -	0.0%
100-5143-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ -	\$ 520	\$ 385	\$ 520	\$ 520	\$ -	\$ 520	\$ -	0.0%
100-5143-325	TRAINING & TRAVEL	\$ -	\$ 4,300	\$ 3,896	\$ 4,300	\$ 3,200	\$ -	\$ 3,200	(1,100) -25.6%	
100-5143-330	VEHICLE USE REIMBURSEMENT	\$ -	\$ 30	\$ 59	\$ 100	\$ 135	\$ -	\$ 135	105 350.0%	
100-5143-340	OPERATING MATERIALS & SUPP	\$ -	\$ 1,000	\$ 351	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%
100-5143-355	EQUIPMENT OPERATING EXPENSE	\$ -	\$ 500	\$ 349	\$ 600	\$ 500	\$ -	\$ 500	\$ -	0.0%
	Operating Exp Total	\$ -	\$ 6,700	\$ 5,142	\$ 6,870	\$ 5,705	\$ -	\$ 5,705	(995) -14.9%	
100-5143-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 6,705	\$ 3,353	\$ 6,705	\$ 6,880	\$ 60	\$ 6,940	235 3.5%	
	Allocated Benefits Total	\$ -	\$ 6,705	\$ 3,353	\$ 6,705	\$ 6,880	\$ 60	\$ 6,940	235 3.5%	
	HR Total	\$ -	\$ 216,099	\$ 104,178	\$ 200,125	\$ 197,957	\$ 870	\$ 198,827	(17,272) -8.0%	
100-5144-110	SALARIES & WAGES-SUSTAINABILIT	\$ -	\$ -	\$ 212	\$ 2,186	\$ -	\$ 5,512	\$ 5,512	5,512 100.0%	
100-5144-131	FICA	\$ -	\$ -	\$ 16	\$ 167	\$ -	\$ 422	\$ 422	422 100.0%	
100-5144-132	WRS	\$ -	\$ -	\$ 14	\$ 144	\$ -	\$ 375	\$ 375	375 100.0%	
100-5144-161	LIFE INS	\$ -	\$ -	\$ 0	\$ 3	\$ -	\$ 8	\$ 8	8 100.0%	
100-5144-162	DISABILITY INS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33	\$ 33	33 100.0%	
	Personnel Costs Total	\$ -	\$ -	\$ 242	\$ 2,500	\$ -	\$ 6,350	\$ 6,350	6,350 100.0%	
100-5144-210	PROFESSIONAL SERVICES	\$ -	\$ 1,444	\$ -	\$ -	\$ 2,888	\$ -	\$ 2,888	1,444 100.0%	
	Contractual Services Total	\$ -	\$ 1,444	\$ -	\$ -	\$ 2,888	\$ -	\$ 2,888	1,444 100.0%	
	Sustainability Total	\$ -	\$ 1,444	\$ 242	\$ 2,500	\$ 2,888	\$ 6,350	\$ 9,238	7,794 539.8%	

City of Fitchburg
 General Fund #100
 2017 Operating Budget

Acct #	Account Name	2015	2016	06/2016	2016	2017	Revisions	2017	Budget	
		Actual	Adopted Budget	YTD Actual	Estimate	Request	Thru Adoption	Adopted Budget	Change	
100-5145-110	SALARIES & WAGES-IT	\$ 178,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-115	OVERTIME WAGES	\$ 3,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-120	PT/LTE/SEASONAL WAGES	\$ 14,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-130	DIRECT FRINGE BENEFITS	\$ 27,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-135	LONGEVITY	\$ 1,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-160	HEALTH INS	\$ 45,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-161	LIFE INS	\$ 112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-163	DENTAL INS	\$ 3,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Personnel Costs Total	\$ 274,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-210	PROFESSIONAL SERVICES	\$ 7,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-245	COMPUTER REPL & MAINT	\$ 50,227	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Contractual Services Total	\$ 57,871	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-310	OFFICE SUPPLIES & POSTAGE	\$ 564	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-320	PUB, SUBSCRIPTIONS/DUES	\$ 274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-325	TRAINING & TRAVEL	\$ 9,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-330	VEHICLE REIMBURSEMENT	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-363	COMMUNICATIONS EXPENSE	\$ 5,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5145-365	TELEPHONE EXPENSE	\$ 4,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Operating Exp Total	\$ 20,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	IT Total	\$ 352,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-110	SALARIES & WAGES	\$ 75,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-115	OVERTIME WAGES	\$ 1,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-120	PT/LTE/SEASONAL WAGES	\$ 76	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-130	DIRECT FRINGE BENEFITS	\$ 11,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-135	LONGEVITY	\$ 450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-160	HEALTH INS	\$ 16,602	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-161	LIFE INS	\$ 66	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-163	DENTAL INS	\$ 1,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Personnel Costs Total	\$ 106,948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-245	COMPUTER REP & MAINT	\$ 73,184	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Contractual Services Total	\$ 73,184	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-310	OFFICE SUPPLIES/POSTAGE	\$ 213	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-325	TRAINING & TRAVEL	\$ 1,383	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-355	EQUIPMENT EXPENSE	\$ 1,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-363	COMMUNICATIONS EXPENSE	\$ 18,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5146-390	OPER CONTINGENCY/REPLACEMENT	\$ 14,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Operating Exp Total	\$ 35,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	MPSIS Total	\$ 215,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5152-110	SALARIES & WAGES - FINANCE	\$ 181,038	\$ 184,143	\$ 85,577	\$ 185,310	\$ 188,942	\$ -	\$ 188,942	\$ 4,799	2.6%
100-5152-115	OVERTIME WAGES	\$ 291	\$ 341	\$ -	\$ 381	\$ 385	\$ -	\$ 385	\$ 44	12.9%
100-5152-120	PT/LTE/SEASONAL WAGES	\$ 1,073	\$ 2,500	\$ 1,272	\$ 2,450	\$ 2,500	\$ -	\$ 2,500	\$ -	0.0%
100-5152-130	DIRECT FRINGE BENEFITS	\$ 25,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5152-131	FICA	\$ -	\$ 14,405	\$ 6,413	\$ 14,494	\$ 14,782	\$ -	\$ 14,782	\$ 377	2.6%
100-5152-132	WRS	\$ -	\$ 12,263	\$ 5,735	\$ 12,343	\$ 12,969	\$ -	\$ 12,969	\$ 706	5.8%
100-5152-135	LONGEVITY BENEFIT	\$ 1,350	\$ 1,321	\$ 1,321	\$ 1,321	\$ 1,395	\$ -	\$ 1,395	\$ 74	5.6%
100-5152-160	HEALTH INS	\$ 33,111	\$ 39,677	\$ 19,838	\$ 39,677	\$ 40,496	\$ -	\$ 40,496	\$ 819	2.1%
100-5152-161	LIFE INS	\$ 564	\$ 375	\$ 211	\$ 378	\$ 383	\$ -	\$ 383	\$ 8	2.1%
100-5152-162	DISABILITY INS	\$ -	\$ 803	\$ -	\$ -	\$ 820	\$ -	\$ 820	\$ 17	2.1%
100-5152-163	DENTAL INS	\$ 2,991	\$ 3,339	\$ 1,712	\$ 3,442	\$ 3,614	\$ -	\$ 3,614	\$ 275	8.2%
	Personnel Costs Total	\$ 246,290	\$ 259,167	\$ 122,079	\$ 259,796	\$ 266,286	\$ -	\$ 266,286	\$ 7,119	2.7%
100-5152-210	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ 12,000	\$ 12,000	100.0%
100-5152-212	AUDIT & FINANCIAL CONSULTING	\$ 34,872	\$ 42,000	\$ 35,947	\$ 41,000	\$ 32,500	\$ -	\$ 32,500	\$ (9,500)	-22.6%
100-5152-245	COMPUTER RELATED - REP & MAINT	\$ 13,994	\$ 11,400	\$ 10,982	\$ 11,000	\$ 12,260	\$ -	\$ 12,260	\$ 860	7.5%
100-5152-290	OTHER CONTRACTUAL	\$ 1,085	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	100.0%
	Contractual Services Total	\$ 49,951	\$ 53,400	\$ 46,929	\$ 53,000	\$ 56,760	\$ 1,000	\$ 57,760	\$ 4,360	8.2%
100-5152-310	OFFICE SUPPLIES & POSTAGE	\$ 5,555	\$ 6,850	\$ 845	\$ 5,700	\$ 6,600	\$ (750)	\$ 5,850	\$ (1,000)	-14.6%
100-5152-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 570	\$ 650	\$ 759	\$ 760	\$ 700	\$ -	\$ 700	\$ 50	7.7%
100-5152-325	TRAINING & TRAVEL	\$ 2,407	\$ 4,850	\$ 1,500	\$ 4,700	\$ 6,025	\$ -	\$ 6,025	\$ 1,175	24.2%
100-5152-326	TUITION REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ 1,200	\$ 1,200	100.0%
100-5152-330	VEHICLE USE REIMBURSEMENT	\$ 79	\$ 150	\$ 96	\$ 305	\$ 305	\$ -	\$ 305	\$ 155	103.3%
100-5152-340	OPERATING MATERIALS & SUPPLIES	\$ 1,992	\$ 2,300	\$ 80	\$ 2,300	\$ 2,300	\$ -	\$ 2,300	\$ -	0.0%
	Operating Exp Total	\$ 10,603	\$ 14,800	\$ 3,280	\$ 13,765	\$ 17,130	\$ (750)	\$ 16,380	\$ 1,580	10.7%
100-5152-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 10,075	\$ 5,037	\$ 10,075	\$ 9,830	\$ (80)	\$ 9,910	\$ (165)	-1.6%
	Allocated Benefits Total	\$ -	\$ 10,075	\$ 5,037	\$ 10,075	\$ 9,830	\$ 80	\$ 9,910	\$ (165)	-1.6%
	Finance Total	\$ 306,844	\$ 337,442	\$ 177,326	\$ 336,636	\$ 350,006	\$ 330	\$ 350,336	\$ 12,894	3.8%
100-5153-110	SALARIES & WAGES-ASSESSORS OFC	\$ 231,517	\$ 263,259	\$ 115,261	\$ 260,289	\$ 270,815	\$ 1,062	\$ 271,877	\$ 8,618	3.3%
100-5153-115	OVERTIME WAGES	\$ -	\$ 867	\$ 78	\$ 875	\$ 885	\$ -	\$ 885	\$ 18	2.1%
100-5153-120	PT/LTE/SEASONAL	\$ 113	\$ -	\$ 1,655	\$ 2,000	\$ -	\$ -	\$ -	\$ -	100.0%
100-5153-130	DIRECT FRINGE BENEFITS	\$ 32,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5153-131	FICA	\$ -	\$ 20,273	\$ 8,742	\$ 20,047	\$ 20,844	\$ 82	\$ 20,926	\$ 653	3.2%
100-5153-132	WRS	\$ -	\$ 17,491	\$ 7,648	\$ 17,295	\$ 18,528	\$ 73	\$ 18,601	\$ 1,110	6.3%
100-5153-135	LONGEVITY BENEFIT	\$ 1,440	\$ 885	\$ 885	\$ 885	\$ 765	\$ -	\$ 765	\$ (120)	-13.6%
100-5153-141	PER DIEMS - BOARD OF REVIEW	\$ -	\$ 270	\$ 50	\$ 270	\$ 270	\$ -	\$ 270	\$ -	0.0%
100-5153-160	HEALTH INS	\$ 55,828	\$ 70,470	\$ 32,299	\$ 70,470	\$ 72,031	\$ -	\$ 72,031	\$ 1,561	2.2%
100-5153-161	LIFE INS	\$ 468	\$ 563	\$ 386	\$ 719	\$ 804	\$ -	\$ 804	\$ 241	42.8%
100-5153-162	DISABILITY INS	\$ -	\$ 1,495	\$ -	\$ -	\$ 1,465	\$ -	\$ 1,465	\$ (30)	-2.0%
100-5153-163	DENTAL INS	\$ 3,886	\$ 4,686	\$ 2,202	\$ 4,830	\$ 5,072	\$ -	\$ 5,072	\$ 386	8.2%
	Personnel Costs Total	\$ 326,015	\$ 380,259	\$ 169,205	\$ 377,680	\$ 391,479	\$ 1,217	\$ 392,696	\$ 12,437	3.3%
100-5153-245	COMPUTER RELATED - REP & MAINT	\$ 2,887	\$ 4,950	\$ 4,858	\$ 4,950	\$ 3,850	\$ -	\$ 3,850	\$ (1,100)	-22.2%
100-5153-290	OTHER CONTRACTUAL	\$ 31,521	\$ 16,600	\$ 5,713	\$ 25,000	\$ 21,600	\$ 600	\$ 22,200	\$ 5,600	33.7%
	Contractual Services Total	\$ 34,408	\$ 21,550	\$ 10,570	\$ 29,950	\$ 25,450	\$ 600	\$ 26,050	\$ 4,500	20.9%
100-5153-310	OFFICE SUPPLIES & POSTAGE	\$ 4,613	\$ 5,490	\$ 556	\$ 5,490	\$ 5,930	\$ (500)	\$ 5,430	\$ (60)	-1.1%
100-5153-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 939	\$ 1,025	\$ 634	\$ 1,025	\$ 2,860	\$ -	\$ 2,860	\$ 1,835	179.0%
100-5153-323	UNIFORMS & PROTECTIVE GEAR	\$ -	\$ 160	\$ 34	\$ 160	\$ 160	\$ -	\$ 160	\$ -	0.0%
100-5153-325	TRAINING & TRAVEL	\$ 2,047	\$ 3,000	\$ 80	\$ 3,000	\$ 3,200	\$ -	\$ 3,200	\$ 200	6.7%
100-5153-330	VEHICLE USE REIMBURSEMENT	\$ 2,572	\$ 4,600	\$ 896	\$ 3,600	\$ 3,240	\$ -	\$ 3,240	\$ (1,360)	-29.6%
100-5153-340	OPERATING MATERIALS & SUPPLIES	\$ 62	\$ 50	\$ 4	\$ 50	\$ 50	\$ -	\$ 50	\$ -	0.0%
100-5153-363	COMMUNICATIONS EXPENSE	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Operating Exp Total	\$ 10,234	\$ 14,325	\$ 2,205	\$ 13,325	\$ 15,440	\$ (500)	\$ 14,940	\$ 615	4.3%
100-5153-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 13,410	\$ 6,705	\$ 13,410	\$ 14,450	\$ 115	\$ 14,565	\$ 1,155	8.6%
	Allocated Benefits Total	\$ -	\$ 13,410	\$ 6,705	\$ 13,410	\$ 14,450	\$ 115	\$ 14,565	\$ 1,155	8.6%
	Assessing Total	\$ 370,657	\$ 429,544	\$ 188,685	\$ 434,365	\$ 446,819	\$ 1,432	\$ 448,251	\$ 18,707	4.4%

City of Fitchburg
General Fund #100
2017 Operating Budget

Acct #	Account Name	2015		2016		2016		2017		Revisions		2017		Budget	
		Actual	Budget	Adopted	06/2016	Estimate	Request	Thru	Adoption	Adopted	Budget	Change	%		
100-5154-510	BOILER/EQUIP BREAKDOWN INS	\$ -	\$ 1,505	\$ 1,505	\$ 3,543	\$ 3,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,505)	-100.0%
100-5154-511	PROPERTY INSURANCE	\$ 27,506	\$ 30,000	\$ 30,000	\$ -	\$ 27,400	\$ 31,200	\$ (31,200)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (30,000)	-100.0%
100-5154-512	LIABILITY INSURANCE - GENERAL	\$ 104,626	\$ 120,000	\$ 120,000	\$ 75,914	\$ 119,900	\$ 72,300	\$ (60,250)	\$ -	\$ -	\$ -	\$ 12,050	\$ (107,950)	\$ -	-90.0%
100-5154-514	AUTOMOBILE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,700	\$ (43,917)	\$ -	\$ -	\$ -	\$ 8,783	\$ 8,783	\$ -	100.0%
100-5154-520	EMPLOYEE BONDS & OTHER	\$ 100	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,000)	-100.0%
100-5154-572	INSURANCE ISF ALLOCATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 356,765	\$ -	\$ -	\$ 356,765	\$ 356,765	\$ -	100.0%
100-5154-595	WORKER'S COMPENSATION INSUR	\$ 247,495	\$ 251,576	\$ 251,576	\$ 151,819	\$ 265,900	\$ 246,300	\$ (207,161)	\$ -	\$ -	\$ -	\$ 39,139	\$ (212,437)	\$ -	-84.4%
100-5154-596	UNEMPLOYMENT INSURANCE EXPENSE	\$ 3,580	\$ 6,000	\$ 6,000	\$ 1,335	\$ 1,400	\$ 4,000	\$ (4,000)	\$ -	\$ -	\$ -	\$ -	\$ (6,000)	\$ -	-100.0%
100-5154-599	VOL FF ACCIDENT & HEALTH	\$ 7,307	\$ 7,400	\$ 7,400	\$ 7,248	\$ 7,300	\$ 7,400	\$ (7,400)	\$ -	\$ -	\$ -	\$ -	\$ (7,400)	\$ -	-100.0%
	Allocated Benefits Total	\$ 390,614	\$ 417,481	\$ 417,481	\$ 239,859	\$ 425,500	\$ 413,900	\$ 2,837	\$ -	\$ -	\$ -	\$ 416,737	\$ (744)	\$ -	-0.2%
	Insurance Total	\$ 390,614	\$ 417,481	\$ 417,481	\$ 239,859	\$ 425,500	\$ 413,900	\$ 2,837	\$ -	\$ -	\$ -	\$ 416,737	\$ (744)	\$ -	-0.2%
100-5162-240	REPAIRS & MAINT - BY OTHERS	\$ 11,968	\$ 5,900	\$ 5,900	\$ 4,772	\$ 6,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 4,100	\$ 69.5%	
	Contractual Services Total	\$ 11,968	\$ 5,900	\$ 5,900	\$ 4,772	\$ 6,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 4,100	\$ 69.5%	
100-5162-350	REPAIR & MAINT SUPPLIES	\$ 2,268	\$ 3,000	\$ 3,000	\$ 1,279	\$ 2,500	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	\$ 500	\$ 16.7%	
100-5162-355	EQUIPMENT EXPENSE	\$ 1,865	\$ 500	\$ 500	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 0.0%	
100-5162-360	BLDG CUSTODIAL SUPPLIES	\$ 2,466	\$ 3,200	\$ 3,200	\$ 1,214	\$ 3,200	\$ 3,200	\$ -	\$ -	\$ -	\$ -	\$ 3,200	\$ -	\$ 0.0%	
100-5162-365	UTILITIES	\$ 25,667	\$ 31,200	\$ 31,200	\$ 11,218	\$ 25,000	\$ 28,500	\$ -	\$ -	\$ -	\$ -	\$ 28,500	\$ (2,700)	\$ -8.7%	
	Operating Exp Total	\$ 32,266	\$ 37,900	\$ 37,900	\$ 13,712	\$ 31,200	\$ 35,700	\$ -	\$ -	\$ -	\$ -	\$ 35,700	\$ (2,200)	\$ -5.8%	
	Safety Building Total	\$ 44,234	\$ 43,800	\$ 43,800	\$ 18,484	\$ 37,200	\$ 45,700	\$ -	\$ -	\$ -	\$ -	\$ 45,700	\$ 1,900	\$ 4.3%	
100-5163-240	REPAIRS & MAINT - BY OTHERS	\$ 17,331	\$ 9,500	\$ 9,500	\$ 5,673	\$ 9,500	\$ 13,700	\$ -	\$ -	\$ -	\$ -	\$ 13,700	\$ 4,200	\$ 44.2%	
100-5163-290	OTHER CONTRACTUAL SERVICES	\$ 68	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Contractual Services Total	\$ 17,399	\$ 9,500	\$ 9,500	\$ 5,673	\$ 9,500	\$ 13,700	\$ -	\$ -	\$ -	\$ -	\$ 13,700	\$ 4,200	\$ 44.2%	
100-5163-350	REPAIR & MAINT SUPPLIES	\$ 2,668	\$ 3,250	\$ 3,250	\$ 862	\$ 2,000	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	\$ 250	\$ 7.7%	
100-5163-355	EQUIPMENT EXPENSE	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ 750	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 0.0%	
100-5163-360	BLDG CUSTODIAL SUPPLIES	\$ 3,330	\$ 3,700	\$ 3,700	\$ 830	\$ 2,500	\$ 2,200	\$ -	\$ -	\$ -	\$ -	\$ 2,200	\$ (1,500)	\$ -40.5%	
100-5163-365	UTILITIES	\$ 23,608	\$ 27,000	\$ 27,000	\$ 10,425	\$ 24,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000	\$ -	\$ 0.0%	
	Operating Exp Total	\$ 29,607	\$ 34,950	\$ 34,950	\$ 12,117	\$ 29,250	\$ 33,700	\$ -	\$ -	\$ -	\$ -	\$ 33,700	\$ (1,250)	\$ -3.6%	
	Fire Station #2 Total	\$ 47,006	\$ 44,450	\$ 44,450	\$ 17,790	\$ 38,750	\$ 47,400	\$ -	\$ -	\$ -	\$ -	\$ 47,400	\$ 2,950	\$ 6.6%	
100-5164-240	REPAIRS & MAINTENANCE BY OTHER	\$ 2,739	\$ 10,460	\$ 10,460	\$ 2,700	\$ 10,000	\$ 11,750	\$ -	\$ -	\$ -	\$ -	\$ 11,750	\$ 1,290	\$ 12.3%	
	Contractual Services Total	\$ 2,739	\$ 10,460	\$ 10,460	\$ 2,700	\$ 10,000	\$ 11,750	\$ -	\$ -	\$ -	\$ -	\$ 11,750	\$ 1,290	\$ 12.3%	
100-5164-350	REPAIR & MAINTENANCE SUPPLIES	\$ 4,963	\$ 3,200	\$ 3,200	\$ 957	\$ 2,000	\$ 3,750	\$ -	\$ -	\$ -	\$ -	\$ 3,750	\$ 550	\$ 17.2%	
100-5164-360	BLDG CUSTODIAL SUPPLIES	\$ 1,451	\$ 2,000	\$ 2,000	\$ 1,405	\$ 2,500	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 0.0%	
100-5164-365	UTILITIES	\$ 32,065	\$ 36,000	\$ 36,000	\$ 14,682	\$ 36,000	\$ 36,200	\$ -	\$ -	\$ -	\$ -	\$ 36,200	\$ 200	\$ 0.6%	
	Operating Exp Total	\$ 38,479	\$ 41,200	\$ 41,200	\$ 17,045	\$ 40,500	\$ 41,950	\$ -	\$ -	\$ -	\$ -	\$ 41,950	\$ 750	\$ 1.8%	
	Maintenance Building Total	\$ 41,218	\$ 51,660	\$ 51,660	\$ 19,744	\$ 50,500	\$ 53,700	\$ -	\$ -	\$ -	\$ -	\$ 53,700	\$ 2,040	\$ 3.9%	
100-5165-110	SALARIES & WAGES-NEW CITY HALL	\$ 128,571	\$ 134,984	\$ 134,984	\$ 59,638	\$ 132,139	\$ 136,542	\$ -	\$ -	\$ -	\$ -	\$ 136,542	\$ 1,558	\$ 1.2%	
100-5165-115	OVERTIME	\$ 2,912	\$ 4,313	\$ 4,313	\$ 521	\$ 4,287	\$ 4,369	\$ -	\$ -	\$ -	\$ -	\$ 4,369	\$ 56	\$ 1.3%	
100-5165-130	DIRECT FRINGE BENEFITS	\$ 18,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5165-131	FICA	\$ -	\$ 10,725	\$ 10,725	\$ 4,485	\$ 10,505	\$ 10,855	\$ -	\$ -	\$ -	\$ -	\$ 10,855	\$ 130	\$ 1.2%	
100-5165-132	WRS	\$ -	\$ 8,237	\$ 8,237	\$ 3,894	\$ 8,188	\$ 8,604	\$ -	\$ -	\$ -	\$ -	\$ 8,604	\$ 367	\$ 4.5%	
100-5165-135	LONGEVITY	\$ 810	\$ 900	\$ 900	\$ 900	\$ 900	\$ 990	\$ -	\$ -	\$ -	\$ -	\$ 990	\$ 90	\$ 10.0%	
100-5165-160	HEALTH INS	\$ 40,052	\$ 38,777	\$ 38,777	\$ 19,374	\$ 38,777	\$ 40,029	\$ -	\$ -	\$ -	\$ -	\$ 40,029	\$ 1,252	\$ 3.2%	
100-5165-161	LIFE INS	\$ 300	\$ 285	\$ 285	\$ 145	\$ 283	\$ 375	\$ -	\$ -	\$ -	\$ -	\$ 375	\$ 90	\$ 31.6%	
100-5165-162	DISABILITY INS	\$ -	\$ 741	\$ 741	\$ -	\$ 749	\$ 749	\$ -	\$ -	\$ -	\$ -	\$ 749	\$ 8	\$ 1.1%	
100-5165-163	DENTAL INS	\$ 2,615	\$ 2,555	\$ 2,555	\$ 1,309	\$ 2,634	\$ 2,765	\$ -	\$ -	\$ -	\$ -	\$ 2,765	\$ 210	\$ 8.2%	
	Personnel Costs Total	\$ 193,499	\$ 201,517	\$ 201,517	\$ 90,267	\$ 197,713	\$ 205,278	\$ -	\$ -	\$ -	\$ -	\$ 205,278	\$ 3,761	\$ 1.9%	
100-5165-240	REPAIR & MAINT - BY OTHERS	\$ 22,248	\$ 25,850	\$ 25,850	\$ 8,049	\$ 20,000	\$ 30,200	\$ -	\$ -	\$ -	\$ -	\$ 30,200	\$ 4,350	\$ 16.8%	
100-5165-290	OTHER CONTRACTUAL SERVICES	\$ 244	\$ 300	\$ 300	\$ 130	\$ 300	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ 100	\$ 33.3%	
	Contractual Services Total	\$ 22,491	\$ 26,150	\$ 26,150	\$ 8,179	\$ 20,300	\$ 30,600	\$ -	\$ -	\$ -	\$ -	\$ 30,600	\$ 4,450	\$ 17.0%	
100-5165-323	UNIFORMS & PROTECTIVE GEAR	\$ 201	\$ 450	\$ 450	\$ 172	\$ 300	\$ 450	\$ -	\$ -	\$ -	\$ -	\$ 450	\$ -	\$ 0.0%	
100-5165-325	TRAINING & TRAVEL	\$ -	\$ 100	\$ 100	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 0.0%	
100-5165-335	VEHICLE EXPENSE	\$ 319	\$ 600	\$ 600	\$ 228	\$ 500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 400	\$ 66.7%	
100-5165-350	REPAIR AND MAINT SUPPLIES	\$ 2,548	\$ 3,000	\$ 3,000	\$ 2,936	\$ 4,500	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 2,000	\$ 66.7%	
100-5165-355	EQUIPMENT EXPENSE	\$ -	\$ 2,000	\$ 2,000	\$ 1,362	\$ 2,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 1,000	\$ 50.0%	
100-5165-360	BLDG CUSTODIAL SUPPLIES	\$ 24,141	\$ 12,000	\$ 12,000	\$ 4,061	\$ 10,000	\$ 10,000	\$ 6,480	\$ -	\$ -	\$ -	\$ 16,480	\$ 4,480	\$ 37.3%	
100-5165-363	COMMUNICATIONS EXPENSE	\$ 2,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5165-365	UTILITIES	\$ 110,764	\$ 107,000	\$ 107,000	\$ 41,814	\$ 107,000	\$ 107,000	\$ -	\$ -	\$ -	\$ -	\$ 107,000	\$ -	\$ 0.0%	
	Operating Exp Total	\$ 140,767	\$ 125,150	\$ 125,150	\$ 50,573	\$ 124,400	\$ 126,550	\$ 6,480	\$ -	\$ -	\$ -	\$ 133,030	\$ 7,880	\$ 6.3%	
100-5165-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 12,865	\$ 12,865	\$ 6,432	\$ 12,865	\$ 16,230	\$ 120	\$ -	\$ -	\$ -	\$ 16,350	\$ 3,485	\$ 27.1%	
	Allocated Benefits Total	\$ -	\$ 12,865	\$ 12,865	\$ 6,432	\$ 12,865	\$ 16,230	\$ 120	\$ -	\$ -	\$ -	\$ 16,350	\$ 3,485	\$ 27.1%	
	New City Hall Total	\$ 356,758	\$ 365,682	\$ 365,682	\$ 155,451	\$ 355,278	\$ 378,658	\$ 6,600	\$ -	\$ -	\$ -	\$ 385,258	\$ 19,576	\$ 5.4%	
100-5166-240	REPAIRS & MAINT - BY OTHERS	\$ 5,023	\$ 3,500	\$ 3,500	\$ 5,372	\$ 5,505	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 1,500	\$ 42.9%	
	Contractual Services Total	\$ 5,023	\$ 3,500	\$ 3,500	\$ 5,372	\$ 5,505	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 1,500	\$ 42.9%	
100-5166-350	REPAIR & MAINT SUPPLIES	\$ 129	\$ 500	\$ 500	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 0.0%	
100-5166-365	UTILITIES	\$ 4,268	\$ 4,000	\$ 4,000	\$ 1,888	\$ 4,200	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ 500	\$ 12.5%	
	Operating Exp Total	\$ 4,397	\$ 4,500	\$ 4,500	\$ 1,888	\$ 4,700	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 500	\$ 11.1%	
	Police Evidence Total	\$ 9,421	\$ 												

City of Fitchburg
General Fund #100
2017 Operating Budget

Acct #	Account Name	2016					Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request				
100-5210-110	SALARIES & WAGES - POLICE	\$ 3,958,989	\$ 4,148,927	\$ 1,910,002	\$ 4,054,229	\$ 4,202,401	\$ 27,000	\$ 4,229,401	\$ 80,474	1.9%
100-5210-115	OVERTIME	\$ 271,733	\$ 189,592	\$ 130,251	\$ 193,374	\$ 197,242	\$ -	\$ 197,242	\$ 7,650	4.0%
100-5210-120	PT/LTE/SEASONAL WAGES	\$ 45,815	\$ 58,625	\$ 27,615	\$ 58,625	\$ 58,625	\$ -	\$ 58,625	\$ -	0.0%
100-5210-125	SHIFT DIFFERENTIAL	\$ 19,344	\$ 21,024	\$ 11,320	\$ 21,024	\$ 21,024	\$ -	\$ 21,024	\$ -	0.0%
100-5210-130	DIRECT FRINGE BENEFITS	\$ 726,989	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5210-131	FICA	\$ -	\$ 342,228	\$ 159,211	\$ 335,142	\$ 346,705	\$ -	\$ 346,705	\$ 4,477	1.3%
100-5210-132	WRS	\$ -	\$ 406,057	\$ 188,374	\$ 398,017	\$ 463,775	\$ -	\$ 463,775	\$ 57,718	14.2%
100-5210-135	LONGEVITY	\$ 27,780	\$ 30,045	\$ 27,885	\$ 27,885	\$ 26,520	\$ -	\$ 26,520	\$ (3,525)	-11.7%
100-5210-160	HEALTH INS	\$ 768,505	\$ 865,639	\$ 414,448	\$ 834,558	\$ 826,130	\$ -	\$ 826,130	\$ (39,509)	-4.6%
100-5210-161	LIFE INS	\$ 6,382	\$ 6,739	\$ 3,064	\$ 6,057	\$ 6,429	\$ -	\$ 6,429	\$ (310)	-4.6%
100-5210-162	DISABILITY INS	\$ -	\$ 21,791	\$ -	\$ -	\$ 22,174	\$ -	\$ 22,174	\$ 383	1.8%
100-5210-163	DENTAL INS	\$ 54,653	\$ 56,210	\$ 28,978	\$ 57,610	\$ 56,796	\$ -	\$ 56,796	\$ 586	1.0%
100-5210-190	HOLIDAY PREMIUM	\$ 31,116	\$ 25,342	\$ 14,793	\$ 25,804	\$ 26,276	\$ -	\$ 26,276	\$ 934	3.7%
	Personnel Costs Total	\$ 5,911,306	\$ 6,172,219	\$ 2,915,940	\$ 6,012,325	\$ 6,254,097	\$ 27,000	\$ 6,281,097	\$ 108,878	1.8%
100-5210-210	PROFESSIONAL SERVICES	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 2,500	\$ -	\$ 2,500	\$ (2,500)	-50.0%
100-5210-240	REPAIRS & MAINT - BY OTHERS	\$ 10,354	\$ 14,080	\$ 7,237	\$ 12,000	\$ 12,080	\$ -	\$ 12,080	\$ (2,000)	-14.2%
100-5210-245	COMPUTER RELATED - REP & MAINT	\$ 34,960	\$ 9,255	\$ 6,225	\$ 9,255	\$ 9,325	\$ -	\$ 9,325	\$ 70	0.8%
100-5210-260	POLICE VEHICLE LEASE PROGRAM	\$ 98,532	\$ 106,215	\$ 54,454	\$ 106,215	\$ 109,395	\$ -	\$ 109,395	\$ 3,180	3.0%
100-5210-290	OTHER CONTRACTUAL/CROSS GUARDS	\$ 4,472	\$ 4,400	\$ -	\$ 4,400	\$ 4,400	\$ -	\$ 4,400	\$ -	0.0%
	Contractual Services Total	\$ 148,318	\$ 138,500	\$ 67,916	\$ 136,870	\$ 137,700	\$ -	\$ 137,700	\$ (1,250)	-0.9%
100-5210-310	OFFICE SUPPLIES & POSTAGE	\$ 12,256	\$ 13,000	\$ 7,062	\$ 13,000	\$ 13,000	\$ -	\$ 13,000	\$ -	0.0%
100-5210-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 817	\$ 1,500	\$ 1,237	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
100-5210-323	UNIFORMS & PROTECTIVE GEAR	\$ 32,148	\$ 37,500	\$ 12,350	\$ 37,500	\$ 36,800	\$ -	\$ 36,800	\$ (700)	-1.9%
100-5210-324	YMCA MEMBERSHIP	\$ 7,056	\$ 8,280	\$ 2,811	\$ 7,055	\$ 7,765	\$ -	\$ 7,765	\$ (515)	-6.2%
100-5210-326	TUITION REIMBURSEMENT	\$ 11,087	\$ 6,150	\$ 77	\$ 6,150	\$ 6,075	\$ -	\$ 6,075	\$ (75)	-1.2%
100-5210-330	VEHICLE USE REIMBURSEMENT	\$ -	\$ 200	\$ -	\$ 200	\$ 200	\$ -	\$ 200	\$ -	0.0%
100-5210-335	VEHICLE EXPENSE (G&O, REPAIRS)	\$ 147,839	\$ 137,032	\$ 39,423	\$ 137,035	\$ 136,730	\$ (3,750)	\$ 132,980	\$ (4,052)	-3.0%
100-5210-340	OPERATING MATERIALS & SUPPLIES	\$ 12,152	\$ 11,500	\$ 3,711	\$ 11,500	\$ 11,500	\$ -	\$ 11,500	\$ -	0.0%
100-5210-345	PUBLIC INFORMATION & EDUCATION	\$ 8,456	\$ 8,000	\$ 5,182	\$ 9,000	\$ 9,000	\$ -	\$ 9,000	\$ 1,000	12.5%
100-5210-350	REPAIR & MAINT SUPPLIES	\$ 3,047	\$ 3,000	\$ 119	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%
100-5210-355	EQUIPMENT EXPENSE	\$ 14,917	\$ 15,580	\$ 9,479	\$ 15,580	\$ 35,080	\$ -	\$ 35,080	\$ 19,500	125.2%
100-5210-361	COMMUNICATIONS CENTER EQUIP	\$ 636	\$ 500	\$ -	\$ 575	\$ 500	\$ -	\$ 500	\$ -	0.0%
100-5210-363	COMMUNICATIONS EXPENSE	\$ 19,389	\$ 13,660	\$ 2,404	\$ 4,000	\$ 3,000	\$ -	\$ 3,000	\$ (10,660)	-78.0%
100-5210-365	TELEPHONE & UTILITIES	\$ 5,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5210-382	DANE CO JAIL - PRISONER BOARD	\$ -	\$ 300	\$ -	\$ 150	\$ 300	\$ -	\$ 300	\$ -	0.0%
100-5210-383	FIREARMS & AMMUNITION	\$ 48,482	\$ 35,820	\$ 9,987	\$ 35,820	\$ 56,820	\$ -	\$ 56,820	\$ 21,000	58.6%
100-5210-384	INVESTIGATIVE SUPPLIES	\$ 23,498	\$ 26,190	\$ 10,644	\$ 26,190	\$ 26,190	\$ 1,400	\$ 27,590	\$ 1,400	5.3%
100-5210-392	K-9 UNIT	\$ 2,880	\$ 1,000	\$ 452	\$ 455	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%
	Operating Exp Total	\$ 350,647	\$ 319,212	\$ 104,938	\$ 308,710	\$ 348,460	\$ (2,350)	\$ 346,110	\$ 26,898	8.4%
100-5210-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 195,305	\$ 98,043	\$ 195,695	\$ 248,270	\$ 2,065	\$ 250,335	\$ 55,030	28.2%
100-5210-571	MPSIS ALLOCATION	\$ -	\$ 157,771	\$ 156,928	\$ 156,928	\$ 174,175	\$ -	\$ 174,175	\$ 16,404	10.4%
	Allocated Benefits Total	\$ -	\$ 353,076	\$ 254,971	\$ 352,623	\$ 422,445	\$ 2,065	\$ 424,510	\$ 71,434	20.2%
	Police Total	\$ 6,410,271	\$ 6,983,457	\$ 3,343,766	\$ 6,810,528	\$ 7,162,702	\$ 26,715	\$ 7,189,417	\$ 205,960	2.9%
100-5220-110	SALARIES & WAGES - FIRE DEPT	\$ 771,155	\$ 946,187	\$ 413,130	\$ 961,160	\$ 1,036,444	\$ -	\$ 1,036,444	\$ 90,257	9.5%
100-5220-115	OVERTIME	\$ 66,061	\$ 80,675	\$ 40,321	\$ 80,203	\$ 92,937	\$ -	\$ 92,937	\$ 12,262	15.2%
100-5220-120	PT/LTE/SEASONAL WAGES	\$ 27,553	\$ 35,100	\$ 11,890	\$ 35,100	\$ 35,100	\$ -	\$ 35,100	\$ -	0.0%
100-5220-130	DIRECT FRINGE BENEFITS	\$ 228,799	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
100-5220-131	FICA	\$ -	\$ 127,736	\$ 54,972	\$ 126,389	\$ 133,167	\$ -	\$ 133,167	\$ 5,431	4.3%
100-5220-132	WRS	\$ -	\$ 152,132	\$ 60,187	\$ 150,430	\$ 180,351	\$ -	\$ 180,351	\$ 28,219	18.5%
100-5220-135	LONGEVITY	\$ 6,165	\$ 6,660	\$ 6,660	\$ 6,660	\$ 7,155	\$ -	\$ 7,155	\$ 495	7.4%
100-5220-150	POC SERVICES	\$ 606,460	\$ 594,567	\$ 263,633	\$ 564,546	\$ 564,546	\$ -	\$ 564,546	\$ (30,021)	-5.0%
100-5220-160	HEALTH INS	\$ 157,188	\$ 214,595	\$ 105,052	\$ 220,119	\$ 225,747	\$ -	\$ 225,747	\$ 11,152	5.2%
100-5220-161	LIFE INS	\$ 647	\$ 1,673	\$ 381	\$ 1,680	\$ 1,861	\$ -	\$ 1,861	\$ 188	11.2%
100-5220-162	DISABILITY INS	\$ -	\$ 5,293	\$ -	\$ -	\$ 5,800	\$ -	\$ 5,800	\$ 507	9.6%
100-5220-163	DENTAL INS	\$ 11,319	\$ 14,481	\$ 6,728	\$ 14,543	\$ 16,134	\$ -	\$ 16,134	\$ 1,653	11.4%
100-5220-190	HOLIDAY PREMIUM	\$ 6,490	\$ 6,578	\$ 2,451	\$ 4,473	\$ 4,563	\$ -	\$ 4,563	\$ (2,015)	-30.6%
	Personnel Costs Total	\$ 1,881,836	\$ 2,185,677	\$ 965,405	\$ 2,165,303	\$ 2,303,805	\$ -	\$ 2,303,805	\$ 118,128	5.4%
100-5220-240	REPAIRS & MAINT - BY OTHERS	\$ 15,276	\$ 17,135	\$ 5,563	\$ 15,000	\$ 17,300	\$ -	\$ 17,300	\$ 165	1.0%
100-5220-245	COMPUTER RELATED - REP & MAINT	\$ 38,172	\$ 7,200	\$ 5,599	\$ 7,630	\$ 9,250	\$ -	\$ 9,250	\$ 2,050	28.5%
100-5220-250	PUBLIC NOTICES/ADS	\$ 386	\$ 500	\$ -	\$ 500	\$ 500	\$ -	\$ 500	\$ -	0.0%
100-5220-290	OTHER CONTRACTUAL SERVICES	\$ 2,633	\$ 3,160	\$ 2,000	\$ 3,160	\$ 3,520	\$ -	\$ 3,520	\$ 360	11.4%
	Contractual Services Total	\$ 56,467	\$ 27,995	\$ 13,162	\$ 26,290	\$ 30,570	\$ -	\$ 30,570	\$ 2,575	9.2%
100-5220-310	OFFICE SUPPLIES & POSTAGE	\$ 3,685	\$ 2,500	\$ 1,444	\$ 2,500	\$ 2,500	\$ -	\$ 2,500	\$ -	0.0%
100-5220-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 7,180	\$ 6,140	\$ 4,328	\$ 6,855	\$ 7,220	\$ 770	\$ 7,990	\$ 1,850	30.1%
100-5220-323	UNIFORMS	\$ 14,825	\$ 31,590	\$ 6,061	\$ 18,440	\$ 18,100	\$ -	\$ 18,100	\$ (13,490)	-42.7%
100-5220-324	PROTECTIVE GEAR	\$ 32,321	\$ 51,970	\$ 4,196	\$ 58,000	\$ 58,140	\$ -	\$ 58,140	\$ 6,170	11.9%
100-5220-325	TRAINING & TRAVEL	\$ 16,659	\$ 32,350	\$ 12,092	\$ 24,000	\$ 32,975	\$ 6,540	\$ 39,515	\$ 7,165	22.1%
100-5220-326	TUITION REIMBURSEMENT	\$ 13,339	\$ 15,300	\$ 8,837	\$ 17,837	\$ 20,400	\$ -	\$ 20,400	\$ 5,100	33.3%
100-5220-330	VEHICLE USE REIMBURSEMENT	\$ 78	\$ 205	\$ -	\$ 205	\$ 190	\$ -	\$ 190	\$ (15)	-7.3%
100-5220-335	VEHICLE EXPENSE (G&O, REPAIRS)	\$ 99,681	\$ 113,695	\$ 63,784	\$ 113,695	\$ 115,000	\$ -	\$ 115,000	\$ 1,305	1.1%
100-5220-340	OPERATING MATERIALS & SUPPLIES	\$ 4,205	\$ 6,500	\$ 1,752	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ (1,500)	-23.1%
100-5220-341	MEDICAL/EMS SUPPLIES	\$ 3,034	\$ 3,000	\$ 2,117	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%
100-5220-345	PUBLIC INFORMATION & EDUCATION	\$ 3,009	\$ 4,200	\$ -	\$ 4,200	\$ 4,200	\$ -	\$ 4,200	\$ -	0.0%
100-5220-350	REPAIR & MAINT SUPPLIES	\$ 563	\$ 2,000	\$ 17	\$ 1,000	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
100-5220-355	EQUIPMENT EXPENSE	\$ 24,257	\$ 30,000	\$ 5,855	\$ 30,000	\$ 30,000	\$ -	\$ 30,000	\$ -	0.0%
100-5220-363	COMMUNICATIONS EXPENSE	\$ 12,327	\$ 4,225	\$ 1,752	\$ 4,225	\$ 10,900	\$ -	\$ 10,900	\$ 6,675	158.0%
100-5220-365	TELEPHONE	\$ 17,158	\$ 8,585	\$ 5,978	\$ 10,407	\$ 9,250	\$ -	\$ 9,250	\$ 665	7.7%
	Operating Exp Total	\$ 252,319	\$ 312,260	\$ 118,213	\$ 299,364	\$ 318,875	\$ 7,310	\$ 326,185	\$ 13,925	4.5%
100-5220-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 103,805	\$ 51,903	\$ 103,805	\$ 100,755	\$ 525	\$ 101,280	\$ (2,525)	-2.4%
	Allocated Benefits Total	\$ -	\$ 103,805	\$ 51,903	\$ 103,805	\$ 100,755	\$ 525	\$ 101,280	\$ (2,525)	-2.4%
	Fire Department Total	\$ 2,190,621	\$ 2,629,737	\$ 1,148,682	\$ 2,594,762	\$ 2,754,005	\$ 7,835	\$ 2,761,840	\$ 132,103	5.0%

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017		
		2015 Actual	Adopted Budget					Adopted Budget	Budget Change	
100-5530-110	SALARIES & WAGES - RECREATION	\$ 110,153	\$ 114,212	\$ 53,371	\$ 114,758	\$ 116,501		\$ 116,501	\$ 2,289	2.0%
100-5530-115	OVERTIME	\$ 642	\$ 2,099	\$ 519	\$ 2,111	\$ 2,141		\$ 2,141	\$ 42	2.0%
100-5530-120	PT/LTE/SEASONAL WAGES	\$ 38,864	\$ 44,219	\$ 12,480	\$ 30,237	\$ 44,219		\$ 44,219		0.0%
100-5530-130	DIRECT FRINGE BENEFITS	\$ 19,008								100.0%
100-5530-131	FICA		\$ 12,329	\$ 5,033	\$ 11,302	\$ 12,514		\$ 12,514	\$ 185	1.5%
100-5530-132	WRS		\$ 7,718	\$ 3,596	\$ 7,755	\$ 8,117		\$ 8,117	\$ 399	5.2%
100-5530-135	LONGEVITY	\$ 540	\$ 630	\$ 630	\$ 630	\$ 720		\$ 720	\$ 90	14.3%
100-5530-160	HEALTH INS	\$ 16,920	\$ 17,617	\$ 17,617	\$ 35,235	\$ 35,894		\$ 35,894	\$ 18,277	103.7%
100-5530-161	LIFE INS	\$ 100	\$ 100	\$ 50	\$ 100	\$ 108		\$ 108	\$ 8	8.0%
100-5530-162	DISABILITY INS		\$ 701			\$ 707		\$ 707	\$ 6	0.9%
100-5530-163	DENTAL INS	\$ 1,589	\$ 1,596	\$ 903	\$ 2,415	\$ 1,727		\$ 1,727	\$ 131	8.2%
	Personnel Costs Total	\$ 187,817	\$ 201,221	\$ 94,198	\$ 204,543	\$ 222,648		\$ 222,648	\$ 21,427	10.6%
100-5530-240	REPAIRS & MAINT - BY OTHERS	\$ 158								100.0%
100-5530-245	COMPUTER RELATED REP & MAINT	\$ 3,068	\$ 4,500		\$ 4,500	\$ 4,500		\$ 4,500		0.0%
100-5530-290	OTHER CONTRACTUAL SERVICES	\$ 57,414	\$ 45,000	\$ 24,917	\$ 45,000	\$ 45,000		\$ 45,000		0.0%
	Contractual Services Total	\$ 60,640	\$ 49,500	\$ 24,917	\$ 49,500	\$ 49,500		\$ 49,500		0.0%
100-5530-310	OFFICE SUPPLIES & POSTAGE	\$ 14	\$ 250	\$ 14	\$ 250	\$ 250		\$ 250		0.0%
100-5530-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 592	\$ 600	\$ 252	\$ 600	\$ 600		\$ 600		0.0%
100-5530-325	TRAINING & TRAVEL	\$ 36	\$ 1,300		\$ 1,300	\$ 1,300		\$ 1,300		0.0%
100-5530-330	VEHICLE USE REIMBURSEMENT	\$ (36)	\$ 750						\$ (750)	-100.0%
100-5530-335	VEHICLE OPERATING EXPENSE	\$ 1,399	\$ 500	\$ 163	\$ 500	\$ 500		\$ 500		0.0%
100-5530-340	OPERATING MATERIALS & SUPPLIES	\$ 430		\$ 14	\$ 20	\$ 20		\$ 20	\$ 20	100.0%
100-5530-345	PUBLIC INFORMATION & EDUCATION	\$ 8,050	\$ 8,400	\$ 3,325	\$ 8,400	\$ 8,400		\$ 8,400		0.0%
100-5530-363	COMMUNICATIONS EXPENSE	\$ 1,470								100.0%
100-5530-365	TELEPHONE	\$ 161								100.0%
100-5530-387	RECREATION PROGRAMS EXPENSE	\$ 35,602	\$ 38,000	\$ 17,866	\$ 33,500	\$ 38,470		\$ 38,470	\$ 470	1.2%
100-5530-389	NEIGHBORHOOD ENGAGEMENT						\$ 15,000	\$ 15,000	\$ 15,000	100.0%
	Operating Exp Total	\$ 47,720	\$ 49,800	\$ 21,634	\$ 44,570	\$ 49,540	\$ 15,000	\$ 64,540	\$ 14,740	29.6%
100-5530-570	TECHNOLOGY ISF ALLOCATION		\$ 10,535	\$ 5,268	\$ 10,535	\$ 8,865	\$ 60	\$ 8,925	\$ (1,610)	-15.3%
	Allocated Benefits Total	\$ -	\$ 10,535	\$ 5,268	\$ 10,535	\$ 8,865	\$ 60	\$ 8,925	\$ (1,610)	-15.3%
	Recreation & Leisure Total	\$ 296,177	\$ 311,056	\$ 146,016	\$ 309,148	\$ 330,553	\$ 15,060	\$ 345,613	\$ 34,557	11.1%
100-5630-110	SALARIES & WAGES - PLANNING	\$ 226,539	\$ 221,839	\$ 104,011	\$ 226,250	\$ 229,743		\$ 229,743	\$ 7,904	3.6%
100-5630-115	OVERTIME	\$ 1,715	\$ 4,129	\$ 1,161	\$ 4,190	\$ 4,277		\$ 4,277	\$ 148	3.6%
100-5630-120	PT/LTE/SEASONAL WAGES	\$ 3,029	\$ 8,415	\$ 2,200	\$ 8,085	\$ 8,415		\$ 8,415		0.0%
100-5630-130	DIRECT FRINGE BENEFITS	\$ 33,134								100.0%
100-5630-131	FICA		\$ 18,061	\$ 8,249	\$ 18,378	\$ 18,686		\$ 18,686	\$ 625	3.5%
100-5630-132	WRS		\$ 15,027	\$ 7,054	\$ 15,322	\$ 16,038		\$ 16,038	\$ 1,011	6.7%
100-5630-135	LONGEVITY	\$ 1,530	\$ 1,710	\$ 1,710	\$ 1,710	\$ 1,830		\$ 1,830	\$ 120	7.0%
100-5630-147	PER DIEMS - COMMISSIONS & BDS	\$ 2,360	\$ 3,445	\$ 930	\$ 3,300	\$ 3,445		\$ 3,445		0.0%
100-5630-160	HEALTH INS	\$ 40,644	\$ 42,319	\$ 21,160	\$ 42,319	\$ 43,188		\$ 43,188	\$ 869	2.1%
100-5630-161	LIFE INS	\$ 623	\$ 552	\$ 314	\$ 565	\$ 698		\$ 698	\$ 146	26.4%
100-5630-162	DISABILITY INS		\$ 1,024			\$ 1,042		\$ 1,042	\$ 18	1.8%
100-5630-163	DENTAL INS	\$ 2,756	\$ 2,767	\$ 1,419	\$ 2,852	\$ 2,995		\$ 2,995	\$ 228	8.2%
	Personnel Costs Total	\$ 312,330	\$ 319,288	\$ 148,208	\$ 322,971	\$ 330,357		\$ 330,357	\$ 11,069	3.5%
100-5630-210	PROFESSIONAL SERVICES	\$ 8,000	\$ 4,200		\$ 4,200	\$ 4,200		\$ 4,200		0.0%
100-5630-250	PUBLIC NOTICES/ADS	\$ 3,036	\$ 4,200	\$ 1,497	\$ 3,500	\$ 4,300		\$ 4,300	\$ 100	2.4%
	Contractual Services Total	\$ 11,036	\$ 8,400	\$ 1,497	\$ 7,700	\$ 8,500		\$ 8,500	\$ 100	1.2%
100-5630-310	OFFICE SUPPLIES & POSTAGE	\$ 1,126	\$ 1,600	\$ 290	\$ 1,200	\$ 1,600		\$ 1,600		0.0%
100-5630-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 642	\$ 1,975	\$ 1,063	\$ 1,975	\$ 1,995		\$ 1,995	\$ 20	1.0%
100-5630-325	TRAINING & TRAVEL	\$ 837	\$ 4,920	\$ 25	\$ 4,920	\$ 6,200		\$ 6,200	\$ 1,280	26.0%
100-5630-330	VEHICLE USE REIMBURSEMENT	\$ 71	\$ 940		\$ 940	\$ 780		\$ 780	\$ (160)	-17.0%
100-5630-340	OPERATING MATERIALS & SUPPLIES		\$ 250		\$ 250	\$ 250		\$ 250		0.0%
100-5630-345	PUBLIC INFORMATION & EDUCATION	\$ 5,195	\$ 400	\$ 13	\$ 400	\$ 400		\$ 400		0.0%
	Operating Exp Total	\$ 7,871	\$ 10,085	\$ 1,392	\$ 9,685	\$ 11,225		\$ 11,225	\$ 1,140	11.3%
100-5630-570	TECHNOLOGY ISF ALLOCATION		\$ 13,885	\$ 6,942	\$ 13,885	\$ 14,710	\$ 120	\$ 14,830	\$ 945	6.8%
	Allocated Benefits Total	\$ -	\$ 13,885	\$ 6,942	\$ 13,885	\$ 14,710	\$ 120	\$ 14,830	\$ 945	6.8%
	Zoning & Planning Total	\$ 331,237	\$ 351,658	\$ 158,039	\$ 354,241	\$ 364,792	\$ 120	\$ 364,912	\$ 13,254	3.8%
100-5670-110	SALARIES & WAGES - EDC	\$ 163,169	\$ 159,349	\$ 75,272	\$ 162,805	\$ 164,965		\$ 164,965	\$ 5,616	3.5%
100-5670-130	DIRECT FRINGE BENEFITS	\$ 23,184								100.0%
100-5670-131	FICA		\$ 12,321	\$ 5,642	\$ 12,585	\$ 12,758		\$ 12,758	\$ 437	3.5%
100-5670-132	WRS		\$ 10,630	\$ 5,081	\$ 10,858	\$ 11,340		\$ 11,340	\$ 710	6.7%
100-5670-135	LONGEVITY	\$ 1,620	\$ 1,710	\$ 1,710	\$ 1,710	\$ 1,800		\$ 1,800	\$ 90	5.3%
100-5670-149	PER DIEMS-CDA/ECON DEV COMM	\$ 220	\$ 1,080	\$ 100	\$ 1,080	\$ 1,080		\$ 1,080		0.0%
100-5670-160	HEALTH INS	\$ 24,893	\$ 24,702	\$ 12,351	\$ 24,702	\$ 25,570		\$ 25,570	\$ 868	3.5%
100-5670-161	LIFE INS	\$ 461	\$ 425	\$ 231	\$ 434	\$ 642		\$ 642	\$ 217	51.1%
100-5670-162	DISABILITY INS		\$ 800			\$ 800		\$ 800		0.0%
100-5670-163	DENTAL INS	\$ 1,589	\$ 1,596	\$ 818	\$ 1,645	\$ 1,727		\$ 1,727	\$ 131	8.2%
	Personnel Costs Total	\$ 215,136	\$ 212,613	\$ 101,205	\$ 215,819	\$ 220,682		\$ 220,682	\$ 8,069	3.8%
100-5670-245	COMPUTER RELATED REP & MAINT	\$ -	\$ 600	\$ 840	\$ 840	\$ 840		\$ 840	\$ 240	40.0%
	Contractual Services Total	\$ -	\$ 600	\$ 840	\$ 840	\$ 840		\$ 840	\$ 240	40.0%
100-5670-310	OFFICE SUPPLIES & POSTAGE	\$ 905	\$ 1,590	\$ 148	\$ 1,350	\$ 1,350		\$ 1,350	\$ (240)	-15.1%
100-5670-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 1,975	\$ 1,720	\$ 640	\$ 1,800	\$ 1,885		\$ 1,885	\$ 165	9.6%
100-5670-325	TRAINING & TRAVEL	\$ 1,542	\$ 1,250	\$ 254	\$ 1,250	\$ 1,370		\$ 1,370	\$ 120	9.6%
100-5670-330	VEHICLE USE REIMBURSEMENT	\$ 456	\$ 655		\$ 655	\$ 615		\$ 615	\$ (40)	-6.1%
100-5670-340	OPERATING MATERIALS & SUPPLIES	\$ 176	\$ 625		\$ 625	\$ 625		\$ 625		0.0%
100-5670-345	PUBLIC INFORMATION & EDUCATION		\$ 400		\$ 400	\$ 400		\$ 400		0.0%
100-5670-363	COMMUNICATIONS EXPENSE	\$ 331	\$ 325		\$ 325	\$ 325		\$ 325		0.0%
	Operating Exp Total	\$ 5,385	\$ 6,565	\$ 1,042	\$ 6,405	\$ 6,570		\$ 6,570	\$ 5	0.1%
100-5670-570	TECHNOLOGY ISF ALLOCATION		\$ 6,745	\$ 3,372	\$ 6,745	\$ 6,920	\$ 60	\$ 6,980	\$ 235	3.5%
	Allocated Benefits Total	\$ -	\$ 6,745	\$ 3,372	\$ 6,745	\$ 6,920	\$ 60	\$ 6,980	\$ 235	3.5%
	Economic Development Total	\$ 220,520	\$ 226,523	\$ 106,460	\$ 229,809	\$ 235,012	\$ 60	\$ 235,072	\$ 8,549	3.8%
100-5920-954	OTHER TRANS TO FUND 400	\$ -	\$ 1,267,000	\$ 4,595	\$ 1,048,795	\$ -	\$ 359,615	\$ 359,615	\$ (907,385)	-71.6%
100-5920-960	TRANSFER TO CEDA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	100.0%
	Miscellaneous Costs Total	\$ -	\$ 1,267,000	\$ 4,595	\$ 1,048,795	\$ -	\$ 409,615	\$ 409,615	\$ (857,385)	-67.7%
	Transfers to Other Funds Total	\$ -	\$ 1,267,000	\$ 4,595	\$ 1,048,795	\$ -	\$ 409,615	\$ 409,615	\$ (857,385)	-67.7%
	Grand Total	\$ 17,140,590	\$ 19,684,246	\$ 8,288,959	\$ 19,050,634	\$ 18,864,641	\$ 638,432	\$ 19,503,073	\$ (181,173)	-0.9%
	Net Surplus/(Deficit)	\$ 870,813	\$ (1,267,000)	\$ 7,483,991	\$ (678,178)	\$ 505	\$ (360,120)	\$ (359,615)	\$ 907,385	

City of Fitchburg
 Park Dedication Fund #202
 2017 Operating Budget

Acct #	Account Name	2015		2016		2017	Revisions Thru Adoption	2017		Budget Change	
		Actual		Adopted Budget	06/2016 YTD Actual			Estimate	Request		Adopted Budget
202-4613-100	FEES N LIEU-PARK DEDICATION	\$ 186,271	\$ -	\$ -	\$ 113,489	\$ 113,489	\$ -	\$ -	\$ -	\$ -	100.0%
202-4613-200	FEES N LIEU-STREET FRONTAGE	\$ -	\$ -	\$ -	\$ 2,160	\$ 2,160	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Fees in Lieu	\$ 186,271	\$ -	\$ -	\$ 115,649	\$ 115,649	\$ -	\$ -	\$ -	\$ -	100.0%
202-4672-000	PI-AREA COMMUNITY PARKS	\$ -	\$ -	\$ -	\$ 650	\$ 650	\$ -	\$ -	\$ -	\$ -	100.0%
202-4672-024	PI FEES- ORCHARD PO NTE	\$ 6,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
202-4672-029	PI FEES - QUARRY VISTA	\$ (11,230)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
202-4672-030	PI FEES - Prima Vista Uptown	\$ 9,280	\$ -	\$ -	\$ 8,480	\$ 8,480	\$ -	\$ -	\$ -	\$ -	100.0%
202-4672-031	PI FEES - Rimrock	\$ -	\$ -	\$ -	\$ 1,920	\$ 1,920	\$ -	\$ -	\$ -	\$ -	100.0%
202-4672-100	PI-TECH LANDS	\$ -	\$ -	\$ -	\$ 4,800	\$ 4,800	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Park Improvement Fees	\$ 4,140	\$ -	\$ -	\$ 15,850	\$ 15,850	\$ -	\$ -	\$ -	\$ -	100.0%
202-4810-000	INTEREST REVENUES	\$ 2,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
202-4930-202	FUND BALANCE APPLIED	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ 70,000	\$ 35,000	100.0%
	Subtotal Miscellaneous Revenues	\$ 2,767	\$ 35,000	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ 70,000	\$ 35,000	100.0%
	Total Revenues	\$ 193,177	\$ 35,000	\$ -	\$ 131,499	\$ 131,499	\$ 70,000	\$ -	\$ 70,000	\$ 35,000	100.0%

Acct #	Account Name	2015		2016		2017	Revisions Thru Adoption	2017		Budget Change	
		Actual		Adopted Budget	06/2016 YTD Actual			Estimate	Request		Adopted Budget
202-5520-000	PARK DEDICATION IMPROVEMENTS	\$ 5,540	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	100.0%
202-5762-021	PARK IMPROVE - FITCH TECH CAMP	\$ 2,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
202-5762-023	PARK IMPROVE - MCGAW PARK	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (35,000)	-100.0%
202-5762-024	PARK IMPROVE - ORCHARD PO NTE	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	100.0%
202-5762-027	PARK IMPROVE-UPTOWN V LLAGE	\$ 25,577	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
202-5762-029	PARK IMPROVE - QUARRY VISTA	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	100.0%
202-5921-400	TRANSFER TO CAPITAL PROJECTS	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Total Expenditures	\$ 45,881	\$ 35,000	\$ -	\$ -	\$ 70,000	\$ -	\$ 70,000	\$ 70,000	\$ 35,000	100.0%
Net Surplus/(Deficit)		\$ 147,296	\$ (35,000)	\$ -	\$ 131,499	\$ 131,499	\$ (70,000)	\$ -	\$ (70,000)	\$ (35,000)	
	Beginning Fund Balance	\$ 1,363,892	\$ 1,295,773	\$ 1,511,189	\$ 1,511,189	\$ 1,642,688		\$ 1,642,688			
	Annual Activity	\$ 147,296	\$ (35,000)	\$ 131,499	\$ 131,499	\$ (70,000)		\$ (70,000)			
	Estimated Ending Fund Balance	\$ 1,511,189	\$ 1,260,773	\$ 1,642,688	\$ 1,642,688	\$ 1,572,688		\$ 1,572,688			

City of Fitchburg
 FACTv Fund #207
 2017 Operating Budget

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	Adopted Budget							
207-4490-000	CABLE FRANCHISE FEES - CHARTER	\$ 240,355	\$ 235,000	\$ 60,586	\$ 240,000	\$ 242,000	\$ -	\$ 242,000	\$ 7,000	3.0%
207-4490-100	CABLE FRANCHISE FEES - AT&T	\$ 93,592	\$ 82,000	\$ 22,789	\$ 85,000	\$ 85,000	\$ -	\$ 85,000	\$ 3,000	3.7%
207-4490-200	CABLE FRANCHISE FEES - TDS	\$ -	\$ -	\$ -	\$ 10,000	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	100.0%
207-4690-000	PUBLIC CHARGES	\$ 5,219	\$ 3,500	\$ 1,066	\$ 3,500	\$ 3,500	\$ -	\$ 3,500	\$ -	0.0%
207-4810-000	INTEREST REVENUES	\$ 847	\$ 400	\$ -	\$ 400	\$ 400	\$ -	\$ 400	\$ -	0.0%
207-4860-000	PCARD REBATE	\$ -	\$ 75	\$ 159	\$ 159	\$ 200	\$ -	\$ 200	\$ 125	166.7%
207-4890-400	ALLOCATED INSURANCE DIVIDEND	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	100.0%
207-4890-600	SALE OF FIXED ASSETS	\$ -	\$ -	\$ 158	\$ 158	\$ -	\$ -	\$ -	\$ -	100.0%
207-4930-207	FUND BALANCE APPLIED	\$ -	\$ 60,915	\$ -	\$ 76,857	\$ (34,931)	\$ 67,831	\$ 32,900	\$ (28,015)	-46.0%
	Total Revenues	\$ 340,012	\$ 381,890	\$ 84,758	\$ 416,074	\$ 337,169	\$ 67,831	\$ 405,000	\$ 23,110	6.1%

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	Adopted Budget							
207-5570-110	SALARIES & WAGES - CABLE	\$ 107,528	\$ 109,905	\$ 50,827	\$ 109,905	\$ 112,827	\$ 38,334	\$ 151,161	\$ 41,256	37.5%
207-5570-120	PT/LTE/SEASONAL WAGES	\$ 27,895	\$ 32,852	\$ 14,283	\$ 29,845	\$ 30,999	\$ -	\$ 30,999	\$ (1,853)	-5.6%
207-5570-130	DIRECT FRINGE BENEFITS	\$ 19,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
207-5570-131	FICA	\$ -	\$ 10,938	\$ 4,882	\$ 10,708	\$ 11,023	\$ 2,933	\$ 13,956	\$ 3,018	27.6%
207-5570-132	WRS	\$ -	\$ 8,917	\$ 4,111	\$ 8,749	\$ 9,260	\$ 2,607	\$ 11,867	\$ 2,950	33.1%
207-5570-135	LONGEVITY	\$ 120	\$ 225	\$ 225	\$ 225	\$ 270	\$ -	\$ 270	\$ 45	20.0%
207-5570-160	HEALTH INS	\$ 33,840	\$ 35,235	\$ 17,617	\$ 35,235	\$ 35,894	\$ 19,380	\$ 55,274	\$ 20,039	56.9%
207-5570-161	LIFE INS	\$ 75	\$ 94	\$ 41	\$ 87	\$ 96	\$ 55	\$ 151	\$ 57	60.6%
207-5570-162	DISABILITY INS	\$ -	\$ 676	\$ -	\$ -	\$ 684	\$ 328	\$ 1,012	\$ 336	49.7%
207-5570-163	DENTAL INS	\$ 2,334	\$ 2,343	\$ 1,202	\$ 2,415	\$ 2,536	\$ 1,272	\$ 3,808	\$ 1,465	62.5%
207-5570-189	EMPLOYEE RETIREMENT RESERVE	\$ 516	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Personnel Costs	\$ 191,618	\$ 201,185	\$ 93,187	\$ 197,169	\$ 203,589	\$ 64,909	\$ 268,498	\$ 67,313	33.5%

207-5570-210	PROFESSIONAL SERVICES	\$ 125	\$ 1,500	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
207-5570-240	REPAIRS & MAINT - BY OTHERS	\$ 9,090	\$ 9,860	\$ 11,435	\$ 11,435	\$ 10,360	\$ -	\$ 10,360	\$ 500	5.1%
207-5570-245	COMPUTER RELATED REP & MAINT	\$ 8,420	\$ 9,020	\$ -	\$ 1,700	\$ 12,320	\$ 600	\$ 12,920	\$ 3,900	43.2%
207-5570-250	PUBLIC NOTICES/ADS	\$ 178	\$ 100	\$ -	\$ -	\$ 100	\$ -	\$ 100	\$ -	0.0%
207-5570-290	OTHER CONTRACTUAL SERVICES	\$ 151	\$ 1,445	\$ 694	\$ 1,390	\$ 600	\$ 410	\$ 1,010	\$ (435)	-30.1%
	Contractual Services Costs	\$ 17,964	\$ 21,925	\$ 12,129	\$ 14,525	\$ 24,880	\$ 1,010	\$ 25,890	\$ 3,965	18.1%

207-5570-310	OFFICE SUPPLIES & POSTAGE	\$ 66	\$ 500	\$ 42	\$ 1,200	\$ 1,200	\$ -	\$ 1,200	\$ 700	140.0%
207-5570-320	PUBLICATIONS, DUES & SUBSCRIPT	\$ 1,209	\$ 1,100	\$ 1,003	\$ 1,100	\$ 1,100	\$ -	\$ 1,100	\$ -	0.0%
207-5570-323	CLOTHING	\$ -	\$ 200	\$ -	\$ 200	\$ 200	\$ -	\$ 200	\$ -	0.0%
207-5570-325	TRAINING & TRAVEL	\$ 2,844	\$ 650	\$ 389	\$ 650	\$ 2,650	\$ -	\$ 2,650	\$ 2,000	307.7%
207-5570-330	VEHICLE USE REIMBURSEMENT	\$ 97	\$ 30	\$ -	\$ 30	\$ 30	\$ -	\$ 30	\$ -	0.0%
207-5570-335	VEHICLE EXPENSE	\$ -	\$ 3,235	\$ -	\$ 3,235	\$ 3,325	\$ -	\$ 3,325	\$ 90	2.8%
207-5570-340	OPERATING MATERIALS & SUPPLIES	\$ 6,266	\$ 6,500	\$ 5,440	\$ 6,500	\$ 6,500	\$ -	\$ 6,500	\$ -	0.0%
207-5570-345	PUBLIC INFORMATION & EDUCATION	\$ -	\$ 400	\$ -	\$ 400	\$ 400	\$ -	\$ 400	\$ -	0.0%
207-5570-350	REPAIRS & MAINT SUPPLIES	\$ 1,042	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
207-5570-355	EQUIPMENT EXPENSE	\$ 1,317	\$ 7,500	\$ 2,523	\$ 30,500	\$ 37,000	\$ -	\$ 37,000	\$ 29,500	393.3%
207-5570-363	COMMUNICATION EXPENSE	\$ 730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
207-5570-365	UTILITIES & TELEPHONE	\$ 242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Operating Costs	\$ 13,815	\$ 21,615	\$ 9,396	\$ 45,315	\$ 53,905	\$ -	\$ 53,905	\$ 32,290	149.4%

207-5570-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 15,525	\$ 7,763	\$ 15,525	\$ 16,695	\$ 145	\$ 16,840	\$ 1,315	8.5%
207-5570-572	INSURANCE ISF ALLOCATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,556	\$ 6,556	\$ 6,556	100.0%
207-5570-590	ALLOC INSURANCE - BLDG, LI, WC	\$ -	\$ -	\$ -	\$ -	\$ 6,100	\$ (4,789)	\$ 1,311	\$ 1,311	100.0%
	Allocated Costs	\$ -	\$ 15,525	\$ 7,763	\$ 15,525	\$ 22,795	\$ 1,912	\$ 24,707	\$ 9,182	59.1%

207-5780-000	TRANS TO CAP PROJECTS	\$ 37,000	\$ 105,000	\$ -	\$ 126,640	\$ 12,500	\$ -	\$ 12,500	\$ (92,500)	-88.1%
207-5920-100	TRANSFER TO GENERAL FUND	\$ 22,200	\$ 16,640	\$ 8,320	\$ 16,900	\$ 19,500	\$ -	\$ 19,500	\$ 2,860	17.2%
	Transfers	\$ 59,200	\$ 121,640	\$ 8,320	\$ 143,540	\$ 32,000	\$ -	\$ 32,000	\$ (89,640)	-73.7%
	Total Expenditures	\$ 282,597	\$ 381,890	\$ 130,794	\$ 416,074	\$ 337,169	\$ 67,831	\$ 405,000	\$ 23,110	6.1%

Net Surplus/(Deficit)	\$ 57,415	\$ (60,915)	\$ (46,037)	\$ (76,857)	\$ 34,931	\$ (67,831)	\$ (32,900)	\$ 28,015
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Beginning Fund Balance	\$ 538,465	\$ 566,689	\$ 595,880	\$ 595,880	\$ 519,023	\$ 519,023
Annual Activity	\$ 57,415	\$ (60,915)	\$ (46,037)	\$ (76,857)	\$ 34,931	\$ (32,900)
Estimated Ending Fund Balance	\$ 595,880	\$ 505,774	\$ 549,844	\$ 519,023	\$ 553,954	\$ 486,123

% of Expenditures	210.9%	132.4%		124.7%	164.3%	120.0%
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City of Fitchburg
 Refuse & Recycle Collection Fund #213
 2017 Operating Budget

Acct #	Account Name	2016					Revisions		2017		Budget Change
		2015 Actual	Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Thru Adoption	Adopted Budget			
213-4354-213	RECYCL NG GRANT - ST OF WISC	\$ 106,524	\$ 81,650	\$ 98,462	\$ 98,462	\$ 98,000	\$ -	\$ 98,000	\$ 16,350	20.0%	
213-4373-213	MISC AID/GRANT - DANE COUNTY	\$ 2,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
213-4642-000	REFUSE & RECYCLE COLLECTION	\$ 770,343	\$ 816,762	\$ 823,870	\$ 823,870	\$ 873,222	\$ -	\$ 873,222	\$ 56,460	6.9%	
213-4800-000	MISCELLANEOUS REVENUES	\$ 6,571	\$ 3,000	\$ 2,116	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%	
213-4800-001	C&D REUSE/RECYCLE DEP RETAINED	\$ 52	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
213-4810-000	INTEREST ON TEMP INVESTMENTS	\$ 1,190	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%	
213-4830-100	YARDWASTE POLYBAG SALES	\$ 22	\$ 100	\$ 101	\$ 200	\$ 200	\$ -	\$ 200	\$ 100	100.0%	
213-4830-200	SALE OF RECYCLED MATERIALS	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,000)	-100.0%	
213-4860-000	PCARD REBATE	\$ -	\$ 6,000	\$ 7,785	\$ 7,785	\$ 8,000	\$ -	\$ 8,000	\$ 2,000	33.3%	
213-4890-400	ALLOCATED INSURANCE DIVIDEND	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500	100.0%	
213-4930-213	FUND BALANCE APPLIED	\$ -	\$ (2,042)	\$ -	\$ (2,794)	\$ 3,440	\$ 21,786	\$ 25,226	\$ 27,268	-1335.4%	
Total Revenues		\$ 886,925	\$ 909,470	\$ 932,334	\$ 931,523	\$ 987,362	\$ 21,786	\$ 1,009,148	\$ 99,678	11.0%	

Acct #	Account Name	2016					Revisions		2017		Budget Change
		2015 Actual	Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Thru Adoption	Adopted Budget			
213-5362-110	SALARIES & WAGES - RECYCL NG	\$ 66,867	\$ 71,049	\$ 33,673	\$ 70,533	\$ 71,804	\$ 10,579	\$ 82,383	\$ 11,334	16.0%	
213-5362-115	OVERTIME WAGES	\$ 120	\$ 686	\$ 601	\$ 680	\$ 675	\$ 381	\$ 1,056	\$ 370	53.9%	
213-5362-120	PT/LTE/SEASONAL WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,480	\$ 3,480	\$ 3,480	100.0%	
213-5362-130	D RECT FR NGE BENEFITS	\$ 9,891	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
213-5362-131	FICA	\$ -	\$ 5,473	\$ 2,592	\$ 5,472	\$ 5,531	\$ 1,104	\$ 6,635	\$ 1,162	21.2%	
213-5362-132	WRS	\$ -	\$ 4,722	\$ 2,257	\$ 4,721	\$ 4,917	\$ 745	\$ 5,662	\$ 940	19.9%	
213-5362-135	LONGEVITY	\$ 242	\$ 311	\$ 311	\$ 311	\$ 249	\$ -	\$ 249	\$ (62)	-19.9%	
213-5362-140	PER DIEMS - RCC	\$ 1,055	\$ -	\$ 565	\$ 1,130	\$ 1,280	\$ -	\$ 1,280	\$ 1,280	100.0%	
213-5362-160	HEALTH NS	\$ 12,695	\$ 14,103	\$ 6,431	\$ 11,997	\$ 12,378	\$ 3,876	\$ 16,254	\$ 2,151	15.3%	
213-5362-161	L FE INS	\$ 110	\$ 110	\$ 57	\$ 105	\$ 107	\$ 3	\$ 110	\$ -	0.0%	
213-5362-162	DISAB LITY INS	\$ -	\$ 406	\$ -	\$ -	\$ 407	\$ 68	\$ 475	\$ 69	17.0%	
213-5362-163	DENTAL NS	\$ 689	\$ 692	\$ 374	\$ 801	\$ 841	\$ 254	\$ 1,095	\$ 403	58.2%	
Total Personnel Costs		\$ 91,669	\$ 97,552	\$ 46,862	\$ 95,750	\$ 98,189	\$ 20,490	\$ 118,679	\$ 21,127	21.7%	

213-5362-245	COMPUTER RELATED REP & MAINT	\$ 996	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
213-5362-290	OTHER CONTRACTUAL SERVICES	\$ 721,888	\$ 750,560	\$ 382,003	\$ 768,170	\$ 796,328	\$ 58	\$ 796,386	\$ 45,826	6.1%
Total Contractual Services		\$ 722,884	\$ 752,560	\$ 382,003	\$ 770,170	\$ 798,328	\$ 58	\$ 798,386	\$ 45,826	6.1%

213-5362-310	OFFICE SUPPL ES & POSTAGE	\$ 33	\$ 400	\$ 1	\$ 400	\$ 400	\$ -	\$ 400	\$ -	0.0%
213-5362-320	PUBLICATIONS, DUES & SUBSCR PT	\$ 900	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%
213-5362-323	UN FORMS & PROTECTIVE GEAR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	100.0%
213-5362-325	TRAN NG & TRAVEL	\$ 459	\$ 550	\$ 85	\$ 550	\$ 550	\$ -	\$ 550	\$ -	0.0%
213-5362-330	VEHICLE USE REIMBURSEMENT	\$ -	\$ 100	\$ -	\$ 100	\$ 100	\$ -	\$ 100	\$ -	0.0%
213-5362-340	OPERAT NG MATERIALS & SUPPL ES	\$ 15	\$ 250	\$ -	\$ 250	\$ 550	\$ -	\$ 550	\$ 300	120.0%
213-5362-345	PUBLIC NFORMATION & EDUCATION	\$ 6,155	\$ 12,500	\$ 1,678	\$ 12,500	\$ 12,500	\$ -	\$ 12,500	\$ -	0.0%
213-5362-380	YARDWASTE POLYBAGS	\$ 378	\$ 800	\$ 800	\$ 800	\$ 800	\$ -	\$ 800	\$ -	0.0%
213-5362-381	RECYCL NG DROP OFF SITE MAINT	\$ 697	\$ 15,000	\$ 93	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ -	0.0%
Total Operating Expenditures		\$ 8,637	\$ 30,600	\$ 2,657	\$ 30,600	\$ 30,900	\$ 100	\$ 31,000	\$ 400	1.3%

213-5362-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 6,245	\$ 3,123	\$ 12,490	\$ 2,837	\$ 473	\$ 3,310	\$ (2,935)	-47.0%
213-5362-572	NSURANCE ISF ALLOCATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,383	\$ 4,383	\$ 4,383	100.0%
213-5362-590	ALLOC NSURANCE - BLDG, LI, WC	\$ -	\$ -	\$ -	\$ -	\$ 5,100	\$ (4,223)	\$ 877	\$ 877	100.0%
Total Allocated Costs		\$ -	\$ 6,245	\$ 3,123	\$ 12,490	\$ 7,937	\$ 633	\$ 8,570	\$ 2,325	37.2%

213-5920-100	TRANSFER TO GENERAL FUND	\$ 20,000	\$ 20,000	\$ 10,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%
213-5920-300	TRANS TO DEBT SERVICE-RENT	\$ 2,513	\$ 2,513	\$ 1,257	\$ 2,513	\$ 2,513	\$ -	\$ 2,513	\$ -	0.0%
213-5920-400	TRANSFER TO CAPITAL PROJECTS	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 30,000	100.0%
Total Transfers & Other Financing Sources		\$ 22,513	\$ 22,513	\$ 11,257	\$ 22,513	\$ 52,513	\$ -	\$ 52,513	\$ 30,000	133.3%
Total Expenditures		\$ 845,703	\$ 909,470	\$ 445,901	\$ 931,523	\$ 987,867	\$ 21,281	\$ 1,009,148	\$ 99,678	11.0%

Net Surplus/(Deficit) \$ 41,222 \$ 2,042 \$ 486,432 \$ 2,794 \$ (3,945) \$ (21,281) \$ (25,226) \$ (27,268)

Beginning Fund Balance	\$ 258,383	\$ 279,489	\$ 299,605	\$ 299,605	\$ 302,399	\$ 302,399
Annual Activity	\$ 41,222	\$ 2,042	\$ 486,432	\$ 2,794	\$ (3,945)	\$ (25,226)
Estimated Ending Fund Balance	\$ 299,605	\$ 281,531	\$ 786,037	\$ 302,399	\$ 298,454	\$ 277,173

% of Expenditures 35.4% 31.0% 32.5% 30.2% 27.5%

City of Fitchburg
 Police Training Fund #221
 2017 Operating Budget

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change		
		2015 Actual	Adopted Budget								
221-4510-000	TRAINING PORTION OF FINES	\$ 11,884	\$ 13,000	\$ 5,913	\$ 8,910	\$ 9,000	\$ -	\$ 9,000	\$ (4,000)	-30.8%	ok
221-4800-000	OTHER REVENUE	\$ 8,230	\$ 7,360	\$ -	\$ 6,880	\$ 7,840	\$ -	\$ 7,840	\$ 480	6.5%	ok
221-4810-000	INTEREST ON TEMP INVESTMENTS	\$ 34	\$ 20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (20)	-100.0%	ok
221-4860-000	PCARD REBATE	\$ -	\$ -	\$ 72	\$ 72	\$ -	\$ -	\$ -	\$ -	100.0%	ok
221-4930-221	FUND BALANCE APPLIED	\$ -	\$ (380)	\$ -	\$ 4,138	\$ 3,160	\$ -	\$ 3,160	\$ 3,540	-931.6%	ok
		\$ 20,147	\$ 20,000	\$ 5,985	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%	ok

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change		
		2015 Actual	Adopted Budget								
221-5210-130	DIRECT FRINGE BENEFITS	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
221-5210-131	FICA	\$ -	\$ -	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
221-5210-160	HEALTH NS	\$ 8	\$ -	\$ 17	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
221-5210-161	LIFE INS	\$ 0	\$ -	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
221-5210-163	DENTAL NS	\$ 1	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
221-5210-325	TRAINING & TRAVEL	\$ 17,451	\$ 20,000	\$ 12,084	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%	ok
		\$ 17,463	\$ 20,000	\$ 12,105	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%	ok

Net Surplus/(Deficit)	\$ 2,684	\$ 380	\$ (6,120)	\$ (4,138)	\$ (3,160)	\$ -	\$ (3,160)	\$ (3,540)
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Beginning Fund Balance	\$ 16,615	\$ 16,080	\$ 19,299	\$ 19,299	\$ 15,161	\$ 15,161
Annual Activity	\$ 2,684	\$ 380	\$ (6,120)	\$ (4,138)	\$ (3,160)	\$ (3,160)
Estimated Ending Fund Balance	\$ 19,299	\$ 16,460	\$ 13,180	\$ 15,161	\$ 12,001	\$ 12,001

% of Expenditures	110.5%	82.3%		75.8%	60.0%	60.0%
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City of Fitchburg
Drug Enforcement Fund #222
2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change		
222-4810-000	INTEREST ON FED EQUIT FUNDS	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
		\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
<hr/>											
Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change		
222-5210-355	EQUIPMENT EXPENSE	\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
		\$ 69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	ok
<hr/>											
Net Surplus/(Deficit)		\$ (64)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<hr/>											
Beginning Fund Balance		\$ 981	\$ -	\$ 917	\$ 917	\$ 917		\$ 917			
Annual Activity		\$ (64)	\$ -	\$ -	\$ -	\$ -		\$ -			
Estimated Ending Fund Balance		\$ 917	\$ -	\$ 917	\$ 917	\$ 917		\$ 917			
<hr/>											
% of Expenditures		n/a	n/a	n/a	n/a	n/a		n/a			

City of Fitchburg
Community & Economic Development Authority #250
2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
225-4121-000	HOTEL ROOM TAX - CEDA	\$ 250,090	\$ 235,382	\$ 49,442	\$ 255,571	\$ 362,700	\$ -	\$ 362,700	\$ 127,318 54.1%
225-4121-001	HOTEL ROOM TAX - CEDA SPORTS	\$ 55,576	\$ 52,307	\$ 10,987	\$ 56,794	\$ -	\$ -	\$ -	\$ (52,307) -100.0%
	Subtotal Room Tax	\$ 305,666	\$ 287,689	\$ 60,430	\$ 312,365	\$ 362,700	\$ -	\$ 362,700	\$ 75,011 26.1%
225-4800-000	OTHER REVENUE	\$ 5,691	\$ 6,300	\$ 581	\$ 6,300	\$ 6,300	\$ -	\$ 6,300	\$ - 0.0%
225-4810-100	INTEREST ON INVESTMENTS	\$ 806	\$ 500	\$ -	\$ 800	\$ 500	\$ -	\$ 500	\$ - 0.0%
225-4810-225	OTHER INTEREST REVENUE	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (300) -100.0%
225-4810-400	INTEREST ON LOAN REPAYMENTS	\$ 3,201	\$ 2,500	\$ 1,580	\$ 2,880	\$ 2,500	\$ -	\$ 2,500	\$ - 0.0%
225-4860-000	PCARD REBATE	\$ -	\$ -	\$ 234	\$ 234	\$ 150	\$ -	\$ 150	\$ 150 100.0%
225-4921-100	OPERATING TRANSFER - GEN FUND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000 100.0%
225-4930-225	UNASSIGNED FUND BAL APPL ED	\$ -	\$ 89,428	\$ -	\$ 68,144	\$ 9,000	\$ -	\$ 9,000	\$ (80,428) -89.9%
	Subtotal Miscellaneous Revenues	\$ 9,698	\$ 99,028	\$ 2,395	\$ 78,358	\$ 18,450	\$ 50,000	\$ 68,450	\$ (30,578) -30.9%
	Total Revenues	\$ 315,363	\$ 386,717	\$ 62,825	\$ 390,723	\$ 381,150	\$ 50,000	\$ 431,150	\$ 44,433 11.5%

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
225-5610-245	COMPUTER RELATED REP & MAINT	\$ 100	\$ 1,700	\$ 500	\$ 1,700	\$ 1,700	\$ -	\$ 1,700	\$ - 0.0%
	Subtotal Contractual Services	\$ 100	\$ 1,700	\$ 500	\$ 1,700	\$ 1,700	\$ -	\$ 1,700	\$ - 0.0%
225-5610-320	PUBLICATIONS/DUES/SUBS/MEMBER	\$ 6,480	\$ 7,580	\$ 5,970	\$ 7,580	\$ 5,720	\$ -	\$ 5,720	\$ (1,860) -24.5%
225-5610-325	TRAINING & TRAVEL	\$ 1,324	\$ 3,000	\$ 2,095	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ - 0.0%
225-5610-345	PUBLIC INFO & EDUCATION	\$ 1,825	\$ 12,265	\$ 2,375	\$ 4,500	\$ 23,679	\$ -	\$ 23,679	\$ 11,414 93.1%
225-5610-360	ANNUAL BUS NESS LUNCHEON	\$ 9,346	\$ 13,100	\$ -	\$ 13,800	\$ 13,800	\$ -	\$ 13,800	\$ 700 5.3%
225-5610-388	MADISON AREA SPORTS COMM	\$ 38,903	\$ 36,615	\$ 7,691	\$ 39,755	\$ -	\$ -	\$ -	\$ (36,615) -100.0%
225-5610-389	GMCVB SHARE OF ROOM TAX	\$ 19,451	\$ 18,307	\$ 3,846	\$ 19,877	\$ -	\$ -	\$ -	\$ (18,307) -100.0%
225-5610-390	ROOM TAX PAYMENT TO CHAMBER	\$ 83,363	\$ 78,461	\$ 16,481	\$ 85,190	\$ 273,000	\$ -	\$ 273,000	\$ 194,539 247.9%
225-5610-391	OTHER PROMOTIONAL EXPENSES	\$ 33,345	\$ 49,602	\$ 12,654	\$ 49,602	\$ -	\$ -	\$ -	\$ (49,602) -100.0%
225-5610-392	(30%) PROMOTIONAL EXPENSES	\$ 1,281	\$ 1,800	\$ 600	\$ 1,800	\$ 6,010	\$ -	\$ 6,010	\$ 4,210 233.9%
225-5610-393	SIGNAGE MPROVEMENTS	\$ -	\$ 92,728	\$ -	\$ 92,728	\$ -	\$ -	\$ -	\$ (92,728) -100.0%
225-5610-394	SPORTS RELATED PROMO EXP	\$ -	\$ 15,692	\$ -	\$ 17,038	\$ -	\$ -	\$ -	\$ (15,692) -100.0%
225-5610-396	GRANTS TO OTHERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000 100.0%
	Subtotal Operating Expenditures	\$ 195,319	\$ 329,150	\$ 51,711	\$ 334,870	\$ 325,209	\$ 50,000	\$ 375,209	\$ 46,059 14.0%
225-5610-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 1,000	\$ 500	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ - 0.0%
	Subtotal Allocated Benefits	\$ -	\$ 1,000	\$ 500	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ - 0.0%
225-5922-100	TRANSFER TO GENERAL FUND	\$ 54,261	\$ 54,867	\$ 27,434	\$ 53,153	\$ 53,241	\$ -	\$ 53,241	\$ (1,626) -3.0%
	Subtotal Transfers & Other Uses	\$ 54,261	\$ 54,867	\$ 27,434	\$ 53,153	\$ 53,241	\$ -	\$ 53,241	\$ (1,626) -3.0%
	Total Expenditures	\$ 249,680	\$ 386,717	\$ 80,145	\$ 390,723	\$ 381,150	\$ 50,000	\$ 431,150	\$ 44,433 11.5%

Net Surplus/(Deficit) \$ 65,684 \$ (89,428) \$ (17,320) \$ (68,144) \$ (9,000) \$ - \$ (9,000) \$ 80,428

Room Tax - General

(target: 15-20% of budgeted expenditures)

Beginning Fund Balance	\$ 115,700	\$ 105,121	\$ 174,409	\$ 174,409	\$ 277,350	\$ 277,350
Annual Activity	\$ 58,709	\$ 102,328	\$ (18,221)	\$ 102,941	\$ 9,450	\$ 59,450
Estimated Ending Fund Balance	\$ 174,409	\$ 207,449	\$ 156,188	\$ 277,350	\$ 286,800	\$ 336,800
% of expenditures	69.9%	53.6%		71.0%	75.2%	78.1%

Room Tax - Sports Fund

Beginning Fund Balance	\$ 46,352	\$ 60,000	\$ 63,025	\$ 63,025	\$ 63,026	\$ 63,026
Annual Activity	\$ 16,673	\$ -	\$ 3,296	\$ 1	\$ -	\$ -
Estimated Ending Fund Balance	\$ 63,025	\$ 60,000	\$ 66,321	\$ 63,026	\$ 63,026	\$ 63,026

Room Tax - Placemaking/Signage

(target: 15-20% of budgeted expenditures)

Beginning Fund Balance	\$ 92,728	\$ 92,728	\$ 92,728	\$ 92,728	\$ -	\$ -
Annual Activity	\$ -	\$ (92,728.00)	\$ -	\$ (92,728.00)	\$ -	\$ -
Estimated Ending Fund Balance	\$ 92,728	\$ -	\$ 92,728	\$ -	\$ -	\$ -

Revolving Loan Fund

Beginning Fund Balance	\$ 318,688	\$ 303,000	\$ 303,655	\$ 303,655	\$ 324,821	\$ 324,821
Annual Activity	\$ (15,033)	\$ 20,500	\$ 10,867	\$ 21,166	\$ 20,000	\$ 20,000
Estimated Ending Fund Balance	\$ 303,655	\$ 323,500	\$ 314,522	\$ 324,821	\$ 344,821	\$ 344,821

Grant Fund

Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Activity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Undesignated

Beginning Fund Balance	\$ 107,501	\$ 126,500	\$ 112,836	\$ 112,836	\$ 13,311	\$ 13,311
Annual Activity	\$ 5,335	\$ (119,528)	\$ (13,262)	\$ (99,524)	\$ (38,450)	\$ (88,450)
Estimated Ending Fund Balance	\$ 112,836	\$ 6,972	\$ 99,574	\$ 13,311	\$ (25,139)	\$ (75,139)

Total Fund Balance

Beginning Fund Balance	\$ 680,969	\$ 687,349	\$ 746,652	\$ 746,652	\$ 678,508	\$ 678,508
Annual Activity	\$ 65,684	\$ (89,428)	\$ (17,320)	\$ (68,144)	\$ (9,000)	\$ (9,000)
Estimated Ending Fund Balance	\$ 746,652	\$ 597,921	\$ 729,332	\$ 678,508	\$ 669,508	\$ 669,508

City of Fitchburg
 Library Fund #250
 2017 Operating Budget

Acct #	Account Name	2016			2016 Estimate	2017 Request	Revisions Thru Adoption	2017		
		2015 Actual	Adopted Budget	06/2016 YTD Actual				Adopted Budget	Budget Change	
250-4111-000	PROPERTY TAX LEVY	\$ 1,604,133	\$ 1,663,679	\$ 1,663,679	\$ 1,663,679	\$ 1,729,164	\$ 2,055	\$ 1,731,219	\$ 67,540	4.1%
250-4374-101	COUNTY PYMNT FOR TOWNSP USERS	\$ 106,277	\$ 95,944	\$ 95,944	\$ 95,944	\$ -	\$ -	\$ -	\$ (95,944)	-100.0%
250-4374-102	COUNTY PYMNT FOR MUNI USERS	\$ 377,294	\$ 348,505	\$ 376,637	\$ 376,637	\$ -	\$ -	\$ -	\$ (348,505)	-100.0%
250-4374-103	NET COUNTY PAYMENT	\$ -	\$ -	\$ -	\$ -	\$ 12,869	\$ -	\$ 12,869	\$ 12,869	100.0%
250-4510-000	L BRARY F NES	\$ 17,400	\$ 17,000	\$ 8,632	\$ 17,000	\$ 17,000	\$ -	\$ 17,000	\$ -	0.0%
250-4610-250	COPY FEES - L BRARY	\$ 6,541	\$ 6,000	\$ 3,747	\$ 6,000	\$ 7,000	\$ -	\$ 7,000	\$ 1,000	16.7%
250-4810-100	INTEREST NCOME	\$ 1,897	\$ 1,500	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
250-4810-103	MCF Endowment Investment Earn	\$ (1,024)	\$ 2,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,400)	-100.0%
250-4820-100	SALE OF SUPPLIES - L BRARY	\$ 170	\$ 150	\$ 159	\$ 175	\$ 200	\$ -	\$ 200	\$ 50	33.3%
250-4830-100	PAYMENT - FL MATERIAL DAMAGES	\$ 5,424	\$ 3,000	\$ 2,833	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%
250-4850-000	DONATIONS	\$ 1,389	\$ 1,500	\$ 1,024	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
250-4860-000	PCARD REBATE	\$ -	\$ 2,000	\$ 2,416	\$ 2,416	\$ 4,000	\$ -	\$ 4,000	\$ 2,000	100.0%
250-4875-001	MCF GRANT/ENDOWMENT	\$ 18,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
250-4875-002	GRANT - OTHER	\$ 330	\$ 400	\$ 2,585	\$ 2,585	\$ 600	\$ -	\$ 600	\$ 200	50.0%
250-4890-000	MISCELLANEOUS REVENUE	\$ 21,937	\$ 16,000	\$ 12,872	\$ 16,000	\$ 16,000	\$ -	\$ 16,000	\$ -	0.0%
250-4890-400	ALLOCATED NSURANCE DIV DEND	\$ 326	\$ 750	\$ -	\$ 300	\$ 700	\$ -	\$ 700	\$ (50)	-6.7%
250-4890-501	PAYMENT - OTHER SCLS DAMAGES	\$ 212	\$ 200	\$ 250	\$ 300	\$ 200	\$ -	\$ 200	\$ -	0.0%
250-4930-250	UNASSIGNED FUND BAL APPLIED	\$ -	\$ -	\$ -	\$ (9,865)	\$ -	\$ -	\$ -	\$ -	100.0%
250-4930-251	ASSIGNED FUND BALANCE APPL ED	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ 3,000	\$ 3,000	100.0%
Total Revenues		\$ 2,160,343	\$ 2,159,028	\$ 2,170,778	\$ 2,175,671	\$ 1,796,733	\$ 2,055	\$ 1,798,788	\$ (360,240)	-16.7%

Acct #	Account Name	2016			2016 Estimate	2017 Request	Revisions Thru Adoption	2017		
		2015 Actual	Adopted Budget	06/2016 YTD Actual				Adopted Budget	Budget Change	
250-5511-110	SALARIES & WAGES - LIBRARY SVC	\$ 723,675	\$ 785,022	\$ 342,782	\$ 772,644	\$ 824,202	\$ -	\$ 824,202	\$ 39,180	5.0%
250-5511-115	OVERTIME	\$ -	\$ 567	\$ 101	\$ 567	\$ 583	\$ -	\$ 583	\$ 16	2.8%
250-5511-120	PT/LTE/SEASONAL WAGES	\$ 39,259	\$ 43,057	\$ 18,888	\$ 40,312	\$ 43,538	\$ -	\$ 43,538	\$ 481	1.1%
250-5511-130	D RECT FR NGE BENEFITS	\$ 97,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
250-5511-131	FICA	\$ -	\$ 63,417	\$ 26,899	\$ 62,300	\$ 66,534	\$ -	\$ 66,534	\$ 3,117	4.9%
250-5511-132	WRS	\$ -	\$ 42,367	\$ 18,248	\$ 42,044	\$ 46,326	\$ -	\$ 46,326	\$ 3,959	9.3%
250-5511-135	L BRARY - LONGEVITY	\$ 525	\$ 855	\$ 855	\$ 855	\$ 1,403	\$ -	\$ 1,403	\$ 548	64.1%
250-5511-160	HEALTH INS	\$ 78,437	\$ 90,177	\$ 40,669	\$ 88,453	\$ 90,398	\$ -	\$ 90,398	\$ 221	0.2%
250-5511-161	L FE INS	\$ 506	\$ 615	\$ 277	\$ 610	\$ 658	\$ -	\$ 658	\$ 43	7.0%
250-5511-162	DISABILITY NS	\$ -	\$ 3,567	\$ -	\$ -	\$ 3,786	\$ -	\$ 3,786	\$ 219	6.1%
250-5511-163	DENTAL INS	\$ 6,831	\$ 7,503	\$ 3,764	\$ 8,006	\$ 7,947	\$ -	\$ 7,947	\$ 444	5.9%
250-5511-181	PAY FOR PERFORMANCE	\$ -	\$ -	\$ -	\$ -	\$ 3,471	\$ -	\$ 3,471	\$ 3,471	100.0%
Personnel Costs		\$ 946,370	\$ 1,037,147	\$ 452,485	\$ 1,015,791	\$ 1,088,846	\$ -	\$ 1,088,846	\$ 51,699	5.0%
250-5511-240	REPA RS & MA NT BY OTHERS	\$ 9,036	\$ 10,000	\$ 3,448	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	0.0%
250-5511-245	COMPUTER RELATED REP & MA NT	\$ 7,188	\$ 2,500	\$ 110	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ (500)	-20.0%
250-5511-250	PUBLIC NOTICES & ADVERTISEMENT	\$ -	\$ 500	\$ 325	\$ 500	\$ 500	\$ -	\$ 500	\$ -	0.0%
250-5511-290	OTHER CONTRACTUAL SERVICES	\$ 108,527	\$ 131,044	\$ 124,018	\$ 131,170	\$ 136,237	\$ -	\$ 136,237	\$ 5,193	4.0%
250-5511-291	CONTRCT SVC- PERFRMR & PRSNTRS	\$ 4,274	\$ 4,850	\$ 2,509	\$ 4,850	\$ 4,850	\$ -	\$ 4,850	\$ -	0.0%
Contractual Services Costs		\$ 129,025	\$ 148,894	\$ 130,411	\$ 148,520	\$ 153,587	\$ -	\$ 153,587	\$ 4,693	3.2%
250-5511-310	OFFICE SUPPLIES & POSTAGE	\$ 2,551	\$ 2,500	\$ 1,189	\$ 2,500	\$ 2,500	\$ -	\$ 2,500	\$ -	0.0%
250-5511-325	TR A N I N G & TRAVEL	\$ 3,900	\$ 6,000	\$ 4,753	\$ 6,000	\$ 6,000	\$ -	\$ 6,000	\$ -	0.0%
250-5511-330	VEHICLE USE REIMBURSEMENT	\$ 246	\$ 1,125	\$ 62	\$ 1,125	\$ 1,410	\$ -	\$ 1,410	\$ 285	25.3%
250-5511-335	VEHICLE EXPENSE (G&O, REPAIRS)	\$ -	\$ -	\$ -	\$ -	\$ 800	\$ -	\$ 800	\$ 800	100.0%
250-5511-340	OPERAT NG MATERIALS & SUPPLIES	\$ 25,558	\$ 17,000	\$ 7,432	\$ 17,000	\$ 19,000	\$ -	\$ 19,000	\$ 2,000	11.8%
250-5511-345	PUBLIC NFORMATION & EDUCATION	\$ 4,227	\$ 4,000	\$ 2,134	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ (1,000)	-25.0%
250-5511-350	REPA R & MA NTENANCE SUPPL ES	\$ 7,507	\$ 6,000	\$ 2,003	\$ 6,000	\$ 6,000	\$ -	\$ 6,000	\$ -	0.0%
250-5511-355	EQU PMENT OPERAT NG EXPENSE	\$ 17,700	\$ 34,500	\$ 9,125	\$ 34,500	\$ 39,500	\$ -	\$ 39,500	\$ 5,000	14.5%
250-5511-360	BLDG CUSTODIAL SUPPL ES	\$ 6,257	\$ 6,000	\$ 3,117	\$ 6,500	\$ 7,000	\$ 1,560	\$ 8,560	\$ 2,560	42.7%
250-5511-363	COMMUNICATIONS EXPENSE	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
250-5511-365	UTILIT ES & TELEPHONE	\$ 105,391	\$ 101,355	\$ 45,006	\$ 110,000	\$ 116,200	\$ -	\$ 116,200	\$ 14,845	14.6%
250-5511-387	L BRARY COLLECTION	\$ 191,177	\$ 175,000	\$ 93,157	\$ 175,000	\$ 175,000	\$ -	\$ 175,000	\$ -	0.0%
250-5511-390	OTHER OPERATING EXP	\$ 2,076	\$ 1,500	\$ 838	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
250-5511-391	OTHER OPER EXP-DANE CO	\$ 524,642	\$ 449,228	\$ 477,360	\$ 477,360	\$ -	\$ -	\$ -	\$ (449,228)	-100.0%
Operating Costs		\$ 891,583	\$ 804,208	\$ 646,176	\$ 840,485	\$ 377,910	\$ 1,560	\$ 379,470	\$ (424,738)	-52.8%
250-5511-570	TECHNOLOGY ISF ALLOCATION	\$ -	\$ 49,425	\$ 24,713	\$ 49,425	\$ 48,790	\$ 495	\$ 49,285	\$ (140)	-0.3%
250-5511-572	NSURANCE ISF ALLOCATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,500	\$ 14,500	\$ 14,500	100.0%
250-5511-590	ALLOCATED NSUR - BLDG, LI, WC	\$ 19,054	\$ 23,934	\$ 10,369	\$ 22,400	\$ 17,400	\$ (14,500)	\$ 2,900	\$ (21,034)	-87.9%
250-5511-596	Unemployment Expense	\$ -	\$ -	\$ 1,010	\$ 2,750	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	100.0%
Allocated Costs		\$ 19,054	\$ 73,359	\$ 36,092	\$ 74,575	\$ 68,190	\$ 495	\$ 68,685	\$ (4,674)	-6.4%
250-5920-100	OP TRANS OUT-GEN FUND ADMIN	\$ 110,000	\$ 95,420	\$ 47,710	\$ 96,300	\$ 108,200	\$ -	\$ 108,200	\$ 12,780	13.4%
250-5920-400	TRANS TO CAP PROJ-EQU PMENT	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
Transfers		\$ 126,000	\$ 95,420	\$ 47,710	\$ 96,300	\$ 108,200	\$ -	\$ 108,200	\$ 12,780	13.4%
Total Expenditures		\$ 2,112,032	\$ 2,159,028	\$ 1,312,874	\$ 2,175,671	\$ 1,796,733	\$ 2,055	\$ 1,798,788	\$ (360,240)	-16.7%
Net Surplus/(Deficit)		\$ 48,311	\$ -	\$ 857,904	\$ 9,865	\$ (3,000)	\$ -	\$ (3,000)	\$ (3,000)	

City of Fitchburg
 Library Fund #250
 2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
Reserve Fund									
(target: 15-20% of budgeted expenditures)									
	Beginning Fund Balance	\$ 305,567	\$ 261,291	\$ 351,614	\$ 351,614	\$ 326,351		\$ 326,351	
	Reclassified FB	\$ -	\$ -	\$ (34,297)	\$ (35,128)	\$ (56,841)		\$ (56,533)	
	Annual Activity	\$ 46,047	\$ (2,400)	\$ 857,904	\$ 9,865	\$ -		\$ -	
	Estimated Ending Fund Balance	\$ 351,614	\$ 258,891	\$ 1,175,221	\$ 326,351	\$ 269,510		\$ 269,818	
	% of expenditures	16.6%	12.0%		15.0%	15.0%		15.0%	
Assigned Fund Balance - Building Maint									
	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 35,128		\$ 35,128	
	Reclassified FB	\$ -	\$ -	\$ 34,297	\$ 35,128	\$ 56,841		\$ 56,533	
	Annual Activity	\$ -	\$ -	\$ -	\$ -	\$ (3,000)		\$ (3,000)	
	Estimated Ending Fund Balance	\$ -	\$ -	\$ 34,297	\$ 35,128	\$ 88,969		\$ 88,661	
Restricted Fund Balance - Endowment									
	Beginning Fund Balance	\$ 54,036	\$ 54,036	\$ 56,300	\$ 56,300	\$ 56,300		\$ 56,300	
	Annual Activity	\$ 2,264	\$ 2,400	\$ -	\$ -	\$ -		\$ -	
	Estimated Ending Fund Balance	\$ 56,300	\$ 56,436	\$ 56,300	\$ 56,300	\$ 56,300		\$ 56,300	
Total Fund Balance									
	Beginning Fund Balance	\$ 359,603	\$ 315,327	\$ 407,914	\$ 407,914	\$ 417,779		\$ 417,779	
	Reclassified FB	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	Annual Activity	\$ 48,311	\$ -	\$ 857,904	\$ 9,865	\$ (3,000)		\$ (3,000)	
	Estimated Ending Fund Balance	\$ 407,914	\$ 315,327	\$ 1,265,818	\$ 417,779	\$ 414,779		\$ 414,779	

City of Fitchburg
Schedule of Indebtedness
2017 Adopted Budget

Debt Issuance	Interest Rates	Balance at 12/31/15	Additions	Payments	Balance at 12/31/16	2017 Budgeted New Debt	2017 Budgeted Payments	Projected Balance at 12/31/17	Total Issue Balance	Maturity Date
2005 Gen'l Obligation Bonds- Refunding (City)	3.00-3.75%	\$ 1,525,000		(\$730,000)	\$ 795,000		(\$795,000)	\$0	\$0	2017
2007 Gen'l Obligation Notes (CIP)	3.70-4.00%	\$ 145,000		(\$70,000)	\$ 75,000		(\$75,000)	\$0		
2007 Gen'l Obligation Notes (SUD)	3.70-4.00%	\$ 275,000		(\$125,000)	\$ 150,000		(\$150,000)	\$0	\$0	2017
2009 Gen'l Obligation Notes (Assessed)	2.00-3.125%	\$ 30,000		(\$30,000)	\$ -		\$0	\$0		
2009 Gen'l Obligation Notes (CIP)	2.00-3.125%	\$ 1,705,000		(\$395,000)	\$ 1,310,000		(\$420,000)	\$890,000		
2009 Gen'l Obligation Notes (TID #4)	2.00-3.125%	\$ 380,000		(\$90,000)	\$ 290,000		(\$95,000)	\$195,000	\$1,085,000	2019
2010 Gen'l Obligation Bonds - Library (BAB's)	0.65-3.60%	\$ 4,040,000		(\$205,000)	\$ 3,835,000		(\$210,000)	\$3,625,000	\$3,625,000	2030
2010 Gen'l Obligation Notes (CIP)(BAB's)	0.70-5.25%	\$ 1,355,000		(\$255,000)	\$ 1,100,000		(\$260,000)	\$840,000	\$840,000	2020
2011 Gen'l Obligation Notes (CIP)	2.00-2.10%	\$ 460,000		(\$190,000)	\$ 270,000		(\$50,000)	\$220,000	\$220,000	2019
2011 Gen'l Obligation Bonds (TID #4))	2.00-2.85%	\$ 5,075,000		(\$200,000)	\$ 4,875,000		(\$250,000)	\$4,625,000	\$4,625,000	2021
2012 Gen'l Obligation Notes (CIP)	1.00-2.00%	\$ 2,330,000		(\$315,000)	\$ 2,015,000		(\$325,000)	\$1,690,000		
2012 Gen'l Obligation Notes (Assessed)	1.00-2.00%	\$ 1,680,000		(\$420,000)	\$ 1,260,000		(\$420,000)	\$840,000	\$2,530,000	2022
2012 Gen'l Obligation Notes (TID #4)	2.00%-3.00%	\$ 9,640,000		(\$480,000)	\$ 9,160,000		(\$480,000)	\$8,680,000		
2012 Gen'l Obligation Bonds Refunding (Library)	2.00%-3.00%	\$ 4,220,000		(\$230,000)	\$ 3,990,000		(\$235,000)	\$3,755,000	\$12,435,000	2029
2012 Gen'l Obligation Bonds Refunding (TID #4)	0.40-1.30%	\$ 130,000		(\$65,000)	\$ 65,000		(\$65,000)	\$0	\$0	2017
2013 Gen'l Obligation NOTE - (CIP)	0.40-2.35%	\$ 915,000		(\$75,000)	\$ 840,000		(\$100,000)	\$740,000	\$740,000	2023
2015 Gen'l Obligation Notes - (CIP)	1.00-2.00%	\$ 2,285,000		(\$230,000)	\$ 2,055,000		(\$240,000)	\$1,815,000	\$1,815,000	2025
2015 Gen'l Obligation Notes - (TID #4)	1.00-2.00%	\$ 955,000		(\$90,000)	\$ 865,000		(\$90,000)	\$775,000	\$775,000	2025
2015 Gen'l Obligation Bonds - (CIP)	2.00-3.00%	\$ 1,090,000		(\$45,000)	\$ 1,045,000		(\$5,000)	\$1,040,000	\$1,040,000	2035
2015 Gen'l Obligation Bonds - (TID #6)	2.00-3.00%	\$ 3,995,000		(\$295,000)	\$ 3,700,000		(\$305,000)	\$3,395,000	\$3,395,000	2027
2016A Gen'l Obligation Notes - (CIP)	1.25-2.00%	\$ -	\$ 4,465,000	\$0	\$ 4,465,000		(\$290,000)	\$4,175,000	\$4,175,000	2026
2016B Gen'l Obligation Bonds - (CIP)	2.00-2.60%	\$ -	\$ 5,235,000	\$0	\$ 5,235,000		(\$100,000)	\$5,135,000	\$5,135,000	2036
2017A Gen'l Obligation Notes - (CIP)	est 1.5%	\$ -		\$0	\$ -	\$ 3,000,000	\$0	\$3,000,000	\$3,000,000	2027
2017B Gen'l Obligation Bonds - (CIP)	est 2.5%	\$ -		\$0	\$ -	\$ 14,000,000	\$0	\$14,000,000	\$14,000,000	2037
TOTAL INDEBTEDNESS		\$ 42,230,000	\$ 9,700,000	\$ (4,535,000)	\$ 47,395,000	\$ 17,000,000	\$ (4,960,000)	\$ 59,435,000	\$ 59,435,000	

	Balance at 12/31/15	Additions	Payments	Balance at 12/31/16	2017 Budgeted New Debt	2017 Budgeted Payments	Projected Balance at 12/31/17
Stormwater Utility District	\$275,000	\$0	(\$125,000)	\$150,000	\$0	(\$150,000)	\$0
Tax Increment District #4	\$ 16,180,000	\$0	(\$925,000)	\$15,255,000	\$0	(\$980,000)	\$14,275,000
Tax Increment District #6	\$ 3,995,000	\$0	(\$295,000)	\$3,700,000	\$0	(\$305,000)	\$3,395,000
Assessed	\$ 1,710,000	\$0	(\$450,000)	\$1,260,000	\$0	(\$420,000)	\$840,000
TOTAL DEBT - NON LEVY	\$22,160,000	\$0	(\$1,795,000)	\$20,365,000	\$0	(\$1,855,000)	\$18,510,000
L brary	\$8,260,000	\$0	(\$435,000)	\$7,825,000	\$0	(\$445,000)	\$7,380,000
CIP	\$ 11,810,000	\$ 9,700,000	(\$2,305,000)	\$19,205,000	\$17,000,000	(\$2,660,000)	\$33,545,000
TOTAL DEBT - TAX LEVY	\$20,070,000	\$9,700,000	(\$2,740,000)	\$27,030,000	\$17,000,000	(\$3,105,000)	\$40,925,000
TOTAL INDEBTEDNESS	\$42,230,000	\$9,700,000	(\$4,535,000)	\$47,395,000	\$17,000,000	(\$4,960,000)	\$59,435,000

Note: Tax Increment District, SUD, and Utility District #1 borrowing do not require general tax levy to service debt. Assessed projects also do not typically require general tax levy to service debt.

	Equalized Value (TID in)	Debt Maximum - State (5%)	Debt Maximum - City (3%)
2016 Value (TID in)	2,830,645,500	\$ 141,532,275	\$ 84,919,365
12/31/16 Projected Debt as a Percent of EV	1.67%	33.49%	55.81%
2017 Estimated Value (TID in)	2,887,258,410	\$ 144,362,921	\$ 86,617,752
12/31/17 Projected Debt as a Percent of EV	2.06%	41.17%	68.62%

City of Fitchburg
 Capital Projects Fund #400
 2017 Operating Budget

Acct #	Account Name	2015	2016	06/2016	2016	2017	Revisions	2017	Budget
		Actual	Adopted Budget	YTD Actual	Estimate	Request	Thru Adoption	Adopted Budget	Change
400-5763-101	PARKS EQUIPMENT REPLACEMENT	\$ 68,768	\$ 118,000	\$ 85,127	\$ 118,000	\$ 90,500	\$ -	\$ 90,500	\$ (25,500) -22.0%
400-5766-211	MCGAW PARK	\$ 16,052	\$ 36,000	\$ 3,498	\$ 144,905	\$ 208,400	\$ -	\$ 208,400	\$ 172,400 478.9%
400-5766-212	MCKEE FARMS PARK	\$ 98,774	\$ 41,500	\$ 306	\$ 41,500	\$ 32,500	\$ -	\$ 32,500	\$ (9,000) -21.7%
400-5766-221	NEIGHBORHOOD PARK IMPROVEMNT	\$ 23,781	\$ 50,500	\$ 43,748	\$ 50,500	\$ -	\$ -	\$ -	\$ (50,500) -100.0%
400-5766-223	QUARRY RIDGE PARK	\$ 4,701	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-230	HARLAN HILLS PARK	\$ 374	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-234	DAWLEY BIKE	\$ 1,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-243	SEMINOLE GLEN PARK	\$ 2,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-255	JAMESTOWN PARKLAND	\$ 4,118	\$ -	\$ -	\$ (174,021)	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-257	HUEGEL-JAMESTOWN PARK IMPROVE	\$ 31,467	\$ -	\$ 4,790	\$ 174,021	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-259	PARK SYSTEM IMPROVEMENTS	\$ 54,180	\$ 64,000	\$ 3,306	\$ 64,000	\$ 55,000	\$ -	\$ 55,000	\$ (9,000) -14.1%
400-5766-260	HOUSE ON FH & IRISH	\$ 904	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5766-261	NINE SPRINGS GOLF COURSE	\$ -	\$ 80,000	\$ 1,843	\$ 80,000	\$ 136,815	\$ -	\$ 136,815	\$ 56,815 71.0%
400-5766-263	TENNIS COURT IMPROVEMENTS	\$ -	\$ 100,000	\$ 730	\$ 104,595	\$ -	\$ -	\$ -	\$ (100,000) -100.0%
400-5766-265	DOG PARK/EXERCISE AREA	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000 100.0%
400-5766-312	SPLASH PAD-AMENDED	\$ 1,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-576	Capital Projects - Parks & Recreation	\$ 308,781	\$ 488,000	\$ 143,348	\$ 601,500	\$ 573,215	\$ -	\$ 573,215	\$ 85,215 17.5%
400-5771-034	ANTON DRIVE PLANNING STUDY	\$ -	\$ 65,000	\$ 28,607	\$ 65,000	\$ -	\$ -	\$ -	\$ (65,000) -100.0%
400-577	Capital Projects - Planning	\$ -	\$ 65,000	\$ 28,607	\$ 65,000	\$ -	\$ -	\$ -	\$ (65,000) -100.0%
400-583	Capital Projects - Debt Issuance Costs	\$ 10,990	\$ -	\$ 80,785	\$ 80,785	\$ -	\$ -	\$ -	\$ - 100.0%
400-5990-000	INTER-PROJECT TRANSFERS	\$ 27,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5990-330	INTERFUND TRX FIRE IMPACT FEES	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ (300,000) -100.0%
400-5991-010	TRX OUT #1010 TO OTHER PROJ	\$ 9,706	\$ -	\$ -	\$ -	\$ 29,000	\$ -	\$ 29,000	\$ 29,000 100.0%
400-5991-421	INTER PROJ TRX OUT UDRGRND TNK	\$ 15,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5992-125	INTER PROJ TRX OUT PD RADIOS	\$ 672,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5993-462	INTERFUND TRX HAIGHT FRM RD BR	\$ -	\$ 56,000	\$ -	\$ 56,000	\$ -	\$ -	\$ -	\$ (56,000) -100.0%
400-5993-473	INTER PROJ TRX OUT MCCOY RD	\$ 156,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5996-301	INTER PROJ TRX OUT CC EQUIP	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-5996-351	TRX OUT #6351 TO OTHER PROJ	\$ 4,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
400-599	Interproject Transfers	\$ 885,932	\$ 356,000	\$ -	\$ 356,000	\$ 29,000	\$ -	\$ 29,000	\$ (327,000) -91.9%
	Grand Total	\$ 3,957,122	\$ 7,653,960	\$ 2,296,226	\$ 8,167,638	\$ 9,744,030	\$ 256,000	\$ 10,000,030	\$ 2,346,070 30.7%
Net Surplus/(Deficit)		\$ 3,000,802	\$ (431,000)	\$ 8,411,757	\$ 4,869,371	\$ (92,000)	\$ 208,800	\$ 116,800	\$ 547,800

City of Fitchburg, WI
Capital Improvement Program (CIP)

2017 thru 2021

EXPENDITURES AND SOURCES SUMMARY

Department	2017	2018	2019	2020	2021	Total
EMS	135,826	115,630	143,849	47,997	131,229	574,531
FACTv (cable)	12,500	20,000	20,000	37,500		90,000
Fire Department	46,289	4,833,000	3,040,000	669,000	565,500	9,153,789
General Government	135,000	130,000	30,000	30,000	30,000	355,000
Library	45,000					45,000
Parks, Recreation, and Forestr	502,715	129,300	99,300	305,000	180,000	1,216,315
Police Department	90,000	29,000	0	0	0	119,000
Public Works - B&G	196,000	155,000	128,000	379,000	130,000	988,000
Public Works - General	581,500	552,000	504,000	512,500	479,000	2,629,000
Public Works - Parks	347,000	56,000	63,000	74,000	86,500	626,500
Public Works - Refuse & Recycl	30,000					30,000
Public Works - Stormwater	270,000	530,000	535,000	446,000	250,000	2,031,000
Public Works - Streets	8,593,000	6,409,450	1,136,500	7,571,000	9,001,000	32,710,950
Public Works - Water & Sewer	2,462,250	152,250	1,405,000	195,000	1,650,000	5,864,500
Senior Center	16,000	10,000	0	0		26,000
Technology	310,000	105,000	95,000	95,000	85,000	690,000
EXPENDITURE TOTAL	13,773,080	13,226,630	7,199,649	10,361,997	12,588,229	57,149,585

Source	2017	2018	2019	2020	2021	Total
Assessed (non-util)	42,000	353,000	25,900	94,000	929,000	1,443,900
Borrowing (non-util, GO debt)	4,634,000	7,994,350	3,290,000	2,489,400	7,491,500	25,899,250
Capital Property Tax Levy	1,431,215	1,947,930	1,377,149	1,328,497	1,580,729	7,665,520
Contribution from Other Entities	250,000	1,936,350	50,000	425,000		2,661,350
Est. Expenditure Restraint	500,000		500,000	500,000	500,000	2,000,000
Grants/Donations (non-util)	2,961,000	10,000	105,000	2,664,600	55,000	5,795,600
Other (describe)	0	10,000	15,000	20,000	25,000	70,000
Project Fund Balance Applied	106,000	28,000			60,000	194,000
Sale/Trade In (hwy)	40,000	37,000	37,000	57,500	66,000	237,500
Sale/Trade In (non-hwy, non-util)	27,500	-877,000	20,100	38,500	5,000	-785,900
SRF - Cable Fund (transfer)	12,500	20,000	20,000	37,500		90,000
SRF - Park Improvement/Dedication Fees	70,000					70,000
SRF - Refuse and Recycling Fund	30,000					30,000
TIF	150,000	17,000		1,890,000		2,057,000
Transfer from General Fund	136,815					136,815
Utility - Assessed (storm)	35,000	350,000	25,000	15,000	10,000	435,000
Utility - Assessed (W&S)	997,250	47,250		90,000	890,000	2,024,500
Utility - Impact Fees	780,000	65,000	1,215,000	65,000	685,000	2,810,000
Utility - Rates (stormwater)	338,000	724,250	489,500	440,500	263,000	2,255,250
Utility - Rates (water & sewer)	1,231,800	561,000	30,000	205,000	28,000	2,055,800
Utility - Sale/Trade In (storm)				500		500

Utility - Sale/Trade In (W&S)

2,500

1,000

3,500

SOURCE TOTAL

13,773,080

13,226,630

7,199,649

10,361,997

12,588,229

57,149,585

City of Fitchburg, WI
Capital Improvement Program (CIP)
 2017 thru 2021

PROJECTS BY FUNDING SOURCE

Source	Project#	2017	2018	2019	2020	2021	Total
Assessed (non-util)							
Intersection Signalization - Revised	3103	10,000	325,000				335,000
Street Resurfacing Program - Revised	3319	16,000	12,000	9,900	18,000	13,000	68,900
Herman Road Realignment/Extension - Rev - Amended	3365					900,000	900,000
Pedestrian and Bike System Improvements - Revised	3427	1,000	1,000	1,000	1,000	1,000	5,000
McKee Road Reconstruction Phase II - Revised	3481				60,000		60,000
Sidewalk and Path Maintenance & Improvements - Rev	3486	15,000	15,000	15,000	15,000	15,000	75,000
Assessed (non-util) Total		42,000	353,000	25,900	94,000	929,000	1,443,900
Borrowing (non-util, GO debt)							
Door Access System Replacement - New	1025	210,000					210,000
Fitchburg Solar Investment	1038	80,000					80,000
Police Facility/City Hall Remodel - New - Amend	2141			0	0	0	0
Future Fire Station Land & Buildings - Amended	2249		4,000,000	3,000,000			7,000,000
Fire Engine Replacement - Revised	2250		1,395,000				1,395,000
Replacement of SCBA - Revised	2254		323,000				323,000
Replacement of Fire Department Squad - Revised	2260				579,000		579,000
Portable/Mobile Radio Upgrade	2265					526,500	526,500
Public Works Equipment Replace - Revised	3101	205,000					205,000
Street Resurfacing Program - Revised	3319	175,000	150,000	125,000	100,000	75,000	625,000
Herman Road Realignment/Extension - Rev - Amended	3365					450,000	450,000
Syene Road Reconstruction - Revised - Amended	3367	0	0				0
S. Syene-McCoy to Lacy Rd - New	3368			15,000	580,000	6,440,000	7,035,000
Lacy Road -Comm Center to Syene Road - Revised	3468	3,224,000					3,224,000
Seminole Highway Path - Amended	3477	250,000					250,000
McKee Road Reconstruction Phase II - Revised	3481	490,000	200,000		730,400		1,420,400
Fish Hatchery Road Resurfacing - New - Amended	3488		1,926,350				1,926,350
Verona Rd Utility Relocations & Related - Revised	4630			150,000			150,000
Large Park Shelters - Revised	6264				250,000		250,000
City Campus Building Systems Replacement - Revised	6302				250,000		250,000
Borrowing (non-util, GO debt) Total		4,634,000	7,994,350	3,290,000	2,489,400	7,491,500	25,899,250
Capital Property Tax Levy							
Information Technology Upgrade and Replacement	1012		80,000				80,000
Telephone System Replacement - Revised	1016	10,000	15,000				25,000
Enterprise Content Management System	1022	15,000	10,000	10,000	10,000		45,000
Logo Implementation and Wayfinding	1030	30,000	30,000	30,000	30,000	30,000	150,000
Transit Study - New - Amended	1037	0					0
GIS System - Revised	2014	7,200	2,000			4,000	13,200
Replacement of Mobile Video Cameras - Revised	2109	0	0	0	0		0
Ballistic Vest Replacement - Revised	2121			0			0
Electronic Control Devices (ECD) - Revised	2126	0				0	0

Source	Project#	2017	2018	2019	2020	2021	Total
Evidence Processing Facility Maintenance - New	2127	35,000					35,000
Fleet Vehicle Replacement #64	2136		27,000				27,000
Police Facility/City Hall Remodel - New - Amend	2141	25,000	100,000				125,000
Replacement of Fire Department ATV	2259	20,839					20,839
Replacement of SCBA Facepiece Testing Unit - Rev	2261	16,450					16,450
EMS Vehicle Replacement - Revised - Amended	2302		23,155	135,943		115,230	274,328
Replacement of Medical Equipment - Revised	2308	7,599	31,501	7,906	47,997	15,999	111,002
Third Front Line Ambulance - Split	2309		60,974				60,974
Fleet Vehicle Replacement - Building Inspection	2408		0				0
Public Works Equipment Replace - Revised	3101	75,227	469,000	46,900	67,500	12,000	670,627
Street Resurfacing Program - Revised	3319	549,000	683,000	760,100	817,000	932,000	3,741,100
Pedestrian and Bike System Improvements - Revised	3427	96,000	55,000	62,000	73,000	68,000	354,000
Bicycle and Pedestrian Plan Update	3428					17,500	17,500
Traffic Calming Program - Amended	3450	2,000	15,000	15,000	15,000	15,000	62,000
Sidewalk and Path Maintenance & Improvements - Rev	3486	53,000	55,000	57,000	59,000	61,000	285,000
Verona Rd Utility Relocations & Related - Revised	4630	30,000	25,000	25,000	25,000		105,000
McGaw Park Improvements - Revised - Amended	6211	208,400	30,000				238,400
McKee Farms Park Improvement - Revised	6212	32,500	44,300	44,300			121,100
Neighborhood Forestry Improvements - Amended	6221	0	0	0	0	0	0
Recurring Park System Improvements	6259	55,000	55,000	55,000	55,000	55,000	275,000
Nine Springs Golf Course - Revised	6261	0					0
Parking Lot Resurfacing	6262	51,000	52,000	53,000	54,000	55,000	265,000
Tennis Court Improvements - Amended	6263					125,000	125,000
City Campus Building Systems Replacement - Revised	6302	110,000	75,000	75,000	75,000	75,000	410,000
Senior/Community Center Equip/Furnish	6351	2,000	10,000	0			12,000
Capital Property Tax Levy Total		1,431,215	1,947,930	1,377,149	1,328,497	1,580,729	7,665,520

Contribution from Other Entities

McKee Road Reconstruction Phase II - Revised	3481				425,000		425,000
Fish Hatchery Road Resurfacing - New - Amended	3488		1,926,350				1,926,350
Verona Rd Utility Relocations & Related - Revised	4630	250,000					250,000
Fitchrona Road Stormwater Improvements - New	4713		10,000	50,000			60,000
Contribution from Other Entities Total		250,000	1,936,350	50,000	425,000		2,661,350

Est. Expenditure Restraint

Information Technology Upgrade and Replacement	1012	75,000		85,000	85,000	85,000	330,000
Door Access System Replacement - New	1025	0					0
Exercise Equipment Replacement/Addition - Revised	1032				0		0
Fleet Vehicle Replacement #65	2137	27,500					27,500
Fleet Vehicle Replacement #67	2138	23,000					23,000
Fleet Vehicle Replacement #69	2139	27,000					27,000
Replacement of Fire Department Squad - Revised	2260					39,000	39,000
Thermal Imaging Camera Replacement - New	2264			40,000			40,000
Replace Staff Car - New	2266				57,500		57,500
EMS Vehicle Replacement - Revised - Amended	2302	128,227					128,227
Public Works Equipment Replace - Revised	3101	219,273		375,000	357,500	376,000	1,327,773
Sr. Center Fleet Vehicles - New - Amend	6352	0			0		0
Est. Expenditure Restraint Total		500,000		500,000	500,000	500,000	2,000,000

Grants/Donations (non-util)

Street Resurfacing Program - Revised	3319	55,000		55,000		55,000	165,000
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Source	Project#	2017	2018	2019	2020	2021	Total
Traffic Calming Program - Amended	3450	15,000					15,000
Lacy Road -Comm Center to Syene Road - Revised	3468	2,875,000					2,875,000
McKee Road Reconstruction Phase II - Revised	3481				2,664,600		2,664,600
Fitchrona Road Stormwater Improvements - New	4713		10,000	50,000			60,000
Mobile Library - New	5202	16,000					16,000
Grants/Donations (non-util) Total		2,961,000	10,000	105,000	2,664,600	55,000	5,795,600

Other (describe)

Street Resurfacing Program - Revised	3319	0	10,000	15,000	20,000	25,000	70,000
Other (describe) Total		0	10,000	15,000	20,000	25,000	70,000

Project Fund Balance Applied

Early Warning Sirens - Revised	2238		28,000				28,000
Traffic Calming Program - Amended	3450	13,000					13,000
Lacy Road -Comm Center to Syene Road - Revised	3468	50,000					50,000
Greenfield Watermain Extension - Revised	4524					60,000	60,000
Mobile Library - New	5202	29,000					29,000
Senior/Community Center Equip/Furnish	6351	14,000					14,000
Project Fund Balance Applied Total		106,000	28,000			60,000	194,000

Sale/Trade In (hwy)

Public Works Equipment Replace - Revised	3101	40,000	37,000	37,000	57,500	66,000	237,500
Sale/Trade In (hwy) Total		40,000	37,000	37,000	57,500	66,000	237,500

Sale/Trade In (non-hwy, non-util)

Fleet Vehicle Replacement #64	2136		2,000				2,000
Fleet Vehicle Replacement #65	2137	2,500					2,500
Fleet Vehicle Replacement #67	2138	7,000					7,000
Fleet Vehicle Replacement #69	2139	3,000					3,000
Future Fire Station Land & Buildings - Amended	2249		-1,000,000				-1,000,000
Fire Engine Replacement - Revised	2250		100,000				100,000
Replacement of SCBA - Revised	2254		15,000				15,000
Replacement of Fire Department ATV	2259	7,500					7,500
Replacement of Fire Department Squad - Revised	2260				30,000		30,000
Replacement of SCBA Facepiece Testing Unit - Rev	2261	1,500					1,500
Replace Staff Car - New	2266				2,500		2,500
Fleet Vehicle Replacement - Building Inspection	2408		0				0
Public Works Equipment Replace - Revised	3101	6,000	6,000	20,100	6,000	5,000	43,100
Sale/Trade In (non-hwy, non-util) Total		27,500	-877,000	20,100	38,500	5,000	-785,900

SRF - Cable Fund (transfer)

FACTv Facility & Equipment Upgrades - Revised	1710				30,000		30,000
Video Delivery System Replacements - New	1711	12,500	20,000	20,000	7,500		60,000
SRF - Cable Fund (transfer) Total		12,500	20,000	20,000	37,500		90,000

SRF - Park Improvement/Dedication F

Source	Project#	2017	2018	2019	2020	2021	Total
Dog Park - Revised - Amended	6265	50,000					50,000
New Park Developments - New	6266	20,000					20,000
SRF - Park Improvement/Dedication Fees Total		70,000					70,000
SRF - Refuse and Recycling Fund							
Compost Facility	4650	30,000					30,000
SRF - Refuse and Recycling Fund Total		30,000					30,000
TIF							
Fish Hatchery Road Left Turn Lane - Revised	3474		17,000				17,000
McKee Road Reconstruction Phase II - Revised	3481	150,000			1,890,000		2,040,000
TIF Total		150,000	17,000		1,890,000		2,057,000
Transfer from General Fund							
Nine Springs Golf Course - Revised	6261	136,815					136,815
Transfer from General Fund Total		136,815					136,815
Utility - Assessed (storm)							
Uptown Wet Pond - Revised	4705	35,000	350,000	25,000	15,000	10,000	435,000
Utility - Assessed (storm) Total		35,000	350,000	25,000	15,000	10,000	435,000
Utility - Assessed (W&S)							
Lacy Road -Comm Center to Syene Road - Revised	3468	300,000					300,000
Well 12 and Pump house - Revised	4518	150,000					150,000
Greenfield Watermain Extension - Revised	4524				35,000	215,000	250,000
Verona Rd Utility Relocations & Related - Revised	4630	500,000					500,000
North Water Main Loop to NE Neighborhood - Revised	4631				55,000	675,000	730,000
Woods Hollow Interceptor Extension - Revised	4635	47,250	47,250				94,500
Utility - Assessed (W&S) Total		997,250	47,250		90,000	890,000	2,024,500
Utility - Impact Fees							
Lacy Road -Comm Center to Syene Road - Revised	3468	240,000					240,000
Well 12 and Pump house - Revised	4518	400,000					400,000
Greenfield Watermain Extension - Revised	4524				25,000	325,000	350,000
Water Tower D - Revised	4532		50,000	1,200,000			1,250,000
Verona Rd Utility Relocations & Related - Revised	4630	125,000					125,000
North Water Main Loop to NE Neighborhood - Revised	4631				25,000	345,000	370,000
Water Main Oversize/Water Service Insulating - Rev	4632	15,000	15,000	15,000	15,000	15,000	75,000
Utility - Impact Fees Total		780,000	65,000	1,215,000	65,000	685,000	2,810,000
Utility - Rates (stormwater)							
GIS System - Revised	2014	27,000	7,500			15,000	49,500
Public Works Equipment Replace - Revised	3101			25,000	9,500		34,500
Street Resurfacing Program - Revised	3319	76,000	56,750	54,500		8,000	195,250

Source	Project#	2017	2018	2019	2020	2021	Total
Fish Hatchery Road Resurfacing - New - Amended	3488		500,000				500,000
Schumann Drive Storm Sewer - Revised	4527	0					0
Stormwater Pond Dredging and Retrofits - Revised	4702	190,000	140,000	130,000	416,000	230,000	1,106,000
Greenway Restoration & Pond Enlargement	4708	15,000	10,000	5,000			30,000
Fish Hatch Rd/Sun Valley Pond - Removed	4710		0	0			0
Traceway Drive Storm Sewer Reroute - Revised	4711			225,000	15,000	10,000	250,000
Fitchrona Road Stormwater Improvements - New	4713	30,000	10,000	50,000			90,000
Utility - Rates (stormwater) Total		338,000	724,250	489,500	440,500	263,000	2,255,250
Utility - Rates (water & sewer)							
GIS System - Revised	2014	1,800	500			1,000	3,300
Public Works Equipment Replace - Revised	3101		27,500		13,000		40,500
Street Resurfacing Program - Revised	3319	25,000	18,000	15,000	137,000	12,000	207,000
Lacy Road -Comm Center to Syene Road - Revised	3468	260,000					260,000
McKee Road Reconstruction Phase II - Revised	3481				40,000		40,000
Fish Hatchery Road Resurfacing - New - Amended	3488		500,000				500,000
Verona Rd Utility Relocations & Related - Revised	4630	930,000					930,000
Water Main Oversize/Water Service Insulating - Rev	4632	15,000	15,000	15,000	15,000	15,000	75,000
Utility - Rates (water & sewer) Total		1,231,800	561,000	30,000	205,000	28,000	2,055,800
Utility - Sale/Trade In (storm)							
Public Works Equipment Replace - Revised	3101				500		500
Utility - Sale/Trade In (storm) Total					500		500
Utility - Sale/Trade In (W&S)							
Public Works Equipment Replace - Revised	3101		2,500		1,000		3,500
Utility - Sale/Trade In (W&S) Total			2,500		1,000		3,500
GRAND TOTAL		13,773,080	13,226,630	7,199,649	10,361,997	12,588,229	57,149,585

City of Fitchburg
TID #4 Fund 404
2017 Operating Budget

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017		Budget Change
		2015 Actual	Adopted Budget					Adopted Budget	Budget Change	
404-4112-000	T F #4 NCREMENT - KELLY	\$ 1,429,478	\$ 1,465,258	\$ 1,613,685	\$ 1,613,685	\$ 1,506,479	\$ -	\$ 1,506,479	\$ 41,221	2.8%
404-4112-001	T F #4 NCREMENT - NINE SPRING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4113-100	T F #4 NCREMENT - PROMEGA	\$ 1,903,884	\$ 1,868,391	\$ 2,074,942	\$ 2,074,942	\$ 1,614,282	\$ -	\$ 1,614,282	\$ (254,109)	-13.6%
404-4113-200	T F #4 NCREMENT - PROM PROCES	\$ -	\$ 268,552	\$ 268,645	\$ 268,645	\$ 311,595	\$ -	\$ 311,595	\$ 43,043	16.0%
404-4114-000	T D 4 INCREMENT - AVANTE	\$ (10,315)	\$ -	\$ 6,043	\$ 6,043	\$ 135,627	\$ -	\$ 135,627	\$ 135,627	100.0%
404-4114-100	T D 4 INCREMENT - OTHERS	\$ 14,555	\$ 56,198	\$ 48,783	\$ 48,783	\$ 239,840	\$ -	\$ 239,840	\$ 183,642	326.8%
	Subtotal Increment	\$ 3,337,602	\$ 3,658,399	\$ 4,012,097	\$ 4,012,098	\$ 3,807,823	\$ -	\$ 3,807,823	\$ 149,424	4.1%
404-4354-000	EXEMPT COMP AID-FTC/KELLY	\$ 331,689	\$ 265,000	\$ -	\$ 503,632	\$ 550,000	\$ -	\$ 550,000	\$ 285,000	107.5%
404-4354-001	T D #4 EXEMPT COMP AID-9 SPGS	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ 1	\$ 1	100.0%
404-4355-100	EXEMPT COMPUTER AID - PROMEGA	\$ 176,080	\$ 262,500	\$ -	\$ 113,890	\$ 69,000	\$ -	\$ 69,000	\$ (193,500)	-73.7%
404-4355-200	EXEMPT COMPUTER AID - PROM PRO	\$ -	\$ -	\$ -	\$ -	\$ 80	\$ -	\$ 80	\$ 80	100.0%
404-4356-000	EXEMPT COMPUTER AID - OTHER	\$ 13,634	\$ 15,000	\$ -	\$ 9,355	\$ 6,000	\$ -	\$ 6,000	\$ (9,000)	-60.0%
	Subtotal Exempt Computer Aid	\$ 521,403	\$ 542,500	\$ -	\$ 626,877	\$ 625,081	\$ -	\$ 625,081	\$ 82,581	15.2%
404-4810-001	T D #4 NTEREST INCOME - N NE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4810-100	INTEREST INCOME - PROMEGA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4810-400	INTEREST INCOME	\$ 10,870	\$ 8,000	\$ 314	\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ -	0.0%
404-4810-404	INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Interest Income	\$ 10,870	\$ 8,000	\$ 314	\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ -	0.0%
404-4890-001	T D #4 DEBT PROCEEDS-N NE SPR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4890-043	OTHER REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4890-300	PROCEEDS FROM DEBT - KELLY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4890-304	BOND PROCEEDS-CITY DEBT	\$ 955,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4891-100	DEBT PROCEEDS - PROMEGA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4911-001	PREMIUM ON DEBT ISSUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4930-404	FUTURE INCREMENT NEEDED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-4999-999	AMT TO BE PROV BY FUTURE NCR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Miscellaneous Revenues/Sources	\$ 955,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Total Revenues & Sources	\$ 4,824,876	\$ 4,208,899	\$ 4,012,411	\$ 4,646,975	\$ 4,440,904	\$ -	\$ 4,440,904	\$ 232,005	5.5%

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017		Budget Change
		2015 Actual	Adopted Budget					Adopted Budget	Budget Change	
404-5730-001	KELLY INFRASTRUCTURE PAYMENTS	\$ 220,655	\$ 206,708	\$ 625,147	\$ 625,147	\$ -	\$ -	\$ -	\$ (206,708)	-100.0%
404-5730-002	IMPLEMENTATION/ADM NISTRATION	\$ 1,847	\$ 5,000	\$ 1,276	\$ 4,000	\$ 5,000	\$ -	\$ 5,000	\$ -	0.0%
404-5730-003	LEGAL, CONSULT NG, OTHER PROF	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,000)	-100.0%
404-5730-004	MARKETING	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%
404-5730-005	TECH ASSESSMENT PLAN	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	0.0%
404-5730-006	LACY ROAD SIGNAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-007	LACY ROAD MPROVEMENTS	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (150,000)	-100.0%
404-5730-008	LACY RD POWER UNDERGROUND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-009	FISH HATCHERY RD PRELIM DESIGN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-010	PURCHASE OF LAND - KELLY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-011	OTHER INTEREST EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-012	E CHERYL/FISH HATCH SIGNAL-KEL	\$ -	\$ 10,000	\$ -	\$ -	\$ 17,000	\$ -	\$ 17,000	\$ 7,000	70.0%
404-5730-014	LACY RD/PARKWAY RD ENHANCEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-020	DEVELOPMENT NCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Original TID	\$ 222,502	\$ 411,708	\$ 626,422	\$ 629,147	\$ 57,000	\$ -	\$ 57,000	\$ (354,708)	-86.2%
404-5730-101	NOBEL DR & MICA RD - FTC	\$ 242,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-102	IMPL/ADM N-N NE SPR NGS	\$ 7,657	\$ -	\$ 9,284	\$ 10,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	100.0%
404-5730-103	LEGAL, CONSULT NG & OTHER PROF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-104	INTERCHANGE PROJECT & LACY E	\$ -	\$ -	\$ 317,763	\$ 317,763	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-105	LACY RD CONNECTION-ROUNABOUT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-106	UNDERPASS - N NE SPR NGS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-107	E CHERYL/LACY CONNECTOR	\$ 2,902	\$ -	\$ 68,089	\$ 68,089	\$ -	\$ -	\$ -	\$ -	100.0%
404-5730-108	RAILROAD CROSS NGS	\$ 407,355	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,500,000)	-100.0%
404-5730-110	DEVELOPMENT NCENTIVES-NINE SP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Amendment #2	\$ 660,695	\$ 1,500,000	\$ 395,136	\$ 395,852	\$ 5,000	\$ -	\$ 5,000	\$ (1,495,000)	-99.7%
404-5731-001	INCREMENT PAYMENTS - PROMEGA	\$ 901,078	\$ 865,079	\$ 1,158,610	\$ 1,158,610	\$ 454,000	\$ -	\$ 454,000	\$ (411,079)	-47.5%
404-5731-002	IMPLEMENTATION/ADM N - PROMEGA	\$ -	\$ 3,000	\$ 301	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%
404-5731-003	LEGAL, CONSULT NG - PROMEGA	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,000)	-100.0%
404-5731-004	MARKETING - PROMEGA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Amendment #1	\$ 901,078	\$ 869,079	\$ 1,158,911	\$ 1,161,610	\$ 457,000	\$ -	\$ 457,000	\$ (412,079)	-47.4%
404-5832-001	NEW DEBT ISS COSTS/BOND DISC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5833-000	DISCOUNT ON DEBT ISSUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5922-100	TRANSFER TO GEN FUND FOR ADM N	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5922-101	TRAN DEBT SERVICE-KELLY	\$ 855,553	\$ 868,855	\$ 662,139	\$ 868,855	\$ 861,160	\$ -	\$ 861,160	\$ (7,695)	-0.9%
404-5922-105	TRANS TO GF FOR ADMIN-N NE SPR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5922-106	TRANSFER TO DS-NINE SPRINGS	\$ 240,438	\$ 318,038	\$ 59,019	\$ 318,038	\$ 364,038	\$ -	\$ 364,038	\$ 46,000	14.5%
404-5922-200	TRANS TO GF FOR ADMIN REIMB-PR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5922-202	TRANS TO DEBT SVC-PROMEGA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
404-5922-304	TRAN DEBT SERVICE-CITY	\$ -	\$ 97,834	\$ 90,000	\$ 97,834	\$ 106,400	\$ -	\$ 106,400	\$ 8,566	8.8%
404-5922-404	FUND BALANCE ADDED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Admin & Implementation Exp	\$ 1,095,990	\$ 1,284,727	\$ 811,158	\$ 1,284,727	\$ 1,331,598	\$ -	\$ 1,331,598	\$ 46,871	3.6%
	Total Expenditures	\$ 2,880,266	\$ 4,065,514	\$ 2,991,627	\$ 3,471,336	\$ 1,850,598	\$ -	\$ 1,850,598	\$ (2,214,916)	-54.5%

City of Fitchburg
TID #6 Fund 406
2017 Operating Budget

Acct #	Account Name	2016					Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request				
406-4116-000	T D #6 NCREMENT - RYAN	\$ 1,297,797	\$ 1,300,000	\$ 1,426,180	\$ 1,426,180	\$ 1,587,083	\$ -	\$ 1,587,083	\$ 287,083	22.1%
406-4116-100	T D #6 NCREMENT - OTHERS	\$ 2,262	\$ 139,000	\$ 103,072	\$ 103,072	\$ 156,492	\$ -	\$ 156,492	\$ 17,492	12.6%
406-4116-200	T D #6 NCREMENT - ARROWHEAD	\$ (976,754)	\$ 900,000	\$ 1,054,959	\$ 1,054,959	\$ 308,869	\$ -	\$ 308,869	\$ (591,131)	-65.7%
	Subtotal Increment	\$ 323,306	\$ 2,339,000	\$ 2,584,211	\$ 2,584,211	\$ 2,052,444	\$ -	\$ 2,052,444	\$ (286,556)	-12.3%
406-4353-000	STATE HIGHWAY AIDS	\$ 98,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-4354-006	EXEMPT COMPUTER AID - RYAN	\$ 4,420	\$ 10,000	\$ -	\$ 19,333	\$ 14,000	\$ -	\$ 14,000	\$ 4,000	40.0%
406-4354-106	EXEMPT COMPUTER AID - OTHERS	\$ 9,890	\$ 4,000	\$ -	\$ 2,106	\$ 2,000	\$ -	\$ 2,000	\$ (2,000)	-50.0%
406-4354-200	EXEMPT COMPUTER AID - ARROWHEA	\$ -	\$ -	\$ -	\$ 57,567	\$ 54,000	\$ -	\$ 54,000	\$ 54,000	100.0%
	Subtotal Intergovernmental Aid	\$ 112,412	\$ 14,000	\$ -	\$ 79,006	\$ 70,000	\$ -	\$ 70,000	\$ 56,000	400.0%
406-4810-000	INTEREST REVENUE	\$ 4,162	\$ 2,000	\$ 208	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
	Subtotal Interest Income	\$ 4,162	\$ 2,000	\$ 208	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
406-4890-000	MISCELLANEOUS REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-4890-001	DEBT PROCEEDS - AMEND 1	\$ 3,995,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Miscellaneous Revenues/Sources	\$ 3,995,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Total Revenues & Sources	\$ 4,434,880	\$ 2,355,000	\$ 2,584,419	\$ 2,665,217	\$ 2,124,444	\$ -	\$ 2,124,444	\$ (230,556)	-9.8%

Acct #	Account Name	2016					Revisions Thru Adoption	2017 Adopted Budget	Budget Change	
		2015 Actual	Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request				
406-5730-001	INFRASTRUCTURE PAYMENTS-RYAN	\$ 520,989	\$ 491,858	\$ 927,883	\$ 927,883	\$ -	\$ -	\$ -	\$ (491,858)	-100.0%
406-5730-002	IMPLEMENTATION/ADMIN - RYAN	\$ 10,815	\$ 2,000	\$ 619	\$ 2,000	\$ 3,000	\$ -	\$ 3,000	\$ 1,000	50.0%
406-5730-003	LEGAL, CONSULTING & OTHER PROF	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,000)	-100.0%
406-5730-005	BURY POWER LINES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5730-006	FITCH-RONA ROAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5730-007	BUS PLAZAS	\$ 38,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5730-009	STORM WATER MPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5730-010	ROAD IMPROVEMENTS (AMEND 1)	\$ 782,635	\$ -	\$ 105,460	\$ 105,460	\$ -	\$ -	\$ -	\$ -	100.0%
406-5730-011	LAND ACQUISITION (AMEND 1)	\$ 13,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5730-012	MCKEE ROAD PHASE II (Comm-Bad)	\$ 30,971	\$ 425,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ (275,000)	-64.7%
406-5730-013	PARKING, SUSTAIN, DEMO, RELOC	\$ -	\$ 1,326,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,326,000)	-100.0%
406-5730-015	OTHER NTEREST EXPENSE	\$ 5,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Project Costs	\$ 1,403,223	\$ 2,249,858	\$ 1,033,962	\$ 1,035,343	\$ 153,000	\$ -	\$ 153,000	\$ (2,096,858)	-93.2%
406-5731-002	IMPLEMENTATION/ADMIN - OTHERS	\$ 682	\$ 1,000	\$ 618	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ 2,000	200.0%
406-5732-002	IMPLEMENTATION/ADMIN - AMEND1	\$ 10,672	\$ 60,000	\$ 25,701	\$ 28,000	\$ 3,000	\$ -	\$ 3,000	\$ (57,000)	-95.0%
406-5733-002	IMPLEMENTATION/ADMIN - BENJAM N	\$ 30	\$ -	\$ 2	\$ 4,000	\$ 4,000	\$ -	\$ 4,000	\$ 4,000	100.0%
406-5922-406	TRANS TO GEN FUND FOR ADMIN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5922-407	TRANS TO GEN FUND-ADMIN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5922-408	TRANS TO GEN FUN-AMEND1 ADM N	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5922-409	TRANS TO GEN FUN-AMEND1 DEBT	\$ -	\$ 337,263	\$ 298,413	\$ 337,263	\$ 379,650	\$ -	\$ 379,650	\$ 42,387	12.6%
406-5924-406	FUND BALANCE ADDED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
406-5924-407	TRANS TO GEN FUND-ADMIN REIMB	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Admin & Implementation Exp	\$ 11,384	\$ 398,263	\$ 324,733	\$ 372,263	\$ 389,650	\$ -	\$ 389,650	\$ (8,613)	-2.2%
	Total Expenditures	\$ 1,414,607	\$ 2,648,121	\$ 1,358,695	\$ 1,407,606	\$ 542,650	\$ -	\$ 542,650	\$ (2,105,471)	-79.5%

City of Fitchburg
TID #7 Fund 407
2017 Operating Budget

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017		Budget Change
		2015 Actual	Adopted Budget					Adopted Budget	Budget Change	
407-4117-000	TID #7 INCREMENT	\$ 76,376	\$ 143,196	\$ 151,164	\$ 151,164	\$ 150,000	\$ -	\$ 150,000	\$ 6,804	4.8%
	Subtotal Increment	\$ 76,376	\$ 143,196	\$ 151,164	\$ 151,164	\$ 150,000	\$ -	\$ 150,000	\$ 6,804	4.8%
407-4354-007	EXEMPT COMPUTER STATE AID	\$ 7,841	\$ 8,000	\$ -	\$ 7,408	\$ 7,000	\$ -	\$ 7,000	\$ (1,000)	-12.5%
	Subtotal Intergovernmental Aid	\$ 7,841	\$ 8,000	\$ -	\$ 7,408	\$ 7,000	\$ -	\$ 7,000	\$ (1,000)	-12.5%
407-4810-000	INTEREST NCOME	\$ 646	\$ 500	\$ -	\$ 500	\$ 200	\$ -	\$ 200	\$ (300)	-60.0%
	Subtotal Interest Income	\$ 646	\$ 500	\$ -	\$ 500	\$ 200	\$ -	\$ 200	\$ (300)	-60.0%
407-4930-407	FUTURE INCREMENT NEEDED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Miscellaneous Revenues/Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Total Revenues & Sources	\$ 84,862	\$ 151,696	\$ 151,164	\$ 159,072	\$ 157,200	\$ -	\$ 157,200	\$ 5,504	3.6%

Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017		Budget Change
		2015 Actual	Adopted Budget					Adopted Budget	Budget Change	
407-5730-005	BURY POWER LINES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-006	STREET LIGHTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-007	BUS SHELTERS	\$ 38,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-008	LANDSCAPING/BENCHES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-009	FENCING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-020	FACADE IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Project Costs	\$ 38,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-002	IMPLEMENTATION/ADMINISTRATION	\$ 354	\$ 1,000	\$ 770	\$ 1,000	\$ 10,000	\$ -	\$ 10,000	\$ 9,000	900.0%
407-5730-003	LEGAL, CONSULTING & OTHER PROF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5730-015	OTHER INTEREST EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
407-5922-100	CLOSE-OUT SURPLUS TO OVERLYING	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	100.0%
407-5922-200	TRANS TO SRF FOR HOUSING IMPRV	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	100.0%
407-5922-407	TRANS TO GEN FUND FOR ADMIN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Admin & Implementation Exp	\$ 354	\$ 1,000	\$ 770	\$ 1,000	\$ 660,000	\$ -	\$ 660,000	\$ 659,000	65900.0%
	Total Expenditures	\$ 38,714	\$ 1,000	\$ 770	\$ 1,000	\$ 660,000	\$ -	\$ 660,000	\$ 659,000	65900.0%

City of Fitchburg
TID #8 Fund 408
2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
408-4111-000	INCREMENT - T D #8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Increment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-4354-000	COMPUTER AID	\$ 7	\$ 10	\$ -	\$ 5	\$ 5	\$ -	\$ 5	\$ (5) -50.0%
	Subtotal Intergovernmental Aid	\$ 7	\$ 10	\$ -	\$ 5	\$ 5	\$ -	\$ 5	\$ (5) -50.0%
408-4810-000	INTEREST REVENUE	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Interest Income	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-4930-408	FUTURE INCREMENT TO BE COLL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Miscellaneous Revenues/Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Total Revenues & Sources	\$ 7	\$ 10	\$ -	\$ 5	\$ 5	\$ -	\$ 5	\$ (5) -50.0%

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
408-5730-001	INFRASTRUCTURE PAYMENT-BROWN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5730-005	UNDERGROUND POWER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5730-006	SIDEWALK - CITY PORTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5730-007	GRADING/STREET/UTILITY CONSTR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5730-011	OTHER FINANCING COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5730-020	DEVELOPER INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5730-002	IMPLEMENTATION/ADMINISTRATION	\$ 325	\$ 400	\$ 150	\$ 2,000	\$ 15,000	\$ -	\$ 15,000	\$ 14,600 3650.0%
408-5730-003	LEGAL, CONSULTING & OTHER PROF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5922-100	TRANS TO GF FOR ADM N RE MB	\$ -	\$ -	\$ 547	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
408-5922-408	#NUM!	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Admin & Implementation Exp	\$ 325	\$ 400	\$ 697	\$ 2,000	\$ 15,000	\$ -	\$ 15,000	\$ 14,600 3650.0%
	Total Expenditures	\$ 325	\$ 400	\$ 697	\$ 2,000	\$ 15,000	\$ -	\$ 15,000	\$ 14,600 3650.0%

City of Fitchburg
TID #9 Fund 409
2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
409-4111-000	INCREMENT - TID #9	\$ -	\$ -	\$ -	\$ -	\$ 95,105	\$ -	\$ 95,105	\$ 95,105 100.0%
	Subtotal Increment	\$ -	\$ -	\$ -	\$ -	\$ 95,105	\$ -	\$ 95,105	\$ 95,105 100.0%
409-4354-000	STATE COMPUTER AID	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,000	\$ 128,000	\$ 128,000 100.0%
	Subtotal Intergovernmental Aid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,000	\$ 128,000	\$ 128,000 100.0%
409-4810-000	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Interest Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-4930-408	FUTURE INCREMENT TO BE COLL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Miscellaneous Revenues/Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Total Revenues & Sources	\$ -	\$ -	\$ -	\$ -	\$ 95,105	\$ 128,000	\$ 223,105	\$ 223,105 100.0%

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
409-5730-001	INFRASTRUCTURE PYMTS-SUB ZERO	\$ -	\$ -	\$ -	\$ -	\$ 51,032	\$ -	\$ 51,032	\$ 51,032 100.0%
409-5730-004	EASEMENT ACQUISITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-005	ROAD ACCESS	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (650,000) -100.0%
409-5730-006	UTILITIES EXTENSION	\$ 30	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,100,000) -100.0%
409-5730-007	ENGINEERING & PERMITTING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-008	DEMO & RECONSTRUCT CUL DE SACS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-009	RETENTION POND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-010	PARKING LOTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-011	ENGINEERING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-012	MUNICIPAL FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
409-5730-013	GRADING AND OTHER SITE WORK	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Project Costs	\$ 30	\$ 1,750,000	\$ -	\$ -	\$ 51,032	\$ -	\$ 51,032	\$ (1,698,968) -97.1%
409-5730-002	IMPLEMENTATION/ADMINISTRATION	\$ 19,233	\$ 15,000	\$ 1,770	\$ 15,000	\$ 5,000	\$ -	\$ 5,000	\$ (10,000) -66.7%
409-5730-003	LEGAL,CONSULTING & OTHER PROF	\$ 8,400	\$ -	\$ 15,600	\$ 20,000	\$ -	\$ -	\$ -	\$ - 100.0%
409-5922-100	TRANS TO GF FOR ADMIN REIMB	\$ -	\$ -	\$ 6,339	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ 10,000 100.0%
409-5922-408	#NUM!	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Subtotal Admin & Implementation Exp	\$ 27,633	\$ 15,000	\$ 23,709	\$ 45,000	\$ 15,000	\$ -	\$ 15,000	\$ - 0.0%
	Total Expenditures	\$ 27,663	\$ 1,765,000	\$ 23,709	\$ 45,000	\$ 66,032	\$ -	\$ 66,032	\$ (1,698,968) -96.3%

City of Fitchburg
TID #10 Fund 410
2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
410-4111-000	INCREMENT - TID #10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Increment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-4354-000	COMPUTER AID	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Intergovernmental Aid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-4810-000	INTEREST REVENUE	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Interest Income	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-4930-408	FUTURE INCREMENT TO BE COLL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Miscellaneous Revenues/Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Total Revenues & Sources	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
410-5730-001	INFRASTRUCTURE PAYMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-004	LAND ACQUISITION COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-005	DEMOLITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-006	ROAD CONSTRUCTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-007	PROFESSIONAL FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-008	SITE PREPARATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-009	ADDITIONAL EARTHWORK	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-010	CAPITALIZED NTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-011	OTHER F NANCING COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-012	INTEREST ON ADVANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Project Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5730-002	IMPLEMENTATION/ADMINISTRATION	\$ 3,896	\$ -	\$ 15,909	\$ 25,000	\$ 5,000	\$ -	\$ 5,000	100.0%
410-5730-003	LEGAL, CONSULT NG & OTHER PROF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
410-5922-100	TRANS TO GF FOR ADMIN REIMB	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
	Subtotal Admin & Implementation Exp	\$ 3,896	\$ -	\$ 15,909	\$ 25,000	\$ 5,000	\$ -	\$ 5,000	100.0%
	Total Expenditures	\$ 3,896	\$ -	\$ 15,909	\$ 25,000	\$ 5,000	\$ -	\$ 5,000	100.0%

City of Fitchburg
 Utility Fund #602 - Water
 2017 Operating Budget

Acct #	New Acct #	Account Name	2015	2016	06/2016	2016	2017	Revisions	2017	Budget	Budget Change
			Actual	Adopted Budget	YTD Actual	Estimate	Request	Thru Adoption	Budget		
600-5620-100	602-5620-110	Oper Sprvsn - Pump Wages	\$ 1,499	\$ 1,300	\$ 910	\$ 1,500	\$ 1,941	\$ -	\$ 1,941	\$ 641	42.8%
new	602-5620-115	Oper Sprvsn - Pump OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5620-120	Oper Sprvsn - Pump PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5620-131	Oper Sprvsn - Pump FICA	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ 150	\$ 150	100.0%
new	602-5620-132	Oper Sprvsn - Pump Med	\$ -	\$ -	\$ -	\$ -	\$ 133	\$ -	\$ 133	\$ 133	100.0%
new	602-5620-135	Oper Sprvsn - Pump Longvty	\$ -	\$ -	\$ -	\$ -	\$ 16	\$ -	\$ 16	\$ 16	100.0%
new	602-5620-160	Oper Sprvsn - Pump Hlth	\$ -	\$ -	\$ -	\$ -	\$ 233	\$ -	\$ 233	\$ 233	100.0%
new	602-5620-161	Oper Sprvsn - Pump Life	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ 5	100.0%
new	602-5620-162	Oper Sprvsn - Pump Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5620-163	Oper Sprvsn - Pump Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
600-5623-100	602-5623-365	Power Purch for Pump Utilities	\$ 243,609	\$ 260,000	\$ 90,212	\$ 260,000	\$ 260,000	\$ -	\$ 260,000	\$ -	0.0%
600-5624-100	602-5624-110	SCADA Alarm Wages	\$ 5,174	\$ 11,500	\$ 3,913	\$ 11,500	\$ 5,391	\$ -	\$ 5,391	\$ (6,109)	-118.1%
new	602-5624-115	SCADA Alarm OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5624-120	SCADA Alarm PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5624-131	SCADA Alarm FICA	\$ -	\$ -	\$ -	\$ -	\$ 416	\$ -	\$ 416	\$ 416	100.0%
new	602-5624-132	SCADA Alarm Med	\$ -	\$ -	\$ -	\$ -	\$ 370	\$ -	\$ 370	\$ 370	100.0%
new	602-5624-135	SCADA Alarm Longvty	\$ -	\$ -	\$ -	\$ -	\$ 52	\$ -	\$ 52	\$ 52	100.0%
new	602-5624-160	SCADA Alarm Hlth	\$ -	\$ -	\$ -	\$ -	\$ 858	\$ -	\$ 858	\$ 858	100.0%
new	602-5624-161	SCADA Alarm Life	\$ -	\$ -	\$ -	\$ -	\$ 13	\$ -	\$ 13	\$ 13	100.0%
new	602-5624-162	SCADA Alarm Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5624-163	SCADA Alarm Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5624-245	SCADA Alarm Comp Maint & Rep	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	100.0%
600-5626-100	602-5626-110	Misc Exp Wages	\$ 3,914	\$ 7,000	\$ 4,517	\$ 9,000	\$ 3,772	\$ -	\$ 3,772	\$ (3,228)	-82.5%
new	602-5626-115	Misc Exp OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5626-120	Misc Exp PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5626-131	Misc Exp FICA	\$ -	\$ -	\$ -	\$ -	\$ 291	\$ -	\$ 291	\$ 291	100.0%
new	602-5626-132	Misc Exp Med	\$ -	\$ -	\$ -	\$ -	\$ 259	\$ -	\$ 259	\$ 259	100.0%
new	602-5626-135	Misc Exp Longvty	\$ -	\$ -	\$ -	\$ -	\$ 35	\$ -	\$ 35	\$ 35	100.0%
new	602-5626-160	Misc Exp Hlth	\$ -	\$ -	\$ -	\$ -	\$ 1,251	\$ -	\$ 1,251	\$ 1,251	100.0%
new	602-5626-161	Misc Exp Life	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ 5	100.0%
new	602-5626-162	Misc Exp Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5626-163	Misc Exp Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5626-323	Misc Exp Protective Gear	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500	100.0%
new	602-5626-340	Misc Exp (MF exp 1/4)	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500	100.0%
new	602-5626-350	Misc Exp Repair Maint & Supp	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	100.0%
600-5627-100	602-5627-922	Rents (Maint facility 1/4)	\$ 10,000	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	0.0%
600-5630-100	602-5630-110	Maint Sprvsn - Pump Wages	\$ 154	\$ 1,500	\$ 274	\$ 1,500	\$ 260	\$ -	\$ 260	\$ (1,240)	-805.8%
new	602-5630-115	Maint Sprvsn - Pump OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5630-120	Maint Sprvsn - Pump PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5630-131	Maint Sprvsn - Pump FICA	\$ -	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ 20	\$ 20	100.0%
new	602-5630-132	Maint Sprvsn - Pump Med	\$ -	\$ -	\$ -	\$ -	\$ 18	\$ -	\$ 18	\$ 18	100.0%
new	602-5630-135	Maint Sprvsn - Pump Longvty	\$ -	\$ -	\$ -	\$ -	\$ 2	\$ -	\$ 2	\$ 2	100.0%
new	602-5630-160	Maint Sprvsn - Pump Hlth	\$ -	\$ -	\$ -	\$ -	\$ 30	\$ -	\$ 30	\$ 30	100.0%
new	602-5630-161	Maint Sprvsn - Pump Life	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ 1	\$ 1	100.0%
new	602-5630-162	Maint Sprvsn - Pump Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5630-163	Maint Sprvsn - Pump Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5630-340	Maint Pump Oper Supplies	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500	100.0%
600-5631-100	602-5631-110	Maint Wellhs Booster Sta Wages	\$ 12,847	\$ 13,500	\$ 7,419	\$ 15,000	\$ 11,094	\$ -	\$ 11,094	\$ (2,406)	-18.7%
new	602-5631-115	Maint Wellhs Booster Sta OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5631-120	Maint Wellhs Boost Sta PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5631-131	Maint Wellhs Booster Sta FICA	\$ -	\$ -	\$ -	\$ -	\$ 853	\$ -	\$ 853	\$ 853	100.0%
new	602-5631-132	Maint Wellhs Booster Sta Med	\$ -	\$ -	\$ -	\$ -	\$ 544	\$ -	\$ 544	\$ 544	100.0%
new	602-5631-135	Maint Wellhs Boost Sta Longvty	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 50	\$ 50	100.0%
new	602-5631-160	Maint Wellhs Booster Sta Hlth	\$ -	\$ -	\$ -	\$ -	\$ 1,691	\$ -	\$ 1,691	\$ 1,691	100.0%
new	602-5631-161	Maint Wellhs Booster Sta Life	\$ -	\$ -	\$ -	\$ -	\$ 17	\$ -	\$ 17	\$ 17	100.0%
new	602-5631-162	Maint Wellhs Booster Sta Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5631-163	Maint Wellhs Boost Sta Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5631-240	Maint Wellhs Boost Sta by Oth	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	100.0%
new	602-5631-350	Maint-Wellhs, Booster Sta	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	100.0%
600-5633-100	602-5633-110	Maint Pump Equip Above Wages	\$ 8,216	\$ 11,000	\$ 5,550	\$ 15,000	\$ 3,025	\$ -	\$ 3,025	\$ (7,975)	-97.1%
new	602-5633-115	Maint Pump Equip Above OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5633-120	Maint Pump Equip Above PT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5633-131	Maint Pump Equip Above FICA	\$ -	\$ -	\$ -	\$ -	\$ 234	\$ -	\$ 234	\$ 234	100.0%
new	602-5633-132	Maint Pump Equip Above Med	\$ -	\$ -	\$ -	\$ -	\$ 208	\$ -	\$ 208	\$ 208	100.0%
new	602-5633-135	Maint Pump Equip Above Lngvty	\$ -	\$ -	\$ -	\$ -	\$ 39	\$ -	\$ 39	\$ 39	100.0%
new	602-5633-160	Maint Pump Equip Above Hlth	\$ -	\$ -	\$ -	\$ -	\$ 699	\$ -	\$ 699	\$ 699	100.0%
new	602-5633-161	Maint Pump Equip Above Life	\$ -	\$ -	\$ -	\$ -	\$ 7	\$ -	\$ 7	\$ 7	100.0%
new	602-5633-162	Maint Pump Equip Above Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5633-163	Maint Pump Equip Above Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5633-240	Maint Pump Equip Above by Oth	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 20,000	\$ 25,000	\$ 25,000	100.0%
new	602-5633-355	Maint Pump Above Equip Exp	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ 2,000	100.0%
600-5633-101	deleted	Telephone	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
Subtotal Pumping Expenses			\$ 285,413	\$ 315,800	\$ 117,797	\$ 323,500	\$ 318,483	\$ 20,000	\$ 338,483	\$ 22,683	7.9%

City of Fitchburg
 Utility Fund #602 - Water
 2017 Operating Budget

Acct #	New Acct #	Account Name	2015	2016	06/2016	2016	2017	Revisions	2017	Budget	
			Actual	Adopted Budget	YTD Actual	Estimate	Request	Thru Adoption	Budget	Change	
600-5930-100	602-5930-110	Misc Gen Wages	\$ 46,453	\$ 48,000	\$ 20,937	\$ 48,000	\$ 13,092	\$ -	\$ 13,092	\$ (34,908)	-75.1%
new	602-5930-115	Misc Gen OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5930-120	Misc Gen PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ 726	\$ -	\$ 726	\$ 726	100.0%
new	602-5930-131	Misc Gen FICA	\$ -	\$ -	\$ -	\$ -	\$ 1,065	\$ -	\$ 1,065	\$ 1,065	100.0%
new	602-5930-132	Misc Gen Med	\$ -	\$ -	\$ -	\$ -	\$ 897	\$ -	\$ 897	\$ 897	100.0%
new	602-5930-135	Misc Gen Longvty	\$ -	\$ -	\$ -	\$ -	\$ 106	\$ -	\$ 106	\$ 106	100.0%
new	602-5930-160	Misc Gen Hlth	\$ -	\$ -	\$ -	\$ -	\$ 2,758	\$ -	\$ 2,758	\$ 2,758	100.0%
new	602-5930-161	Misc Gen Life	\$ -	\$ -	\$ -	\$ -	\$ 16	\$ -	\$ 16	\$ 16	100.0%
new	602-5930-162	Misc Gen Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5930-163	Misc Gen Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5930-250	Misc Gen Public Notices/Ads	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500	100.0%
new	602-5930-320	Publications Dues Subscripns	\$ -	\$ -	\$ -	\$ -	\$ 1,700	\$ -	\$ 1,700	\$ 1,700	100.0%
new	602-5930-325	Training & Staff Development	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	100.0%
new	602-5930-330	Vehicle Use Reimb	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ 500	100.0%
new	602-5930-389	Admin Fees	\$ -	\$ -	\$ -	\$ -	\$ 27,850	\$ -	\$ 27,850	\$ 27,850	100.0%
new	602-5930-350	Misc Gen Rep & Maint Supplies	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	100.0%
600-5931-100	602-5931-922	Rents (Office City Hall 1/2)	\$ 11,667	\$ 11,700	\$ 5,908	\$ 11,700	\$ 11,700	\$ -	\$ 11,700	\$ -	0.0%
new	602-5932-110	Gen Plant Maint Wages	\$ -	\$ -	\$ -	\$ -	\$ 2,875	\$ -	\$ 2,875	\$ 2,875	100.0%
new	602-5932-115	Gen Plant Maint OT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5932-120	Gen Plant Maint PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5932-131	Gen Plant Maint FICA	\$ -	\$ -	\$ -	\$ -	\$ 222	\$ -	\$ 222	\$ 222	100.0%
new	602-5932-132	Gen Plant Maint Med	\$ -	\$ -	\$ -	\$ -	\$ 198	\$ -	\$ 198	\$ 198	100.0%
new	602-5932-135	Gen Plant Maint Longvty	\$ -	\$ -	\$ -	\$ -	\$ 33	\$ -	\$ 33	\$ 33	100.0%
new	602-5932-160	Gen Plant Maint Hlth	\$ -	\$ -	\$ -	\$ -	\$ 575	\$ -	\$ 575	\$ 575	100.0%
new	602-5932-161	Gen Plant Maint Life	\$ -	\$ -	\$ -	\$ -	\$ 7	\$ -	\$ 7	\$ 7	100.0%
new	602-5932-162	Gen Plant Maint Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
new	602-5932-163	Gen Plant Maint Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%
600-5932-100	602-5932-335	Maint of Gen Plant Vehicle Exp	\$ 7,803	\$ 8,000	\$ 4,236	\$ 8,000	\$ 6,000	\$ -	\$ 6,000	\$ (2,000)	-25.6%
Subtotal Admin & General Expenses			\$ 276,523	\$ 357,218	\$ 149,444	\$ 294,360	\$ 294,065	\$ 18,030	\$ 312,095	\$ (45,123)	-16.3%
new	602-5999-110	Projects-Clearing	\$ -	\$ -	\$ -	\$ -	\$ 14,887	\$ -	\$ 14,887	\$ 14,887	100.0%
new	602-5999-131	Projects-Clearing	\$ -	\$ -	\$ -	\$ -	\$ 1,150	\$ -	\$ 1,150	\$ 1,150	100.0%
new	602-5999-132	Projects-Clearing	\$ -	\$ -	\$ -	\$ -	\$ 1,022	\$ -	\$ 1,022	\$ 1,022	100.0%
new	602-5999-135	Projects-Clearing	\$ -	\$ -	\$ -	\$ -	\$ 145	\$ -	\$ 145	\$ 145	100.0%
new	602-5999-160	Projects-Clearing	\$ -	\$ -	\$ -	\$ -	\$ 3,410	\$ -	\$ 3,410	\$ 3,410	100.0%
new	602-5999-161	Projects-Clearing	\$ -	\$ -	\$ -	\$ -	\$ 14	\$ -	\$ 14	\$ 14	100.0%
Subtotal Project Clearing Accounts			\$ -	\$ -	\$ -	\$ -	\$ 20,628	\$ -	\$ 20,628	\$ 20,628	100.0%
Total Water Expenses			\$ 2,685,000	\$ 2,508,618	\$ 452,216	\$ 2,326,660	\$ 2,623,303	\$ 86,594	\$ 2,709,897	\$ 114,977	4.3%
Net Surplus/(Deficit)			\$ 958,529	\$ 833,451	\$ 831,524	\$ 902,596	\$ 1,087,277	\$ (86,594)	\$ 1,000,883	\$ 253,534	

Acct #	Fixed Asset Projects	As of	2016	As of	2016	2017	Revisions	2017	Budget
		12/31/2015	Adopted Budget	6/30/2016	Estimate	Request	Thru Adoption	Budget	Change
600-10718	Future Glacier Valley Imprvmts	\$ 7,035	\$ -	\$ 7,035	\$ 7,035	\$ -	\$ -	\$ -	\$ -
600-10721	#4704 King James Booster Imp (2011)	\$ 8,827	\$ 341,000	\$ 8,827	\$ 200,000	\$ -	\$ -	\$ -	\$ (341,000)
600-10722	#4629 AMI	\$ -	\$ 300,000	\$ 126,169	\$ 300,000	\$ -	\$ -	\$ -	\$ (300,000)
600-10725	#4530 2014 SYENE WTR MAIN CONNECTION	\$ 787	\$ 99,000	\$ 787	\$ 787	\$ -	\$ -	\$ -	\$ (99,000)
600-10727	#4630 VERONA RD RELOCATES	\$ 139,297	\$ 1,305,703	\$ 182,220	\$ 1,325,000	\$ 792,500	\$ -	\$ 792,500	\$ (513,203)
600-10732	#4633 2015 Well Improvements	\$ 9,094	\$ 110,000	\$ 56,894	\$ 56,894	\$ -	\$ -	\$ -	\$ (110,000)
600-10736	#4633 Well No 4 - Emergency Services	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -
600-10737	#3319 Resurfacing	\$ -	\$ 16,000	\$ -	\$ 8,000	\$ 17,000	\$ -	\$ 17,000	\$ 1,000
TBD	#3468 Lacy Rd-Comm Ctr to Syene Rd	\$ -	\$ -	\$ -	\$ -	\$ 485,000	\$ -	\$ 485,000	\$ 485,000
TBD	#4614 NE Neighborhood Water Main Ext (#4614)	\$ -	\$ 150,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ (150,000)
TBD	#4632 Water Main Oversizing (#4632)	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ 30,000	\$ -	\$ 30,000	\$ 15,000
TBD	#4532 Tower F Land Acquisition	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (150,000)
TBD	#4518 Well 12 & Pumphouse (#4518)	\$ -	\$ 1,165,000	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ (765,000)
TBD	#2014 GIS Upgrades & Maint (#2014)	\$ -	\$ 24,982	\$ -	\$ -	\$ 900	\$ -	\$ 900	\$ (24,082)
TBD	#4634 Fire Sta. Utility Extensions	\$ -	\$ 164,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (164,000)
Subtotal Capital Improvements		\$ 165,039	\$ 3,840,685	\$ 381,931	\$ 1,982,716	\$ 1,725,400	\$ -	\$ 1,725,400	\$ (2,115,285)
TBD	Truck Mounted Diffuser	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ 1,500
TBD	#3101 Chevy Silverado	\$ -	\$ -	\$ -	\$ -	\$ 13,600	\$ -	\$ 13,600	\$ 13,600
Subtotal Capital Equipment		\$ -	\$ -	\$ -	\$ -	\$ 15,100	\$ -	\$ 15,100	\$ 15,100
Total Fixed Asset Projects		\$ 165,039	\$ 3,840,685	\$ 381,931	\$ 1,982,716	\$ 1,740,500	\$ -	\$ 1,740,500	\$ (2,100,185)

City of Fitchburg
 Utility Fund #603 - Sewer
 2017 Operating Budget

Acct #	New Acct #	Account Name	2016		06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions		2017 Budget	Budget Change	
			2015 Actual	Adopted Budget				Thru Adoption	Budget			
600-5850-200	603-5920-110	Admin & Gen Wages	\$ 60,239	\$ 72,000	\$ 35,664	\$ 56,000	\$ 59,168	\$ 26,447	\$ 85,615	\$ 13,615	\$ 22.6%	
600-5850-201	603-5920-115	Admin & Gen OT	\$ -	\$ 4,100	\$ -	\$ -	\$ -	\$ 954	\$ 954	\$ (3,146)	100.0%	
new	603-5920-120	Admin & Gen PT/Seas	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
600-5850-131	603-5920-131	Admin & Gen FICA	\$ -	\$ -	\$ -	\$ -	\$ 4,557	\$ 2,096	\$ 6,653	\$ 6,653	100.0%	
new	603-5920-132	Admin & Gen Med	\$ -	\$ -	\$ -	\$ -	\$ 4,051	\$ 1,863	\$ 5,914	\$ 5,914	100.0%	
600-5854-133	603-5920-133	EOY GASB 68 Pension Expense	\$ (49)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%	
new	603-5920-135	Admin & Gen Longvty	\$ -	\$ -	\$ -	\$ -	\$ 402	\$ -	\$ 402	\$ 402	100.0%	
new	603-5920-160	Admin & Gen Hlth	\$ -	\$ -	\$ -	\$ -	\$ 12,057	\$ 9,690	\$ 21,747	\$ 21,747	100.0%	
new	603-5920-161	Admin & Gen Life	\$ -	\$ -	\$ -	\$ -	\$ 72	\$ 16	\$ 88	\$ 88	100.0%	
new	603-5920-162	Admin & Gen Disab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 170	\$ 170	\$ 170	100.0%	
new	603-5920-163	Admin & Gen Dental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 636	\$ 636	\$ 636	100.0%	
new	603-5920-181	Pay for Performance	\$ -	\$ -	\$ -	\$ -	\$ 719	\$ -	\$ 719	\$ 719	100.0%	
600-5851-200	603-5921-310	Office Supplies & Expense	\$ 6,029	\$ 4,800	\$ 2,860	\$ 6,000	\$ 6,000	\$ -	\$ 6,000	\$ 1,200	\$ 19.9%	
600-5851-201	603-5921-245	Computer Related Expenses	\$ 4,424	\$ 17,395	\$ 7,639	\$ 10,000	\$ 12,000	\$ -	\$ 12,000	\$ (5,395)	-121.9%	
new	603-5921-570	Technology ISF Allocation	\$ -	\$ -	\$ -	\$ -	\$ 10,015	\$ 1,200	\$ 11,215	\$ 11,215	100.0%	
600-5852-200	603-5923-210	Professional Services	\$ 9,575	\$ 12,000	\$ 6,902	\$ 12,000	\$ 12,000	\$ -	\$ 12,000	\$ -	0.0%	
new	603-5923-290	Outside Services Employed	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145	\$ 145	\$ 145	100.0%	
600-5853-200	603-5924-511	Property Insurance	\$ 16,043	\$ 20,000	\$ 13,425	\$ 18,000	\$ 3,800	\$ (3,167)	\$ 633	\$ (19,367)	-120.7%	
new	603-5924-572	INSURANCE ISF ALLOCATION-PROP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,167	\$ 3,167	\$ 3,167	100.0%	
new	603-5925-512	Liability Insurance	\$ -	\$ -	\$ -	\$ -	\$ 7,400	\$ (6,167)	\$ 1,233	\$ 1,233	100.0%	
new	603-5925-514	Automobile Insurance	\$ -	\$ -	\$ -	\$ -	\$ 1,600	\$ (1,333)	\$ 267	\$ 267	100.0%	
new	603-5925-572	INSURANCE ISF ALLOCATION-OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,469	\$ 10,469	\$ 10,469	100.0%	
new	603-5925-595	Worker's Comp Insurance	\$ -	\$ -	\$ -	\$ -	\$ 2,300	\$ (1,706)	\$ 594	\$ 594	100.0%	
new	603-5925-596	Unemployment Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
600-5854-200	603-5926-160	Health Insurance	\$ 43,100	\$ 53,000	\$ 24,189	\$ 53,000	\$ -	\$ -	\$ -	\$ (53,000)	-123.0%	
new	603-5926-161	Life Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
new	603-5926-162	Disability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
new	603-5926-163	Dental Insurance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100.0%	
new	603-5926-323	Uniforms	\$ -	\$ -	\$ -	\$ -	\$ 1,800	\$ 250	\$ 2,050	\$ 2,050	100.0%	
600-5854-201	Delete	Benefits New Prop-BUDGET ONLY	\$ -	\$ 509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (509)	100.0%	
600-5856-200	603-5930-340	Misc Gen Operating	\$ 34,835	\$ 38,000	\$ 12,097	\$ 35,000	\$ 14,000	\$ -	\$ 14,000	\$ (24,000)	-68.9%	
new	603-5930-389	Admin Fees	\$ -	\$ -	\$ -	\$ -	\$ 27,850	\$ -	\$ 27,850	\$ 27,850	100.0%	
600-5857-200	603-5930-922	Rents -Maint Facility 1/2	\$ 20,000	\$ 20,000	\$ 10,000	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ -	0.0%	
Subtotal Admin & Gen Expenses			\$ 194,196	\$ 241,804	\$ 112,775	\$ 210,000	\$ 199,791	\$ 44,730	\$ 244,521	\$ 2,717	1.4%	
new	603-5999-110	Projects Clearing	\$ -	\$ -	\$ -	\$ -	\$ 1,567	\$ -	\$ 1,567	\$ 1,567	100.0%	
new	603-5999-131	Projects Clearing	\$ -	\$ -	\$ -	\$ -	\$ 121	\$ -	\$ 121	\$ 121	100.0%	
new	603-5999-132	Projects Clearing	\$ -	\$ -	\$ -	\$ -	\$ 108	\$ -	\$ 108	\$ 108	100.0%	
new	603-5999-135	Projects Clearing	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ -	\$ 15	\$ 15	100.0%	
new	603-5999-160	Projects Clearing	\$ -	\$ -	\$ -	\$ -	\$ 359	\$ -	\$ 359	\$ 359	100.0%	
new	603-5999-161	Projects Clearing	\$ -	\$ -	\$ -	\$ -	\$ 2	\$ -	\$ 2	\$ 2	100.0%	
Subtotal Project Clearing Accounts			\$ -	\$ -	\$ -	\$ -	\$ 2,172	\$ -	\$ 2,172	\$ 2,172	100.0%	
Total Sewer Expenses			\$ 2,256,789	\$ 692,304	\$ 607,110	\$ 2,472,500	\$ 2,469,710	\$ 44,730	\$ 2,514,440	\$ 1,822,136	80.7%	

Net Surplus/(Deficit) \$ 472,871 \$ 1,857,108 \$ 291,899 \$ 1,677 \$ 129,490 \$ (44,730) \$ 84,760 \$ (1,772,348)

Acct #	Fixed Asset Projects	2016		As of 6/30/2016	2016 Estimate	2017 Request	Revisions		2017 Budget	Budget Change
		As of 12/31/2015	Adopted Budget				Thru Adoption	Budget		
600-10706	Rolfmeyer Rd Sanitary Sewer	\$ 14,067	\$ -	\$ 14,067	\$ 14,067	\$ -	\$ -	\$ -	\$ -	\$ -
600-10727	#4630 Verona Road Sanitary Sewer Relocations	\$ -	\$ 775,000	\$ -	\$ 50,000	\$ 792,500	\$ -	\$ 792,500	\$ 17,500	\$ 17,500
600-10737	#3319 Resurfacing	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 8,000	\$ 8,000	\$ 8,000
600-10738	#4636 Seminole Hwy Interceptor	\$ -	\$ 724,500	\$ -	\$ 724,500	\$ -	\$ -	\$ -	\$ (724,500)	\$ (724,500)
TBD	#4635 Woods Hollow Interceptor Extension	\$ -	\$ -	\$ -	\$ -	\$ 47,250	\$ -	\$ 47,250	\$ 47,250	\$ 47,250
TBD	#2014 GIS Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 900	\$ -	\$ 900	\$ 900	\$ 900
TBD	#4523 Effluent Return Line Study	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (40,000)	\$ (40,000)
TBD	#3468 Lacy Rd-Comm Ctr to Syene Rd	\$ -	\$ -	\$ -	\$ -	\$ 315,000	\$ -	\$ 315,000	\$ 315,000	\$ 315,000
TBD	#4634 Fire Sta. Utility Extensions	\$ -	\$ 164,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (164,000)	\$ (164,000)
TBD	#4637 Syene Interceptor Extension	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Subtotal Capital Improvements		\$ 14,067	\$ 1,703,500	\$ 14,067	\$ 796,567	\$ 1,413,650	\$ -	\$ 1,413,650	\$ (539,850)	
TBD	#3101 Chevy Silverado	\$ -	\$ -	\$ -	\$ -	\$ 13,600	\$ -	\$ 13,600	\$ 13,600	\$ 13,600
Subtotal Capital Equipment		\$ -	\$ -	\$ -	\$ -	\$ 13,600	\$ -	\$ 13,600	\$ 13,600	
Total Fixed Asset Projects		\$ 14,067	\$ 1,703,500	\$ 14,067	\$ 796,567	\$ 1,427,250	\$ -	\$ 1,427,250	\$ (526,250)	

City of Fitchburg
 Stormwater Utility Fund #604
 2017 Operating Budget

Acct #	New Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Budget	Budget Change
		Subtotal Admin & Gen Expenses	\$ 288,498	\$ 359,580	\$ 182,519	\$ 308,100	\$ 402,537	\$ 58,998	\$ 481,535	\$ 101,975 35.8%
		Total Stormwater Expenses	\$ 958,836	\$ 963,781	\$ 186,285	\$ 982,300	\$ 1,021,537	\$ 58,998	\$ 1,080,535	\$ 71,754 7.5%
		Net Surplus/(Deficit)	\$ 1,444,020	\$ 145,471	\$ 370,902	\$ 238,893	\$ 88,713	\$ (58,998)	\$ 29,715	\$ (70,758)
		Net Surplus/(Deficit) - excluding CIAC, etc	\$ 231,877	\$ 145,471	\$ 370,902	\$ 238,893	\$ 88,713	\$ (58,998)	\$ 29,715	\$ (70,758)

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Budget	Revisions Thru Adoption	2017 Budget	Budget Change
	Paydown of Debt								
801-22231	2007 BORROWING	\$ 125,000	\$ 125,000	\$ -	\$ 125,000	\$ 150,000	\$ -	\$ 150,000	\$ 25,000
801-22230	Advance from FUD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
801-22331	Due to Muni -Sodfather Land	\$ 55,940	\$ 55,940	\$ 27,970	\$ 55,940	\$ 56,000	\$ -	\$ 56,000	\$ 60
	Subtotal Paydown of Borrowing	\$ 180,940	\$ 180,940	\$ 27,970	\$ 180,940	\$ 206,000	\$ -	\$ 206,000	\$ 25,060

Acct #	Account Name	As of 12/31/2015	2016 AdoptBudget	As of 6/30/2016	2016 Estimate	2017 Budget	Revisions Thru Adoption	2017 Budget	Budget Change
	Fixed Asset Projects								
801-10701	AREA H - 2007	\$ 22,337	\$ -	\$ 22,337	\$ 22,337	\$ -	\$ -	\$ -	\$ -
801-10718	Schuman Dr	\$ 1,694	\$ -	\$ 2,441	\$ -	\$ -	\$ -	\$ -	\$ -
801-10728	PINE RIDGE POND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
801-10727	#3319 STREET RESURFACING	\$ -	\$ -	\$ -	\$ -	\$ 76,000	\$ -	\$ 76,000	\$ 76,000
801-10728	LACY HEIGHTS INFILTRATION	\$ -	\$ -	\$ 93,452	\$ 94,153	\$ -	\$ -	\$ -	\$ -
801-10729	#4708 SCHUMANN GRNWAY-MCKEE NW POND	\$ -	\$ -	\$ -	\$ 250,000	\$ 15,000	\$ -	\$ 15,000	\$ 15,000
TBD	#4702 Stormwater Pond Dredging	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 190,000	\$ -	\$ 190,000	\$ 170,000
TBD	#4705 Nine Springs North Wet Pond (Assessed)	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ -
TBD	#4711 Traceway Dr Stormwater Re-route	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TBD	#4713 Fitchrona Rd Stormwater Improvements (New)	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 30,000
TBD	#2014 GIS Maintenance & Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 27,000	\$ -	\$ 27,000	\$ 27,000
	Subtotal Capital Improvements	\$ 24,031	\$ 55,000	\$ 118,230	\$ 421,490	\$ 373,000	\$ -	\$ 373,000	\$ 318,000
	None	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Subtotal Capital Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Fixed Asset Projects	\$ 24,031	\$ 55,000	\$ 118,230	\$ 421,490	\$ 373,000	\$ -	\$ 373,000	\$ 318,000

City of Fitchburg
 Technology Fund #700
 2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
700-4760-000	ISF Charges to Other Depts	\$ -	\$ 641,475	\$ 321,778	\$ 642,515	\$ 658,145	\$ 7,815	\$ 665,960	\$ 24,485 3.8%
700-4761-000	ISF Charges to MPSIS	\$ -	\$ 191,779	\$ 21,992	\$ 135,959	\$ 179,683	\$ -	\$ 179,683	\$ (12,096) -6.3%
700-4800-000	OTHER REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
700-4810-000	INTEREST ON TEMP NVESTMENTS	\$ -	\$ -	\$ -	\$ 20	\$ 20	\$ -	\$ 20	\$ 20 100.0%
700-4860-000	PCARD REBATE	\$ -	\$ 400	\$ 381	\$ 381	\$ 500	\$ -	\$ 500	\$ 100 25.0%
700-4890-400	ALLOCATED NSURANCE DIV DEND	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ 200 100.0%
700-4930-000	FUND BALANCE APPL ED	\$ -	\$ (1,894)	\$ -	\$ (40,651)	\$ 154	\$ -	\$ 154	\$ 2,048 -108.1%
	Total Revenues	\$ -	\$ 831,760	\$ 344,151	\$ 738,224	\$ 838,702	\$ 7,815	\$ 846,517	\$ 14,757 1.8%

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
700-5145-110	SALARIES & WAGES-IT	\$ -	\$ 328,888	\$ 130,493	\$ 288,113	\$ 324,069	\$ -	\$ 324,069	\$ (4,819) -1.5%
700-5145-115	OVERTIME WAGES	\$ -	\$ 5,173	\$ 2,506	\$ 5,107	\$ 4,985	\$ -	\$ 4,985	\$ (188) -3.6%
700-5145-120	PT/LTE/SEASONAL WAGES	\$ -	\$ 11,475	\$ 2,906	\$ 11,475	\$ 11,700	\$ -	\$ 11,700	\$ 225 2.0%
700-5145-131	FICA	\$ -	\$ 26,115	\$ 9,994	\$ 23,399	\$ 25,967	\$ -	\$ 25,967	\$ (148) -0.6%
700-5145-132	WRS	\$ -	\$ 21,773	\$ 8,854	\$ 19,430	\$ 22,287	\$ -	\$ 22,287	\$ 514 2.4%
700-5145-135	LONGEVITY	\$ -	\$ 1,170	\$ 1,170	\$ 1,170	\$ 990	\$ -	\$ 990	\$ (180) -15.4%
700-5145-160	HEALTH NS	\$ -	\$ 88,086	\$ 35,235	\$ 46,335	\$ 53,840	\$ -	\$ 53,840	\$ (34,246) -38.9%
700-5145-161	LIFE INS	\$ -	\$ 291	\$ 125	\$ 257	\$ 288	\$ -	\$ 288	\$ (3) -1.0%
700-5145-162	DISABILITY INS	\$ -	\$ 1,827	\$ -	\$ -	\$ 1,846	\$ -	\$ 1,846	\$ 19 1.0%
700-5145-163	DENTAL NS	\$ -	\$ 5,857	\$ 2,504	\$ 6,038	\$ 6,340	\$ -	\$ 6,340	\$ 483 8.2%
	Personnel Costs	\$ -	\$ 490,655	\$ 193,787	\$ 401,324	\$ 452,312	\$ -	\$ 452,312	\$ (38,343) -7.8%

700-5145-210	PROFESSIONAL SERVICES	\$ -	\$ 8,200	\$ 3,857	\$ 7,000	\$ 10,000	\$ -	\$ 10,000	\$ 1,800 22.0%
700-5145-245	COMPUTER REPL & MAINT	\$ -	\$ 173,910	\$ 64,428	\$ 173,900	\$ 177,640	\$ 7,550	\$ 185,190	\$ 11,280 6.5%
700-5145-250	PUBLIC NOTICES & ADVERTISEMENT	\$ -	\$ 1,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,350) -100.0%
700-5145-290	OTHER CONTRACTUAL SERVICES	\$ -	\$ 60	\$ 52	\$ 100	\$ 100	\$ -	\$ 100	\$ 40 66.7%
	Contractual Services Costs	\$ -	\$ 183,520	\$ 68,338	\$ 181,000	\$ 187,740	\$ 7,550	\$ 195,290	\$ 11,770 6.4%

700-5145-310	OFFICE SUPPL ES & POSTAGE	\$ -	\$ 500	\$ 20	\$ 200	\$ 500	\$ -	\$ 500	\$ - 0.0%
700-5145-320	PUB. SUBSCRIPTIONS/DUES	\$ -	\$ 500	\$ 50	\$ 100	\$ 100	\$ -	\$ 100	\$ (400) -80.0%
700-5145-325	TRAINING & TRAVEL	\$ -	\$ 14,500	\$ 5,575	\$ 12,000	\$ 12,200	\$ -	\$ 12,200	\$ (2,300) -15.9%
700-5145-330	VEHICLE REIMBURSEMENT	\$ -	\$ 400	\$ -	\$ -	\$ 400	\$ -	\$ 400	\$ - 0.0%
700-5145-340	OPER MATERIALS & SUPPL ES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
700-5145-355	EQUIPMENT EXPENSE	\$ -	\$ 61,200	\$ 41,068	\$ 61,000	\$ 98,455	\$ -	\$ 98,455	\$ 37,255 60.9%
700-5145-363	COMMUNICATIONS EXPENSE	\$ -	\$ 51,255	\$ 19,574	\$ 52,000	\$ 50,680	\$ 240	\$ 50,920	\$ (335) -0.7%
700-5145-365	TELEPHONE EXPENSE	\$ -	\$ 30,640	\$ 10,767	\$ 30,600	\$ 32,640	\$ -	\$ 32,640	\$ 2,000 6.5%
	Operating Costs	\$ -	\$ 158,995	\$ 77,054	\$ 155,900	\$ 194,975	\$ 240	\$ 195,215	\$ 36,220 22.8%

700-5145-572	INSURANCE ISF ALLOCATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,083	\$ 3,083	\$ 3,083 100.0%
700-5145-590	ALLOC INSURANCE - BLDG, LI, WC	\$ -	\$ -	\$ -	\$ -	\$ 3,700	\$ (3,083)	\$ 617	\$ 617 100.0%
700-5145-595	WORKER'S COMPENSATION NSUR	\$ -	\$ 144	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (144) -100.0%
	Allocated Costs	\$ -	\$ 144	\$ -	\$ -	\$ 3,700	\$ -	\$ 3,700	\$ 3,556 2469.4%
	Total Expenditures	\$ -	\$ 833,314	\$ 339,179	\$ 738,224	\$ 838,727	\$ 7,790	\$ 846,517	\$ 13,203 1.6%

Net Surplus/(Deficit) \$ - \$ 340 \$ 4,973 \$ 40,651 \$ (179) \$ 25 \$ (154) \$ (494)

Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 40,651	\$ -	\$ 40,651
Annual Activity	\$ -	\$ 340	\$ 4,973	\$ 40,651	\$ (179)	\$ -	\$ (154)
Estimated Ending Fund Balance	\$ -	\$ 340	\$ 4,973	\$ 40,651	\$ 40,472	\$ -	\$ 40,497

% of Expenditures 0.0% 0.0% 5.5% 4.8% 4.8%

City of Fitchburg
 Insurance/Risk Management Fund #710
 2017 Operating Budget

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
710-4760-000	ISF Charges to Other Depts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 423,134	\$ 423,134	\$ 423,134 100.0%
710-4800-000	OTHER REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-4810-000	INTEREST ON TEMP NVESTMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-4860-000	PCARD REBATE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-4890-400	ALLOCATED NSURANCE DIV DEND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-4930-000	FUND BALANCE APPL ED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
	Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 423,134	\$ 423,134	\$ 423,134 100.0%

Acct #	Account Name	2015 Actual	2016 Adopted Budget	06/2016 YTD Actual	2016 Estimate	2017 Request	Revisions Thru Adoption	2017 Adopted Budget	Budget Change
710-5154-510	BOILER/EQUIP BREAKDOWN NS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267	\$ 267	\$ 267 100.0%
710-5154-511	PROPERTY INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,500	\$ 47,500	\$ 47,500 100.0%
710-5154-512	LIABILITY INSURANCE - GENERAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,530	\$ 79,530	\$ 79,530 100.0%
710-5154-513	POLICE PROFESSIONAL E & O	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-514	AUTOMOB LE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,920	\$ 17,920	\$ 17,920 100.0%
710-5154-515	UMBRELLA LIABILITY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-516	UT LITY NSURANCE (RE MBURSED)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-517	PUBLIC OFFICIALS LIABILITY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-519	UNINSURED CLAIMS/DEDUCT RES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-520	EMPLOYEE BONDS & OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-550	LIABILITY LOSSES RETAINED-PS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-551	LIABILITY LOSSES RETAINED-HWY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-552	LIABILITY LOSSES RETAINED-UTIL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-553	LIABILITY LOSSES RETAINED-L B	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-554	LIABILITY LOSSES RETAINED-SPR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - 100.0%
710-5154-555	LIABILITY LOSSES RETAINED-GEN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,836	\$ 60,836	\$ 60,836 100.0%
710-5154-595	WORKER'S COMPENSATION NSUR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,681	\$ 205,681	\$ 205,681 100.0%
710-5154-596	UNEMPLOYMENT NSURANCE EXPENSI	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ 4,000 100.0%
710-5154-599	VOL FF ACCIDENT & HEALTH	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400	\$ 7,400	\$ 7,400 100.0%
	Allocated Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 423,134	\$ 423,134	\$ 423,134 100.0%
	Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 423,134	\$ 423,134	\$ 423,134 100.0%

Net Surplus/(Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Activity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

% of Expenditures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
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**City of Fitchburg, Wisconsin
2016 Tax Levy (Collected 2017)
Tax Roll Summary**

Taxing Jurisdiction	Actual Levy	Equalized w/o TID Value	Interim Rate/M	Equalized w/ TID Value	Total Tax Levy w/ TID	Tax Levy w/o TID	Tax Increment
Dane County	8,063,503.15	2,575,789,200	0.003130498	2,830,645,500	8,861,330.08	8,063,503.15	797,826.93
#1 - Madison School District (1332)	15,185,952.36	1,274,090,827	0.011919050	1,441,342,527	17,179,433.65	15,185,952.36	1,993,481.29
#2 - Oregon School District (1341)	3,551,912.04	302,788,044	0.011730688	306,981,744	3,601,107.06	3,551,912.04	49,195.02
#3 - Verona School District (1359)	11,970,599.00	998,910,329	0.011983657	1,082,321,229	12,970,166.37	11,970,599.00	999,567.37
City of Fitchburg	21,501,214.00	2,575,789,200	0.008347428	2,830,645,500	23,628,609.50	21,501,214.00	2,127,395.50
Madison College (aka MATC)	2,487,543.80	2,575,789,200	0.000965740	2,830,645,500	2,733,667.59	2,487,543.80	246,123.79
State of Wisconsin	480,377.52	2,575,789,200	0.000186497	2,830,645,500	480,377.52	480,377.52	0.00
TOTALS:	63,241,101.87		0.048263558		69,454,691.77	63,241,101.87	6,213,589.90

Change from PY	6.4%					4.9%	
TID #4 Incremental Value (Equalized) - Madison School District				166,232,200		TID #4 Increment	4,049,077.20
TID #6 Incremental Value (Equalized) - Verona School District				79,184,000		TID #6 Increment	1,934,253.14
TID #7 Incremental Value (Equalized) - Madison School District				5,213,200		TID #7 Increment	127,007.71
TID #8 Incremental Value (Equalized) - Madison School District - decrement				-		TID #8 Increment	0.00
TID #9 Incremental Value (Equalized) - Verona School District				4,226,900		TID #9 Increment	103,251.85
TID #10 Incremental Value (Equalized) - Verona School District				-		TID #10 Increment	0.00
				<u>254,856.300</u>		Total Increment	6,213,589.90

ASSESSED VALUES

#1 - Madison School District	1,408,678,800	3.3%	Assessment Ratio	0.977314142
#2 - Oregon School District	300,089,100	9.2%		
#3 - Verona School District	<u>1,058,022,200</u>	3.7%		
Total Assessed Value	<u>2,766,790,100</u>	4.1%		

TAX RATES	School #3269	School #4144	School #5901	SPECIAL ASSESSMENTS AND CHARGES	
	Madison	Oregon	Verona		
State of Wisconsin	0.1736	0.1736	0.1736	Water Mains	46,020.63
Dane County	3.2027	3.2027	3.2027	Stormwater Utility	0.00
City of Fitchburg	8.5401	8.5401	8.5401	Delinquent Utilities (City)	8,634.71
School District (varies)	12.1954	12.0001	12.2589	Delinquent Utilities (Madison)	0.00
Madison College (aka MATC)	0.9880	0.9880	0.9880	Delinquent Utilities (Oregon)	136.09
Sub-Total	25.0998	24.9045	25.1633	Delinquent Stormwater (City)	7,333.22
State School Tax Credit	-1.8695	-1.8695	-1.8695	City Invoices - mattress pick-up	153.00
\$5,172,467.69				City Invoices - weed cutting/lawn maintenance	1,489.74
TOTAL NET TAX RATES	23.2303	23.0350	23.2938	Lottery Credit Chargebacks	2,214.49
Prior Year Net Tax Rates	22.9902	22.5803	23.0390	Street Improvements (sidewalks, etc) (City)	174,373.70
Increase/(Decrease) in Net Tax R	0.24	0.45	0.25	Street Improvements (sidewalks, etc) (Madison)	339.16
% Increase/(Decrease) in Net Tax	1.04%	2.01%	1.11%	Private Septic (from Madison Public Health)	8,323.20
				Ag Conversion Charge	2,802.39
				Garbage-Prior Year (new builds)	3,987.50
				Brush Charges	\$6/unit 22,620.00
Lottery Credit (maximum)	150.18	147.81	150.99	Garbage/Refuse-Current Year	\$158/unit 845,774.00
First Dollar Credit (maximum)	79.86	78.60	80.29	TOTAL SPECIALS:	1,124,201.83
	<u>230.04</u>	<u>226.41</u>	<u>231.28</u>	Omitted Taxes - Prior Years (excl specials)	4,652.11
				Corrections of Errors 70.43	(207.74)
				Managed Forest Land Taxes 33 acres	352.44
3.0%				TOTAL TAX ROLL	70,583,690.41
				over/under	0.52
				SoT balance (Line T1)	70,583,690.93

FINAL - EQUATED
STATEMENT OF ASSESSMENT FOR 2016

13 225 0389
 CO MUN ACCT NO

Page 1
 Check if this is an Amended Return

FOR CITY OF OF FITCHBURG DANE COUNTY
Town - Village - City Municipality Name County Name

**WHEN COMPLETING THIS DOCUMENT
 DO NOT WRITE OVER X's OR IN SHADED AREAS**

Line No.	REAL ESTATE (See Lines 18 - 22 for other Real Estate)	PARCEL COUNT		NO. OF ACRES WHOLE NUMBERS ONLY	VALUE OF LAND	VALUE OF IMPROVEMENTS	TOTAL VALUE OF LAND AND IMPROVEMENTS
		TOTAL LAND <i>Col. A</i>	IMPROVEMENTS <i>Col. B</i>				
1	RESIDENTIAL - Class 1	6,543	6,178	133	417,763,800	1,291,313,300	1,709,077,100
2	COMMERCIAL - Class 2	494	394	1,238	259,902,200	486,867,000	746,769,200
3	MANUFACTURING - Class 3	35	32	514	42,107,900	173,746,600	215,854,500
4	AGRICULTURAL - Class 4	459		10,872	2,417,300		2,417,300
5	UNDEVELOPED - Class 5	233		1,011	532,900		532,900
6	AGRICULTURAL FOREST - Class 5m	83		821	373,400		373,400
7	FOREST LANDS - Class 6	6		80	82,000		82,000
8	OTHER - Class 7	86	86	222	4,814,300	12,938,300	17,752,600
9	TOTAL - ALL COLUMNS	7,939	6,690	14,891	727,993,800	1,964,865,200	2,692,859,000
10	NUMBER OF PERSONAL PROPERTY ACCOUNTS IN ROLL			822	LOCALLY ASSESSED	MANUFACTURING	MERGED
11	BOATS AND OTHER WATERCRAFT NOT EXEMPT - Code 1				0	0	0
12	MACHINERY, TOOLS AND PATTERNS - Code 2				14,434,500	13,185,800	27,620,300
13	FURNITURE, FIXTURES AND EQUIPMENT - Code 3				25,018,000	8,264,400	33,282,400
14	ALL OTHER PERSONAL PROPERTY NOT EXEMPT - Codes 4A, 4B, 4C				10,061,900	2,966,500	13,028,400
15	TOTAL OF PERSONAL PROPERTY NOT EXEMPT (Total of Lines 11-14)				49,514,400	24,416,700	73,931,100
16	AGGREGATE ASSESSED VALUE OF ALL PROPERTY SUBJECT TO THE GENERAL PROPERTY TAX (Total of Lines 9F and 15F) MUST EQUAL TOTAL VALUE OF THE SCHOOL DISTRICTS (K-12 PLUS K-8) - Line 50, Col. F						2,766,790,100
17	BOARD OF REVIEW DATE OF FINAL ADJOURNMENT		07/20/2016	Name of Assessor DELL ZWIEG			Telephone # (608) 270-4238

REMARKS
 The Assessment Ratio to be used in calculating the estimated Fair Market Value on tax bills for this tax district is .977314142
 This ratio should be used to convert assessed values to "Calculate Equalized Values" in Step 1 of the Lottery and Gaming Credit Calculations.
 This ratio should be used in the "Computation of Tax Equivalent" schedule of the Annual Reports filed by the municipal electric, gas and water utilities with the Public Service Commission

FOREST CROP AND OTHER EXEMPT LAND

Do not confuse FOREST LANDS (Line 7) with FOREST CROPS (in this section) - They are **NOT** the same

18	Private Forest Crop - Reg Class @ 10¢ per acre			Private Forest Crop - Reg Class @ \$2.52 per acre		
	(a) PARCELS	(b) ACRES	(c) ASSESSED VALUE	(d) PARCELS	(e) ACRES	(f) ASSESSED VALUE
19	Private Forest Crop - Special Class @ 20¢ per acre			Entered Before 2005 Managed Forest - Ferrous Mining CLOSED @ \$8.27 per acre		
	(a) PARCELS	(b) ACRES	(c) ASSESSED VALUE	(d) PARCELS	(e) ACRES	(f) ASSESSED VALUE
20	Entered Before 2005 Managed Forest - OPEN @ \$.79 per acre			Entered Before 2005 Managed Forest - CLOSED @ \$1.87 per acre		
	(a) PARCELS	(b) ACRES	(c) ASSESSED VALUE	(d) PARCELS	(e) ACRES	(f) ASSESSED VALUE
21	Entered After 2004 Managed Forest - OPEN @ \$2.14 per acre			Entered After 2004 Managed Forest - CLOSED @ \$10.68 per acre		
	(a) PARCELS	(b) ACRES	(c) ASSESSED VALUE	(d) PARCELS	(e) ACRES	(f) ASSESSED VALUE
				3	33	33,000
22	(a) County Forest Cropland Acres		(b) Federal Acres	(c) State Acres	(d) County (NOT FOREST CROP) Acres	
					(e) Other Acres	
					83.4	
23	Assessed Value of Omitted Property From Prior Years (Sec. 70.44)			Assessed Value of Sec. 70.43 Corrections of Errors by Assessors		
	(a) REAL ESTATE	(b) PERSONAL		(c1) REAL ESTATE	(c2) PERSONAL	
	70,000	133,600		-9,200		
	Manufacturing Equated Value of Omitted Property From Prior Years (Sec. 70.995)			Mfg. Equated Value of Sec.70.43 Corrections of Errors by Assessors		
	(d) REAL ESTATE	(e) PERSONAL		(f1) REAL ESTATE	(f2) PERSONAL	

SPECIAL DISTRICTS

Line No.	Enter 6-digit Special District Code (Col. A)	Account Number (Col. B)	Special District Name (Col. C)	Locally Assessed Value of Real Estate and Personal Property (Col. D)	Mfg Value of Real Estate and Personal Property (Col. E)	Merged Value of Real Estate and Personal Property (Col. F)
24	135150	0071	MADISON METRO SEWER DISTRICT	2,408,423,900	239,206,900	2,647,630,800
25						
26						
27						
28						
29						
30						
31						
32						
33						
34						
35						

SCHOOL DISTRICTS

2016
YEAR
13
CO
225
MUN
0389
ACCT NO

Line No.	Enter 6-digit School District Code (Col. A)	Account Number (Col. B)	School District Name (Col. C)	Locally Assessed Value of Real Estate and Personal Property (Col. D)	Mfg Value of Real Estate and Personal Property (Col. E)	Merged Value of Real Estate and Personal Property (Col. F)
A. SCHOOL DISTRICTS (K-8 and K-12)						
36	133269	0086	SCH D OF MADISON METROPOLITAN	1,259,616,000	149,082,200	1,408,698,200
37	134144	0092	SCH D OF OREGON	295,193,400	4,895,700	300,089,100
38	135901	0095	SCH D OF VERONA AREA	971,709,500	86,293,300	1,058,002,800
39						
40						
41						
42						
43						
44						
45						
46						
47						
48						
49						
50	TOTAL ASSESSED VALUE OF SCHOOL DISTRICTS (K-8 and K-12)			2,526,518,900	240,271,200	2,766,790,100
B. UNION HIGH SCHOOL DISTRICTS						
51						
52						
53						
54						
55	TOTAL ASSESSED VALUE OF UNION HIGH SCHOOLS					
C. TECHNICAL COLLEGE DISTRICTS						
56	000400	0004	MADISON AREA TECHNICAL COLLEGE MADN	2,526,518,900	240,271,200	2,766,790,100
57						
58						
59	TOTAL ASSESSED VALUE OF TECHNICAL COLLEGES			2,526,518,900	240,271,200	2,766,790,100

I hereby certify, to the best of my knowledge and belief, this form is complete and correct.

Print name of preparer	Title	Date (MM/DD/CCYY) / /
Signature of preparer	Contact Telephone Number () -	E-mail address

WISCONSIN DEPARTMENT OF REVENUE
2016 STATEMENT OF CHANGES IN EQUALIZED VALUES BY CLASS AND ITEM

County 13 Dane
 City 225 Fitchburg

REAL ESTATE	2015 RE Equalized Value	Removal of Prior Year Compensation	% Change	\$ Amount of Economic Change	% Change	\$ Amount of New Constr	% Change	Correction & Compensation	% Change	\$ Amount of All Other Changes	% Change	2016 RE Equalized Value	Total \$ Change in R.E. Value	% Change
Residential														
Land	423,660,200	0	0%	6,776,100	2%	1,544,100	0%	-313,400	0%	-220,100	0%	431,446,900	7,786,700	2%
Imp	1,289,964,700	0	0%	20,716,100	2%	16,068,500	1%	9,581,600	1%	-9,200	0%	1,336,321,700	46,357,000	4%
Total	1,713,624,900	0	0%	27,492,200	2%	17,612,600	1%	9,268,200	1%	-229,300	0%	1,767,768,600	54,143,700	3%
Commercial														
Land	190,361,400	0	0%	7,087,200	4%	11,707,200	6%	41,755,600	22%	-646,800	0%	250,264,600	59,903,200	31%
Imp	485,116,900	0	0%	13,034,100	3%	39,462,100	8%	-51,291,600	-11%	-545,600	0%	485,775,900	659,000	0%
Total	675,478,300	0	0%	20,121,300	3%	51,169,300	8%	-9,536,000	-1%	-1,192,400	0%	736,040,500	60,562,200	9%
Manufacturing														
Land	42,883,500	0	0%	0	0%	0	0%	0	0%	201,500	0%	43,085,000	201,500	0%
Imp	173,844,200	0	0%	0	0%	5,970,600	3%	0	0%	-2,035,100	-1%	177,779,700	3,935,500	2%
Total	216,727,700	0	0%	0	0%	5,970,600	3%	0	0%	-1,833,600	-1%	220,864,700	4,137,000	2%
Agricultural														
Land/Total	2,402,600	16,000	1%	32,200	1%	0	0%	-2,800	0%	-22,900	-1%	2,425,100	22,500	1%
Undeveloped														
Land/Total	1,889,700	11,300	1%	-194,400	-10%	0	0%	1,800	0%	-6,200	0%	1,702,200	-187,500	-10%
Ag Forest														
Land/Total	3,685,500	22,500	1%	0	0%	0	0%	-27,000	-1%	0	0%	3,681,000	-4,500	0%
Forest														
Land/Total	720,000	0	0%	0	0%	0	0%	0	0%	0	0%	720,000	0	0%
Other														
Land	9,540,000	-90,000	-1%	-1,060,000	-11%	0	0%	180,000	2%	480,000	5%	9,050,000	-490,000	-5%
Imp	13,500,300	0	0%	-286,400	-2%	0	0%	1,640,800	12%	0	0%	14,854,700	1,354,400	10%
Total	23,040,300	-90,000	0%	-1,346,400	-6%	0	0%	1,820,800	8%	480,000	2%	23,904,700	864,400	4%
Total Real Estate														
Land	675,142,900	-40,200	0%	12,641,100	2%	13,251,300	2%	41,594,200	6%	-214,500	0%	742,374,800	67,231,900	10%
Imp	1,962,426,100	0	0%	33,463,800	2%	61,501,200	3%	-40,069,200	-2%	-2,589,900	0%	2,014,732,000	52,305,900	3%
Total	2,637,569,000	-40,200	0%	46,104,900	2%	74,752,500	3%	1,525,000	0%	-2,804,400	0%	2,757,106,800	119,537,800	5%

PERSONAL PROPERTY	Non-Mfg Personal Property			Manufacturing Personal Property			Total of All Personal Property			
	2015	2016	% Change	2015	2016	% Change	2015 Total	2016 Total	Tot. \$ Chg in PP	% Change
Watercraft	6,000	0	-100%	0	0	0%	6,000	0	-6,000	-100%
Machinery Tools & Patterns	13,000,000	14,580,000	12%	12,973,500	13,491,900	4%	25,973,500	28,071,900	2,098,400	8%
Furniture Fixtures & Equip	24,000,000	25,043,400	4%	7,518,300	8,663,400	15%	31,518,300	33,706,800	2,188,500	7%
All Other	13,000,000	10,062,600	-23%	3,394,900	3,084,000	-9%	16,394,900	13,146,600	-3,248,300	-20%
Prior Year Compensation	-60,000	-1,386,600		0	0		-60,000	-1,386,600	-1,326,600	
Total Personal Property	49,946,000	48,299,400	-3%	23,886,700	25,239,300	6%	73,832,700	73,538,700	-294,000	0%
TOTAL EQUALIZED VALUE	2015 Total							2016 Total	Total \$ Change	% Change
Real Estate & Personal Property	2,711,401,700				135			2,830,645,500	119,243,800	4%

2016 Statement of Taxes

Co-muni Code 13225	County DANE	Muni Type CITY	Municipality FITCHBURG	Account Number 0389	Report Type ORIGINAL
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Preparer name MISTY DODGE	Work phone (608) 270-4252	Comments
Preparer title FINANCE DIRECTOR	Home phone (608) 669-5537	
Email MISTY.DODGE@FITCHBURGWI.GOV	Fax (608) 270-4212	

Sec	Description of Tax by Taxing Jurisdiction	Amounts Apportioned by Taxing Jurisdictions
-----	---	---

A. State Taxes

1. Aggregate amount of state taxes **480,377.52**

B. County Taxes

1. Portion of state special charges upon county	73.21
2. Portion of county tax levied over entire municipality	8,063,429.94
3. Special purpose - county tax levied over part of municipality (ex. children with disabilities education boards)	0.00
4. Total County Taxes.....	8,063,503.15

2016 13 225 0389
YEAR CO MUN ACCT NO

C. Special District Taxes

	SD Code	Account No.	Special District Name	Property Taxes	State Special Charges	Property Taxes With State Special Charges
1.	135150	0071	MADISON METRO SEWER DISTRICT	0.00	0.00	0.00
Total Special District Taxes				0.00	0.00	0.00

D. Town, Village or City Taxes

1. Other special purpose district taxes (click "Add" to add individual items)	<input type="button" value="Add"/>	0.00
2. Total tax increment (except county environmental remediation tax increment).....		6,213,589.90
3. County environmental tax increment		0.00
4. Other state special charges.....		0.00
5. County special charges		0.00
6. All other town, village or city taxes		21,501,214.00
7. Surplus funds applied CAUTION: Do not make an entry on this line unless Lines D1 and D6 are zero(0)..... (subtract)		0.00
8. Total Town Village, or City Taxes.....		27,714,803.90

E. Elementary and Secondary Schools

	School District Code	Account No.	School District Name	Amounts Apportioned by Taxing Jurisdictions
1.	133269	0086	SCH D OF MADISON METROPOLITAN	15,185,952.36
2.	134144	0092	SCH D OF OREGON	3,551,912.04
3.	135901	0095	SCH D OF VERONA AREA	11,970,599.00
Total Elementary and Secondary School Taxes.....				30,708,463.40

2016 Statement of Taxes

2016 13 225 0389
YEAR CO MUN ACCT NO

F. Technical Colleges

Tech College Code	Account No.	Technical College Name	Amounts Apportioned by Taxing Jurisdictions
1. 0400	0004	MADISON AREA TECHNICAL COLLEGE MADN	2,487,543.80
Total Technical College Taxes.....			2,487,543.80

G. Total General Property Taxes Apportioned (Total of State, County, Special District, Local, School and Technical College Taxes)

69,454,691.77

Summary of General Property Taxes, State Tax Credits Applied and Net General Property Taxes to be Collected			
Complete All Columns	Real Estate Roll	Personal Property Roll	Total
1. General property taxes from computerized summary	67,597,271.11	1,857,421.18	69,454,692.29
2. School levy tax credit applied <i>(subtract)</i>	5,034,254.64	138,213.02	5,172,467.66
3. Lottery and gaming credit applied <i>(subtract)</i>	757,432.20	0.00	757,432.20
4. First dollar credit applied <i>(subtract)</i>	533,996.45		533,996.45
5. Net general property taxes to be collected	61,271,587.82	1,719,208.16	62,990,795.98
6. Underrun / Overrun.....			0.52

2016 13 225 0389
YEAR CO MUN ACCT NO

H. Special Assessments and Charges

	Special Assessments	Add Assessment	For the Municipality	Municipality Acting as Agent for:		Total
				Enterprise / Utility	Other	
1.	Water main and lateral Installations			46,020.63		46,020.63
2.	Sewer main and lateral installations					0.00
3.	Street improvements (ex: sidewalks, storm sewers, seal coating)		174,373.70		339.16	174,712.86
4.	Street light installation					0.00
5.	Greenbelts					0.00
6.	Drain ditch and watercourse (sec. 88.42 & 88.43)					0.00
<input checked="" type="checkbox"/> 7.	PRIVATE SEPTIC MAINTENANCE				8,323.20	8,323.20

	Special Charges	Add Charge	For the Municipality	Municipality Acting as Agent for:		Total
				Enterprise / Utility	Other	
1.	Weeds, tree planting, removal		1,489.74			1,489.74
2.	Snow removal, plowing					0.00
3.	Refuse and garbage collection		872,534.50			872,534.50
4.	Grading, gravel, culvert, fencing					0.00
5.	Fencing					0.00
6.	Fire calls					0.00
7.	Recycling					0.00
8.	Delinquent utility charges			15,967.93	136.09	16,104.02
<input checked="" type="checkbox"/> 9.	LOTTERY CREDIT PENALTY				2,214.49	2,214.49
<input checked="" type="checkbox"/> 10.	AG CONVERSION CHARGE				2,802.39	2,802.39
Total Special Assessments and Charges			1,048,397.94	61,988.56	13,815.33	1,124,201.83

2016 13 225 0389
YEAR CO MUN ACCT NO

J. Omitted Property Taxes

1. Net taxes levied on property omitted from taxation in previous years..... **4,652.11**

K. Sec. 70.43 Corrections

1. Net taxes or refund due (use a minus sign(-) for a negative amount)..... **-207.74**

M. Private Forest Crop Taxes

	Acres	Rate Per Acre	Total
1. Code 1 - regular.....	0.00	0.10	0.00
2. Code 2 - regular/variable	0.00	2.52	0.00
3. Code 3 - special.....	0.00	0.20	0.00
Total Private Forest Crop Taxes			0.00

N. Managed Forest Land Taxes

	Acres	Rate Per Acre	Total
1. Code 7 - Open before 2005.....	0.00	0.79	0.00
2. Code 8 - Closed before 2005.....	0.00	1.87	0.00
3. Code 5 - Open after 2004	0.00	2.14	0.00
4. Code 6 - Closed after 2004	33.00	10.68	352.44
5. Code 9 - Closed before 2005 (ferrous mining).....	0.00	8.27	0.00
Total Managed Forest Land Taxes			352.44

2016 Statement of Taxes

2016 13 225 0389
YEAR CO MUN ACCT NO

O. Occupational Taxes

	Tons	Rate Per Unit	Total
1. Coal (sec. 70.42).....	0.00	0.05	0.00
.....	0.00	0.07	0.00
2. Petroleum refineries (sec. 70.421)	0.00	0.05	0.00
3. Iron ore concentrates (sec. 70.40)	0.00	0.05	0.00
Total Occupational Taxes			0.00

T. Aggregate Amount of Taxes - (Verify the Aggregate Amount of Taxes (section T) is correct and matches your tax roll.)

1. Sum of Lines G, G-6, H, J, K, M, N and OVerify this amount is correct and matches your tax roll **70,583,690.93**

TAX ROLL CERTIFICATE FOR TAXES LEVIED 2016, **COLLECTIBLE** 2017
S. 70.65(3)

I am Patti Anderson, Clerk of the Town Village City of Fitchburg,
(name) (tvc name)

Dane County, and I certify that the information and taxes to be collected as summarized below are contained in this
(county)

tax roll and are correct to the best of my knowledge.

1. NET GENERAL REAL ESTATE TAXES	61,271,587.82
2. NET GENERAL PERSONAL PROPERTY TAXES	1,719,208.16
3. SCHOOL LEVY TAX CREDITS APPLIED TO TAX ROLL	5,172,467.66
4. LOTTERY AND GAMING CREDITS CLAIMED	757,432.20
5. FIRST DOLLAR CREDITS APPLIED TO TAX ROLL	533,996.45
6. SUBTOTAL — GROSS GENERAL PROPERTY TAXES	69,454,692.29
(Must agree with the total Column Line G-1 on the Statement of Taxes)	<small>(Total of Lines 1-5)</small>
7. SPECIAL ASSESSMENTS	229,056.69
8. SPECIAL CHARGES	879,041.12
9. DELINQUENT UTILITY CHARGES	16,104.02
10. SPECIAL TAXES (PFC, MFL Per Acre Taxes)	352.44
11. OCCUPATIONAL TAXES	0.00
12. OMITTED PROPERTY TAXES	4,652.11
13. S. 70.43 ASSESSOR'S CORRECTIONS TAX ADJUSTMENTS	-207.74
TOTAL TAXES LEVIED ON THIS TAX ROLL	70,583,690.93
(Must agree with Line T on the Statement of Taxes)	<small>(Total of Lines 6-13)</small>

Signed Patti Anderson

Date 12-8-16
(mm/dd/ccyy)

Section A: Determination of 2016 Payable 2017 Allowable Levy Limit

1	2015 payable 2016 actual levy (not including tax increment) Note: Town, village, or city taxes do not include county or state special charges for purposes of calculating levy limits.	19,769,243
2	Exclude prior year levy for unreimbursed expenses related to an emergency	0
3	Exclude 2015 levy for new general obligation debt authorized after July 1, 2005	2,374,076
4	2015 payable 2016 adjusted actual levy (Line 1 minus Lines 2 and 3)	17,395,167
5	0.00% growth plus terminated TID% (0) applied to 2015 adjusted actual levy	17,395,167
6	Net new construction % (2.988) + terminated TID% (0) applied to 2015 adjusted actual levy	17,914,935
7	2016 levy limit before adjustments (Greater of Line 5 or Line 6)	17,914,935
8	Total adjustments from Sec. D, Line S.	3,586,279
9	2016 payable 2017 allowable levy (Sum of Lines 7 and 8)	21,501,214
10	Higher levy approved by Special Resolution at a Special Meeting of Town Electors	

Section B: Adjustment for Previous Year's Unused Levy (sec. 66.0602(3)(f), Wis. Stats.)

1	Previous year's allowable levy	19,769,243
2	Previous year's actual levy	19,769,243
3	Previous year's unused levy (Line 1 minus Line 2)	0
4	Previous year's actual levy 19,769,243 x 0.015	296,539
5	Allowable increase (Lesser of Line 3 or Line 4)	0

Section C: Adjustment for Prior Years Unused Levy Carryforward (sec. 66.0602(3)(fm), Wis. Stats.)

1	2015 unused percentage	0%
2	2014 unused percentage	0%
3	PY unused percentage	
4	PY unused percentage	
5	PY unused percentage	
6	Total unused percentage	0%
7	Previous year actual levy due to valuation factor	17,395,168
8	Allowable increase	0

Section D: Adjustments to Levy Limit

A	Increase for unused levy from previous year (see Sec. B, Line 5). <i>(add)</i>	
B	Decrease in 2017 debt service levy as compared to 2016 debt service levy for debt authorized prior to July 1, 2005 <i>(subtract)</i>	
C	Increase in 2017 debt service levy over 2016 debt service levy for debt authorized prior to July 1, 2005 <i>(add)</i>	
D	Increase for town, village, or city's share of refunded or rescinded taxes certified under sec. 74.41(5), Wis. Stats. <i>(add)</i>	
E	Debt service for general obligation debt authorized after July 1, 2005. <i>(add)</i>	3,586,279
F	Increase in 2016 payable 2017 levy approved by a referendum. <i>(add)</i>	
G	Amount levied in 2016 to pay unreimbursed expenses related to an emergency. <i>(add)</i>	
H	<input type="text"/> in costs associated with an intergovernmental cooperation agreement.	
I	Adjustment to 2016 payable 2017 levy for increase in charges assessed by a joint fire department. <i>(add)</i>	
J	Adjustment to 2016 payable 2017 levy for transfer of services during 2016 to other governmental units. <i>(subtract)</i>	
K	Adjustment to 2016 payable 2017 for transfer of services during 2016 from other governmental units. <i>(add)</i>	
L	Adjustment to 2016 payable 2017 levy for annexation of land during 2016 by a city or village. <i>(Town subtract this amount)</i>	
M	Adjustment to 2016 payable 2017 levy for annexation of land during 2016 from a town. <i>(Village or City add this amount)</i>	
N	Lease payment for lease revenue bond issued before July 1, 2005. <i>(add)</i>	
O	Levy for shortfall for debt service on revenue bond issued under sec. 66.0621 Wis. Stats., or special assessment B bond issued under sec. 66.0713(4), Wis. Stats.	
P	Increase in levy for shortfall in general fund due to loss of revenue from the sale of water or other commodity to a manufacturer that has discontinued operations. <i>(add)</i>	
Q	Adjustment to 2016 payable 2017 levy for the adoption of a new fee or fee increase for covered services partly or wholly funded by levy in 2013 <i>(subtract)</i>	
R	Increase for unused levy carryforward from prior years (see Sec. C, Line 8) <i>(add)</i>	
S	Total adjustments <i>(Sum of Lines A through R)</i>	3,586,279

Tax Increment Worksheet

Year <input type="text" value="2016"/>	Report Type ORIGINAL	Co-muni Code <input type="text" value="13225"/>	County <input type="text" value="DANE"/>	Account No. <input type="text" value="0389"/>	Equalized TID Value Increment(s) <input type="text" value="254,856,300"/> <i>(Must be TOTAL if more than one TIF District)</i>
Payable In <input type="text" value="2017"/>			Muni Type <input type="text" value="CITY"/>		
			Municipality <input type="text" value="FITCHBURG"/>		

This worksheet is for all TIDs in this municipality	Preparer Information Name <input type="text" value="MISTY DODGE"/> Work phone <input type="text" value="(608) 270-4252"/> Email <input type="text" value="misty.dodge@fitchburgwi.gov"/>	2016 Worksheet(s) Submitted Original <input type="text"/> Amended <input type="text"/>
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Comments

	Col. A		Col. B		Col. C		Col. D		Col. E	Col. F
Taxing Jurisdiction	Apportioned Levy	/	Equalized Value (less TID value Increment)	=	Interim Rate	X	Equalized Value (with TID value Increment)	=	Levy Amount	E - A = Tax Increment
? 1. County										
DANE	8,063,503.15	/	2,575,789,200	=	0.003130498	X	2,830,645,500	=	8,861,330.08	797,826.93
? 2. Special District (metro, sanitary, lake)										
5150 MADISON METRO SEWER DISTRICT	0.00	/	2,453,893,097	=	0.000000000	X	2,708,749,397	=	0.00	0.00
? 3. Tax District (city, village, town)										
FITCHBURG	<input type="text" value="21,501,214.00"/>	/	2,575,789,200	=	0.008347428	X	2,830,645,500	=	23,628,609.50	2,127,395.50
? 4. School District(s)										
3269 SCH D OF MADISON METROPOLITAN	15,185,952.36	/	1,274,090,827	=	0.011919050	X	1,441,342,527	=	17,179,433.65	1,993,481.29
4144 SCH D OF OREGON	3,551,912.04	/	302,788,044	=	0.011730688	X	306,981,744	=	3,601,107.06	49,195.02
5901 SCH D OF VERONA AREA	11,970,599.00	/	998,910,329	=	0.011983657	X	1,082,321,229	=	12,970,166.37	999,567.37

? 5. Technical College District(s)				
0400 MADISON AREA TECHNICAL COLLEGE MADN	2,487,543.80	/ 2,575,789,200 =	0.000965740 X 2,830,645,500 = 2,733,667.59	246,123.79
? 6. Total for Tax Increment				
	62,760,724.35		68,974,314.25	6,213,589.90

Property Tax Bill – Referenda/Resolution Data
for 2016 Taxes, Payable 2017

General Information

Under state law (sec. 74.09(3)(db), Wis. Stats.), if a county, municipality, school district or technical college approves a temporary property tax levy increase by referendum or if a town with a population less than 3,000 approves the increase by resolution at a town meeting, you must display the following information on the current year property tax bill:

- Total amount of the temporary levy increase imposed in the current year
- Total amount of increase applied to the property
- Year the increase no longer applies

13 - 225 Town Village City of Fitchburg, Dane County
(Co-muni Code)

Form Information

Use this form to compile the required information related to the current year's temporary property tax levy increases. Provide your County Treasurer with this information for placement on the property tax bill.

- Columns 1, 2 and 5 are displayed on the property tax bill
- Column 4 is used to calculate the amount of the increase applied to each property

Note: You must report each referendum or temporary tax levy increase separately. Include the temporary tax levy increases approved after December 31, 2014 and applied in the current year.

Col. 1 Taxing Jurisdiction	Col. 2 Total Temporary Tax Levy Increase Apportioned to Municipality	Col. 3 Total FINAL Assessed Values (Real Estate and Personal Property) Includes Equated Values of Manufacturing Property	Col. 4 Tax Rate Use 9 Places Beyond Decimal (.031675523) <small>(Col. 2 divided by Col. 3)</small>	Col. 5 Year the Increase No Longer Applies
County Taxes				
None				
Town, Village, City Taxes				
None				
School District Taxes				
Madison Metropolitan (3269)	246,652.74	1,408,678,800	0.000175095	2025
Verona Area (5901)	1,540,083.00	1,058,022,200	0.001455624	2017
Oregon Area (4144) is recurring referendum				
Technical College Taxes				
None				

Preparer Information

As the Municipal Clerk, I certify that this form and all attachments are true, correct, and complete to the best of my knowledge and belief.

Name Patti Anderson	Title City Clerk	Email patti.anderson@fitchburgwi.gov
Signature <i>Patti Anderson</i>	Date 12-02-2016	Phone (608) 270 - 4210



Per §74.09(3)(b) a school board is required to separately report any tax levies that exceed its annual revenue limit as a result of a successful referendum to exceed the limit on a non-permanent basis. State law requires the levies associated with all debt and non-recurring operation referendums passed after December 31, 2014 to be listed separately. The property tax bill must also include the year in which the non-permanent referendum to exceed the revenue limit no longer applies.

2016-2017 School Year

List of approved 2016-2017 debt and non-recurring operating referenda which will allow the district to exceed its revenue limit on a non-permanent basis.

Municipal Clerk: PATTI ANDERSON
 5520 LACY RD
 FITCHBURG, WI 53711-5318

Municipality: City of Fitchburg
 County: Dane County

School District: Verona Area (5901)
 School District Clerk: Thomas Duerst

Referenda ID	Vote Date	Type	Year Expires	Total Referendum Amount	2016-2017 Levy Amount due to Referendum	Percent of Entire School District	2016-2017 Amount due to Referendum for Taxation District
RF-3610	4/7/2015	Issue Debt	2017	\$8,350,000	\$5,923,717.50	25.998593273%	\$1,540,083.00



Per §74.09(3)(b) a school board is required to separately report any tax levies that exceed its annual revenue limit as a result of a successful referendum to exceed the limit on a non-permanent basis. State law requires the levies associated with all debt and non-recurring operation referendums passed after December 31, 2014 to be listed separately. The property tax bill must also include the year in which the non-permanent referendum to exceed the revenue limit no longer applies.

2016-2017 School Year

List of approved 2016-2017 debt and non-recurring operating referenda which will allow the district to exceed its revenue limit on a non-permanent basis.

Municipal Clerk: PATTI ANDERSON
 5520 LACY RD
 FITCHBURG, WI 53711-5318

Municipality: City of Fitchburg
 County: Dane County

School District: Madison Metropolitan (3269)
 School District Clerk: Anna Moffit

Referenda ID	Vote Date	Type	Year Expires	Total Referendum Amount	2016-2017 Levy Amount due to Referendum	Percent of Entire School District	2016-2017 Amount due to Referendum for Taxation District
RF-3568	4/7/2015	Issue Debt	2025	\$41,000,000	\$4,662,996.00	5.289576562%	\$246,652.74

Wisconsin Department of Revenue
2016 Tax Incremental District (TID) Certification - Municipality/County

County	CoMun	TVC	Municipality	TID #	Base Year	Current Value	Base Value	Increment	% of Base Value
DANE	13225	CITY OF	FITCHBURG	004	2003	215,376,200	49,144,000	166,232,200	338.3%
DANE	13225	CITY OF	FITCHBURG	006	2006	165,984,800	86,800,800	79,184,000	91.2%
DANE	13225	CITY OF	FITCHBURG	007	2006	18,078,800	12,865,600	5,213,200	40.5%
DANE	13225	CITY OF	FITCHBURG	008	2009	3,892,500	4,430,800	(538,300)	-12.1%
DANE	13225	CITY OF	FITCHBURG	009	2015	46,656,500	42,429,600	4,226,900	10.0%
subtotal						449,988,800	195,670,800	254,318,000	130.0%
decrement TID						(3,892,500)	(4,430,800)	538,300	
subtotal excluding decrement						446,096,300	191,240,000	254,856,300	133.3%

Source: <https://www.revenue.wi.gov/DORReports/2016tifcomun.xlsx>

WISCONSIN DEPARTMENT OF REVENUE

NOTICE OF STATE SCHOOL LEVY TAX CREDIT AND ESTIMATED MAJOR STATE AIDS FOR 2016 FULL DISCLOSURE PROPERTY TAX BILLS PAYABLE 2017

NOVEMBER 18, 2016

PATTI ANDERSON
 CITY OF FITCHBURG
 5520 LACY RD
 FITCHBURG WI 53711

MUNICIPALITY FITCHBURG
 COUNTY OF DANE
 COUNTY CODE 13
 MUNICIPAL CODE 225

THE WISCONSIN DEPARTMENT OF REVENUE IS PROVIDING YOUR MUNICIPALITY'S STATE SCHOOL LEVY TAX CREDIT AMOUNT AND ESTIMATED MAJOR STATE AID. YOU NEED THESE AMOUNTS TO COMPLETE YOUR 2016 FULL DISCLOSURE PROPERTY TAX BILLS.

AMOUNT OF STATE SCHOOL LEVY TAX CREDIT 5,172,467.69

YOU OR YOUR COUNTY WILL RECEIVE THIS CREDIT ON JULY 24, 2017.

ESTIMATED MAJOR STATE AIDS INFORMATION

TAXING JURISDICTION	PREVIOUS TAX YEAR EST. AIDS ALLOCATED TO YOUR TAX DISTRICT	CURRENT TAX YEAR EST. AIDS ALLOCATED TO YOUR TAX DISTRICT
COUNTY OF DANE	384,266	388,683
CITY OF FITCHBURG	2,408,888	2,093,898
SCHOOL DIST #3269	4,487,504	4,750,417
SCHOOL DIST #4144	2,848,288	3,229,763
SCHOOL DIST #5901	8,180,923	7,582,808
TCDB DIST #0400	2,477,157	2,345,554

TOTAL ESTIMATED MAJOR STATE AIDS 20,787,026 20,391,123

PLEASE PROVIDE THESE STATE AID NUMBERS TO YOUR PROPERTY TAX BILL PREPARER. IF YOU HAVE ANY QUESTIONS, CONTACT US AT LGS@WISCONSIN.GOV

VALEAH FOY, DIRECTOR, BUREAU OF LOCAL GOVERNMENT SERVICES

WISCONSIN DEPARTMENT OF REVENUE
 NOTICE OF EQUALIZED VALUE SCHOOL TAX RATE
 USE FOR 2016 LOTTERY CREDIT CALCULATION

NOVEMBER 17, 2016

PATTI ANDERSON
 CITY OF FITCHBURG
 5520 LACY RD
 FITCHBURG, WI 53711-5318

COMUN CODE	COUNTY	TAX DISTRICT NAME
-----	-----	-----
13225	DANE	CITY OF FITCHBURG

SCHOOL CODE	SCHOOL DISTRICT	EQUALIZED VALUE SCHOOL TAX RATE	MAXIMUM CREDIT VALUE	MAXIMUM LOTTERY CREDIT
-----	-----	-----	-----	-----
133269	SCH D OF MADISON METROPOLITAN	.011919050	12,600	150.18
134144	SCH D OF OREGON	.011730688	12,600	147.81
135901	SCH D OF VERONA AREA	.011983657	12,600	150.99

FOR MORE INFORMATION, CONTACT:

LOCAL GOVERNMENT SERVICES BUREAU
 WISCONSIN DEPARTMENT OF REVENUE
 MADISON, WI 53708-8971

JONATHAN STENGEL 608-266-9457
 LGS@WISCONSIN.GOV

WISCONSIN DEPARTMENT OF REVENUE
 NOTICE OF EQUALIZED VALUE SCHOOL TAX RATE
 USE FOR 2016 FIRST DOLLAR CREDIT CALCULATION

NOVEMBER 17, 2016

PATTI ANDERSON
 CITY OF FITCHBURG
 5520 LACY RD
 FITCHBURG, WI 53711-5318

COMUN CODE	COUNTY	TAX DISTRICT NAME
-----	-----	-----
13225	DANE	CITY OF FITCHBURG

SCHOOL CODE	SCHOOL DISTRICT	EQUALIZED VALUE SCHOOL TAX RATE	MAXIMUM CREDIT VALUE	MAXIMUM FIRST DOLLAR CREDIT
-----	-----	-----	-----	-----
133269	SCH D OF MADISON METROPOLITAN	.011919050	6,700	79.86
134144	SCH D OF OREGON	.011730688	6,700	78.60
135901	SCH D OF VERONA AREA	.011983657	6,700	80.29

FOR MORE INFORMATION, CONTACT:

LOCAL GOVERNMENT SERVICES BUREAU
 WISCONSIN DEPARTMENT OF REVENUE
 MADISON, WI 53708-8971

JONATHAN STENGEL 608-266-9457
 LGS@WISCONSIN.GOV



Wisconsin Department of Public Instruction

PI-1508 TAX LEVY CERTIFICATION

ss. 24.71, 120.17 (8)

Instructions: This form must be signed in the presence of a notary public, and delivered to the clerk of each municipality having territory within the school district on or before November 10. (Ref Wisconsin Statute s.120.12(3))

2016-2017 School Year

1. Municipal Clerk: PATTI ANDERSON
5520 LACY RD
FITCHBURG, WI 53711-5318
2. Municipality: City of Fitchburg
3. County: Dane County

The levy is distributed using the same percentage as the equalized valuation.

Table with 3 columns: Description, Entire School District, Portion of School District Lying Within Municipality. Rows include Equalized Valuation, Percent of Entire School District, and Total Levy.

CERTIFICATION

I HEREBY CERTIFY the amount shown on Line 6, Column 2, above, to be assessed against the taxable property of that portion of the school district lying within the municipality, as required by s. 120.17 (8). The state superintendent, pursuant to s. 121.06, has certified to me the equalized valuations shown on Line 4, which I have used to determine the portion of the school district levy to be paid by the municipality.

Notary seal area and signature lines for School District Clerk (Anna Moffit), Notary Public (Brenda France), and date (11/09/16).

Wisconsin Statutory References: s.120.17(8), s.120.44, s.121.06(2)

Mail tax settlement to: District Administrator, Madison Metropolitan School District, 545 W Dayton St, Madison, WI 53703-1967



Instructions: This form must be signed in the presence of a notary public, and delivered to the clerk of each municipality having territory within the school district on or before November 10. (Ref Wisconsin Statute s.120.12(3))

2016-2017 School Year

1. Municipal Clerk: PATTI ANDERSON 5520 LACY RD FITCHBURG, WI 53711-5318
2. Municipality: City of Fitchburg
3. County: Dane County

The levy is distributed using the same percentage as the equalized valuation.

Table with 3 columns: Description, Entire School District, Portion of School District Lying Within Municipality. Rows include Equalized Valuation, Percent of Entire School District, and Total Levy.

CERTIFICATION

I HEREBY CERTIFY the amount shown on Line 6, Column 2, above, to be assessed against the taxable property of that portion of the school district lying within the municipality, as required by s. 120.17 (8).

Notary seal area and certification table with fields for Name of School District, School District Clerk, Signature of School District Clerk, Signature of Notary Public, Signed before me this date, and My Commission Expires.

Wisconsin Statutory References: s.120.17(8) s.120.44 s.121.06(2)

Mail tax settlement to: District Administrator Oregon School District 123 E Grove St Oregon, WI 53575



Instructions: This form must be signed in the presence of a notary public, and delivered to the clerk of each municipality having territory within the school district on or before **November 10**.
 (Ref Wisconsin Statute s.120.12(3))

2016-2017 School Year

T O 1. Municipal Clerk: **PATTI ANDERSON**
 5520 LACY RD
 FITCHBURG, WI 53711-5318

2. Municipality: **City of Fitchburg**


3. County: **Dane County**

The levy is distributed using the same percentage as the equalized valuation.

	Entire School District	Portion of School District Lying Within Municipality
	Column 1	Column 2
4. Equalized Valuation (TID Out) Tax Apportionment (October Certification)	\$3,842,170,684.00	\$998,910,329.00
5. Percent of Entire School District	100.000000%	25.998593%
6. Total Levy	\$46,043,257.00	\$11,970,599.00

CERTIFICATION

I **HEREBY CERTIFY** the amount shown on Line 6, Column 2, above, to be assessed against the taxable property of that portion of the school district lying within the municipality, as required by s. 120.17 (8). The state superintendent, pursuant to s. 121.06, has certified to me the equalized valuations shown on Line 4, which I have used to determine the portion of the school district levy to be paid by the municipality.

	F Name of School District	School District Clerk
	R Verona Area (5901)	Thomas Duerst
	O Signature of School District Clerk	<i>Thomas Duerst</i>
	M Signature of Notary Public	<i>Patti Anderson</i>
	Signed before me this date	My Commission Expires
	<i>10/26/16</i>	<i>6/15/18</i>

NOTARY SEAL

Wisconsin Statutory References:
 s.120.17(8)
 s.120.44
 s.121.06(2)

Mail tax settlement to:

District Administrator
 Verona Area School District
 700 N Main St
 Verona, WI 53593-1153



MADISON
AREA | TECHNICAL
COLLEGE

TAX LEVY REPORT OF

MADISON AREA TECHNICAL COLLEGE DISTRICT

P.O. Box 14316
Madison, Wisconsin 53708-0316

PATTI ANDERSON
CLERK
CITY OF FITCHBURG
5520 LACY RD
FITCHBURG, WI 53711-5318

I, Mark Thomas, CFO/Vice President of Administrative Services of Madison Area Technical College District of the State of Wisconsin Technical College System, do hereby depose and say that the board of the above-named district, at the district board meeting held on the twelfth (12th) day of October 2016, voted to raise \$72,728,318. The proportion of such sum that must be raised in that part of said district lying in the **CITY OF FITCHBURG (DANE)** is **\$2,487,543.80**, which you are hereby requested to assess against the taxable property of said district lying in your municipality, as authorized by Chapter 38.16 (1) of the Wisconsin Statutes. The tax rate is \$0.96574 per \$1,000 of equalized valuation for making capital improvements, acquiring equipment, and operating and maintaining the schools of the district.

Mark Thomas
CFO/VP of Administrative Services



Shiva Bidar-Sielaff
Shiva Bidar-Sielaff
District Board Secretary

Jack E. Daniels, III, Ph.D.
President

Subscribed and sworn to before me
this 26th day of October 2016.

Jill A. Spilde, Notary Public
My commission expires November 15, 2019

1	A. STATE TAXES (Apportioned TID IN)			1
2	Aggregate amount of state tax (use this amount to calculate state tax rate)		480,377.52	2
3	B. COUNTY TAXES (Apportioned TID OUT)			3
4	1. Portion of state special charges on county:			4
5	Charitable and penal		73.21	5
6	Other state special charges		0.00	6
7				7
8	SUBTOTAL - Section B1 (also enter on Line B1 on Statement of Taxes (SOT))		73.21	8
9	2. Other county taxes levied over entire town, village, or city			9
10	Health		470,583.14	10
11	Library (sec. 43.12, Wis. Stats.)		0.00	11
12	County Bridge Aid (sec. 82.08(2), Wis. Stats.)		0.00	12
13	Sanitation		0.00	13
14	Children with Disabilities Education Boards (over entire town,village or city) (sec.121.135, Wis. Stats.)		0.00	14
15	Property taxes charged back (sec. 74.41 & 74.42, Wis. Stats.)		20,010.19	15
16	Countywide EMS		0.00	16
17	Other (describe) :		0.00	17
18	All other county taxes (levied over every town, village, and city)		7,572,836.61	18
19	County Sales Tax Credit	<	0.00 >	19
20	SUBTOTAL - Section B-2 Taxes to be levied over entire municipality (enter on Line B2 on SOT)		8,063,429.94	20
21	3. County taxes levied over part of town, village or city (also enter on line B3 on SOT)			21
22	Children with Disabilities Education Boards		0.00	22
23			0.00	23
24			0.00	24
25			0.00	25
26			0.00	26
27	TOTAL NET COUNTY TAXES (sum of Lines 8, 20, 22, 23, 24, 25 and 26) (for county tax rate)		8,063,503.15	27
28	C. SPECIAL DISTRICT TAXES			28
29	Special district code: NA	Amount levied	0.00	29
30	Special district code: NA	Amount levied	0.00	30
31	D. TOWN, VILLAGE OR CITY TAXES			31
32	4. Other state special charges			32
33	Describe :		0.00	33
34	Describe :		0.00	34
35	SUBTOTAL - Section D4 (also enter on Line D4 on SOT)		0.00	35
36	5. County special charges:			36
37	Illegal real estate charged back (sec. 70.74(2), Wis. Stats.)		0.00	37
38	Highways and bridges (sec. 83.03, Wis. Stats.)		0.00	38
39	Highway aid (sec. 83.14, Wis. Stats.)		0.00	39
40			0.00	40
41			0.00	41
42			0.00	42
43			0.00	43
44	SUBTOTAL - Section D5 (also enter on Line D5 on SOT)		0.00	44
45	TOTAL - ALL TAXES AND CHARGES - sum of Lines 2, 27, 29, 30, 35 and 44		8,543,880.67	45

2016

CALENDAR YEAR 2017 PRELIMINARY GTA CALCULATION

Note: Counties are not eligible to be factored as a Rate per Mile calculation.

1. Input GTA Figures

CVT Code: 13225

NAME: CITY OF FITCHBURG
DANE COUNTY

6-Year Average Costs (2010 - 2015) : \$10,263,361.67 ✓
3-Year Average Costs (2013 - 2015) : \$9,043,294.67 ✓
2015 Costs: \$6,781,104.00

Mileage as of 1/1/2015: 122.06
Mileage as of 1/1/2016: 122.89
2016 Aids: \$1,417,297.54 ✓

2. Calculate Preliminary Share of Costs (SOC) and Rate Per Mile (RPM)

SHARE OF COSTS

(6-Year Average Costs x SOC Percentage) = SOC Amount

6-Year Average Costs: \$10,263,361.67
SOC Percentage: 15.6376%
SOC Amount: \$1,604,941.02

RATE PER MILE (Municipalities only)

(Mileage x Rate Per Mile) = RPM Amount

Mileage as of 1/1/2016: 122.89
Rate Per Mile \$2,202.00
RPM Amount: \$270,603.78

Note: Except for counties, the greater of these two amounts will be used for the next step of the calculation process.

3. Calculate Minimum and Maximum Adjustments

Minimums

SOC = eligible for no less than 90% of previous year aid payment
RPM eligible for no less than 90% of previous year aid payment adjusted for any increase or decrease of certified mileage

Maximums

SOC = no greater than 115% of previous year aid payment
RPM = no maximum payment amount

SHARE OF COSTS

Preliminary SOC Amount: \$1,604,941.02
2016 Aids: \$1,417,297.54
Minimum 2017 Aids: \$1,275,567.79
Maximum 2017 Aids: \$1,629,892.17

RATE PER MILE

Preliminary RPM Amount: N/A
2016 Aids: N/A
% Change in Certified Mileage: N/A
2016 Adjusted Base: N/A
Minimum 2017 Aids: N/A

4. Apply Cost Cap (Municipalities ONLY)

2017 aid may not exceed 85% of a municipality's 3-year average costs. If the SOC or RPM amount calculated to this point is greater than 85%, the payment amount will be reduced accordingly.

3-Year Average Costs: \$9,043,294.67
85% Cost Cap: \$7,686,800.47

5. Calculate Final Payment

Apply any minimum or maximum cushions, cost caps and/or penalties for filing DOR Financial Report(s) late.

Preliminary SOC Amount: \$1,604,941.02
Preliminary RPM Amount: N/A

ADJUSTMENTS

Adjustment Amount: \$0.00
Adjustment Type: N/A
Filing Penalty Amount: N/A
Filing Penalty Description: N/A

TOTAL GTA AMOUNT: \$1,604,941.02

Find the description of the calculation process and data definitions on the GTA home page at: <http://wisconsin.gov/Documents/doing-bus/local-gov/astnce-pgms/highway/gta-glossary.pdf>

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
ADMINISTRATION DEPARTMENT					
Adult Entertainment Licenses					
				Chapter 62	
New or Renewal License	Annual	\$500.00	\$500.00		
<i>Late fee after July 1</i>		\$200.00	\$200.00		
Animal Licenses					
				Chapter 56	
Cat License	Annual	\$7.00	\$7.00	56-26 through 56-29	
<i>Neutered or Spayed</i>	Annual	\$5.00	\$5.00		
Dog License	Annual	\$20.00	\$20.00	56-25, 56-27 to 56-30	
<i>Neutered or Spayed</i>	Annual	\$15.00	\$15.00		
<i>Late fee after March 31</i>	Each	\$5.00	\$5.00		
Multiple Dog License	Annual	\$55.00	\$55.00	56-30	
Assessment Searches					
	Each	\$25.00	\$25.00		
<i>(all requests are replied to in writing)</i>					
Bartender's License (see liquor license)					
Basketball Hoop Permits					
	Yearly	\$30.00	\$30.00		
Business Licenses - Permanent Merchants					
Cigarette License	Annual	\$100.00	\$100.00	Chapter 58	
Fireworks License (for small temporary stands)	Each Season	\$25/season	\$25/season	44-759 to 44-764	
Hotel/Motel License					
<i>Hotel/Motel Room License</i>	Initial	\$50.00	\$50.00	Chapter 10 10-274	
<i>(Renewal or Issuance of suspended or revoked License)</i>	As needed	\$50.00	\$50.00	10-277	
<i>(Quarterly Tax Return late filing fee)</i>	Quarterly (if late)	\$25.00	\$25.00	10-255	
<i>(Room tax not paid within 30 days)</i>	A forfeiture of 25% of the room tax due for the previous year, or \$5,000, whichever is less, of the tax imposed, is due and owing if room tax is not paid within 30 days after due date of return. In addition to this forfeiture, unpaid taxes bear interest at 1% per month from the due date of the return until the first day of the month following the month in which tax is paid or deposited with the City (Ord. 2.17(13))				
Hotel/Motel Room Tax Rate		6% total 5% est. 2001 add'l 1% est 2010	7%		
<u>Payments to Other Entities:</u>					
<i>Fitchburg Chamber of Commerce</i>		30% of 5%	70% (statute)		
<i>GMCVB</i>		7% of 5%	none		
<i>MASC</i>		70% of 1%	none		
<i>City of Fitchburg Administration</i>		10% of 5%	7%		
<i>CEDA - General</i>		53% of 5%	23%		
<i>CEDA - Sports Fund</i>		20% of 1%	0%		
Massage License					
Massage Establishment License	Initial Application Fee	\$250.00	\$250.00	Chapter 62	
Massage Technician or Manager License	Each	\$50.00	\$50.00		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
ADMINISTRATION DEPARTMENT					
Mobile Home License					
Mobile Home Court Annual License	Annual for each 50 lots or fraction thereof	\$250.00	\$250.00	Chapter 32	
Initial Application Fee for New Mobile Home Park	Initial Application Fee	\$500.00	\$500.00		
Transfer Fee of Park License to Another Owner	Whenever Sold	\$250.00	\$250.00		
Temporary Mobile Home Permit(Seasonal, Emergency, etc.)	As Needed	\$25.00	\$25.00		
Monthly Parking Fees	See Ordinance for Collection Procedures				
Second Hand Dealer/Pawn Brokers					
Second-Hand Article Dealer	Annual	\$100.00	\$100.00		
Second-Hand Jewelry Dealer	Annual	\$500.00	\$500.00		
Flea Market License Fee	Annual	\$250.00	\$250.00		
Special Event Second-Hand Dealer Flea Market License	No More Than 3 Consecutive Days	\$75.00	\$75.00		
Pawnbroker License	Annual	\$500.00	\$500.00		
Sales on Public Streets					
Chapter 67					
Street Vendor License, yearly	Annual	\$150.00	\$150.00		
Street Vendor License, monthly	Monthly	\$50.00	\$50.00		
Liquor License					
Chapter 60					
Retail "Class A" Liquor	Annual	\$500.00	\$500.00	60-27 through 60-40	
Retail "Class B" Liquor	Annual	\$500.00	\$500.00	60-27 through 60-40	
Retail "Class B" Liquor Reserve	Initial Application Fee/Annual	\$10,000 initial fee and \$500/yearly	\$10,000 initial fee and \$500/yearly	60-27 through 60-40	Pays \$10,000 for each New Owner of License, plus \$500 per Year
Reserve "Class B" Economic Grant	No Longer Refundable	\$10,000.00	No Longer Refundable in accordance to State Statute	60-27 through 60-40	
Class "C" Wine	Annual	\$100.00	\$100.00	60-27 through 60-40	
Class "A" Beer	Annual	\$250.00	\$250.00	60-27 through 60-40	
Class "B" Beer	Annual	\$100.00	\$100.00	60-27 through 60-40	
Pro-Rating for Above Licenses					
<i>All the above license fees EXCEPT FOR THE INTITIAL \$10,000 ISSUANCE FEE FOR "CLASS B" RESERVE LIQUOR shall be prorated according to the number of months or fraction thereof for which the license is issued.</i>					
Special (Picnic) Class "B"	Per Event	\$10.00	\$10.00	60-72	
Temporary Class "B"	Any 6 Month Period	\$50.00	\$50.00	60-72	

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
ADMINISTRATION DEPARTMENT					
Liquor License (continued)					
Temporary "Class A" or "Class B"	Any 6 Month Period	\$250.00	\$250.00	60-599	
Provisional Retail (person has not completed beverage class)	60 Days	\$15.00	\$15.00	60-600	
Wholesalers	Annual	\$25.00	\$25.00		
Change of Agent	Each	\$10.00	\$10.00	60-250, 60-251	
Late Filing Fee for Applications Received After April 15th	Each	\$250.00	\$250.00	60-40(11)	
Renewal Liquor License Publication Fee	Yearly	\$55.00	\$55.00	60-69, 60-605, 606	
Publication Cost for Late Filing Fee After April 15th	Each	\$100.00	\$100.00	60-73	
New Liquor License Publication Fee	Each	\$100.00	\$100.00		
Operator's Licenses (Bartenders)	Bi-Annual	\$70.00	\$70.00	60-27	renewable in odd# years
Provisional Operator's License	As Needed to Allow to Take Class	\$10.00	\$10.00	60-563 and 60-600	
Provision Operator's License Renewal (additional 60 days)	As Needed to Allow to Take Class	\$15.00	\$15.00		
Temporary Operator's License	As needed	\$10.00	\$10.00	60-599	for picnics, special events, etc.
Transfer of Retail License to Another Premise (by Same Owner)	As needed	\$10 and \$100 for "new" publication fee, if for site not previously licensed	\$10 and \$100 for "new" publication fee, if for site not previously licensed	60-98 through 60-99	
Non-Sufficient Funds Check Handling Charge					
	Per Check	\$25.00	\$25.00		
Public Records Search					
Cost to Locate Record	As needed	Actual cost if exceeds \$50	Actual cost if exceeds \$50	12-24 through 12-26	
Cost to Mail Records/Copies	As needed	Actual Cost	Actual Cost	12-24 through 12-26	
Prepayment of Fees	As needed	Prepayment required if more than \$5.	Prepayment required if more than \$5.	12-24 through 12-26	
Copies	Per Page	\$0.25	\$0.25		
Labels	Per Sheet	n/a	n/a		
Pre-Formatted GIS Maps					
Comprehensive Plan	Plan on CD	\$10.00	\$10.00		
Laser Jet Printer 8 1/2 x 11 (black & white)	Per Page	\$0.30	\$0.30		
Laser Jet Printer 8 1/2 x 11 (color)	Per Page	\$1.00	\$1.00		
Laser Jet Printer 11 x 17 (black & white)	Per Page	\$0.50	\$0.50		
Laster Jet Printer 11 x 17 (color)	Per Page	\$2.00	\$2.00		
Plotter 18 x 18	Per Page	\$10.00	\$10.00		
Plotter 36 x 36	Per Page	\$30.00	\$30.00		
Plotter 36 x 43	Per Page	\$35.00	\$35.00		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
ADMINISTRATION DEPARTMENT					
<i>All Pre-Formatted Plotter Maps are in Color</i>					
Special Projects Billed on Time and Material	Per Project	1 hour labor minimum \$35/hr plus cost of materials	1 hour labor minimum \$35/hr plus cost of materials		
Scan Fee if Not Electronically Submitted Documents		\$50.00			
Recording Fees (Register of Deeds fees as of May 2010)	Per Document	\$30.00	\$30.00		
Sound Permits	Per Event	\$50.00	\$60.00	74-121 through 74-131	filing required 30 days in advance
Special Council Meeting for License, Permit or Other Action	Per Time	\$350.00	\$350.00		
Street Use Permit	Less Than 3 Blocks	\$25.00	\$30.00	Chapter 27	filing required 30 days in advance
Special Events - Large Scale Street Use Events (includes Sound Permit)	More Than 3 Blocks	\$60.00	\$150.00	Chapter 27	filing required 60 days in advance
Large Scale Festival Events (Includes Sound Permit)			\$150.00	54-26	filing required 60 days in advance
Subscription Requests					
<i>Full Council Packet</i>	Per Request	\$250/yr	\$250/yr		
<i>City Council Agendas Only</i>	Per Request	\$20/yr	\$20/yr		
<i>All Committees/Commission Agendas (Includes City Council but not Plan Commission)</i>	Per Request	\$100/yr	\$100/yr		
<i>Plan Commission (Agendas & Minutes)</i>	Per Request	\$50/yr	\$50/yr		
<i>Specific Committee/Commission (Not Plan Commission)</i>	Per Request	\$30/yr	\$30/yr		
NOTE: All packets and agendas are now available through the City Webpage					

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
Court					
Cost for Transcript on Appeal	As Required	\$10.00	\$10.00	18-178 through 18-184	
For Fines and Forfeiture Amounts Refer to Chapter 70					

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Reference	Notes
Planning & Development					
Parkland Improvement Fees					
Fee in lieu of Land Dedication (not including TND)	Per Dwelling Unit	\$4,330.00	\$4,330.00	24-2(d)(2)(e)	
TND T2 and T3 Ordinance Fee in lieu of Land Dedication	Per Dwelling Unit	\$4,330.00	\$4,330.00	24-2(d)(2)(e)	
TND T4 Ordinance Fee in lieu of land dedication	Per Acre	\$65,000.00	\$65,000.00	24-2(d)(2)(e)	
TND T5 Ordinance Fee in lieu of land dedication	Per Acre	\$65,000.00	\$65,000.00	24-15(d)(5), 22-647(2)	
Park Improvement Single Family Residential	Per Dwelling Unit	\$630.00	\$650.00	24-15(d)(5), 22-647(2)	
Park Improvement Two-Family Residential	Per Dwelling Unit	\$315.00	\$325.00	24-15(d)(5), 22-647(2)	
Park Improvement Multi-Family Residential	Per Dwelling Unit	\$145.00	\$155.00	24-15(d)(5), 22-647(2)	
Fee in lieu of Street Frontage for Parkland					
	As Required	\$350 per linear ft		24-15(e), 22-647(3)	
Planning Commission					
Certified Survey Fees	Upon Application	\$565 + \$140/parcel	\$575 + \$150/parcel	24-15(c)(1)	
Comprehensive Development Plan	Upon Application	\$305 + \$85/parcel	\$305 + \$90/parcel	24-15(b)	
Comprehensive Development Plan Amendment	Upon Application	\$445	\$450		
Subdivider to pay all consulting and legal fees incurred by the City as stated in Ordinance 24-15(c)(2)					
Preliminary Plat, and Contract Fee	Upon Application	\$560 + \$165/parcel	\$560 + \$175/parcel	24-15(b)(1)	
Final Plat	Upon Application	\$560 + \$110/parcel	\$560 + \$115/parcel	24-15(b)(1)	
Subdivider to pay all engineering, inspection, consulting & legal fees as stated in Ordinance 24-15(b)(2)					
Payment Guarantee of Fees	Upon Application	\$530 + \$160/parcel	\$530 + \$160/parcel	24-15(b)(3)	
Zoning Fees (Publication &/or Public Hearing Costs)	As Requested				
Board of Appeals	As Requested	\$550.00	\$570.00		
Conditional Use Permits	As Requested	\$445.00	\$465.00	22-640(b)(2)	
PDD-GIP	As Requested	\$850.00	\$875.00		
PDD-SIP	As Requested	\$825.00	\$850.00		
Re-Zoning Request	As Requested	\$580.00	\$600.00		
Re-Zoning/Conditional Use	As Requested	\$725.00	\$750.00		
Telecommunications Facilities Permit	As Required	\$430.00	\$450.00	64-48(d)	
Sign Permit					
Temporary	As Required	\$35.00	\$38.00	26-34	
All signs except temporary and exempt signs	As Required	\$1.70/sq ft or fraction thereof with minimum of \$75	\$1.80/sq ft or fraction thereof with minimum of \$75	26-34	
Zoning Fee					
	See Building Inspection Schedule				
Zoning Verification Letters (New in 2014)	Per Request	\$26.00	\$30.00		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
Building Inspection				CHAPTER 35	
Group I - Residential buildings in which families or household live, rooming houses, residential garages and storage sheds (this group does not include hotels, motels or institutional buildings)					
Group II - General Professional Offices, barber shops, beauty parlors, bowling alleys, dry-cleaning establishments, clinics, natatoriums, shelters, hotels and motels					
Group III - Taverns, restaurants, cafeterias, retail establishments, commercial garages and service stations.					
Group IV - Churches, assembly halls, theaters, exhibition buildings, educational institutions, hospitals, nursing homes, places of detention, gymnasiums, arenas, laboratories, lodge halls, funeral homes, libraries, skating rinks, dance halls and armories.					
Group V - Warehouses, freight terminals, storage buildings, refrigeration storage, factories, machine shops, electric sub-stations, sewage treatment plants, heating plants, steam & electric generating plants, transformer vaults and other buildings not classified in Groups I - IV.					
Group VI - Agricultural Buildings					
General Notes:					
1. Areas included for fee calculation purposes shall include all floor levels, basement, attached garages, porches and all spaces enclosed and under roof. The Building Inspection Department will be responsible for calculating the square footage of all buildings.					
2. All fees are rounded to the nearest dollar					
3. All building and HVAC fees are based on either the Wisconsin Building Code Table 2.31-1 or this Fee Schedule, whichever is greater.					
New Construction and Additions					
Zoning Permits	Per Application	One & Two Family Dwellings \$32 plus \$0.80 per sq. ft.	One & Two Family Dwellings \$32 plus \$0.80 per sq. ft.		Will raise fees to be similar to existing County Fees.
		All other construction - \$345 plus \$2.12 per \$1,000 of construction cost	All other construction - \$345 plus \$2.12 per \$1,000 of construction cost		Will raise fees to be similar to existing County Fees.
Building Permits	Per Application				
Group I		\$.080 per sq. ft.	\$.080 per sq. ft.		
Group II		\$.085 per sq. ft.	\$.085 per sq. ft.		
Group III		\$.095 per sq. ft.	\$.095 per sq. ft.		
Group IV		\$.120 per sq. ft.	\$.120 per sq. ft.		
Group V		\$.080 per sq. ft. - first 10,000 sq. ft.	\$.080 per sq. ft. - first 10,000 sq. ft.		
		\$.070 per sq. ft. - over 10,000 sq. ft.	\$.070 per sq. ft. - over 10,000 sq. ft.		
Group VI		\$.04 per sq. ft.	\$.04 per sq. ft.		
Minimum Fee		Residential \$100	Residential \$100		
		Commercial \$150	Commercial \$150		
Electrical Permits	Per Application				
Group I		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group II		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group III		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group IV		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group V		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group VI		\$.025 per sq. ft.	\$.025 per sq. ft.		
Minimum Fee		Residential \$75	Residential \$75		
		Commercial \$100	Commercial \$100		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
Building Inspection				CHAPTER 35	
Plumbing Permits	Per Application				
Group I		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group II		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group III		\$.055 per sq. ft.	\$.055 per sq. ft.		
Group IV		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group V		\$.045 per sq. ft. - first 10,000 sq. ft.	\$.045 per sq. ft. - first 10,000 sq. ft.		
		\$.035 per sq. ft. - over 10,000 sq. ft.	\$.035 per sq. ft. - over 10,000 sq. ft.		
Group VI		\$.025 per sq. ft.	\$.025 per sq. ft.		
Minimum Fee		Residential \$75 Commercial \$100	Residential \$75 Commercial \$100		
Heating/Ventilating/Air Conditioning Permits	Per Application				
Group I		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group II		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group III		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group IV		\$.045 per sq. ft.	\$.045 per sq. ft.		
Group V		\$.045 per sq. ft. - first 10,000 sq. ft.	\$.045 per sq. ft. - first 10,000 sq. ft.		
		\$.035 per sq. ft. - over 10,000 sq. ft.	\$.035 per sq. ft. - over 10,000 sq. ft.		
Group VI		\$.025 per sq. ft.	\$.025 per sq. ft.		
Minimum Fee		Residential \$75 Commercial \$100	Residential \$75 Commercial \$100		
Alteration and Repairs to Existing Buildings	Per Application				
Zoning Permits		\$52 plus \$1.05 per \$1,000 of construction cost	\$52 plus \$1.05 per \$1,000 of construction cost		Will raise fees to be similar with existing County fees
Building Permits		1.0% of building construction cost	1.0% of building construction cost		
Minimum Fee		Residential \$100 Commercial \$150	Residential \$100 Commercial \$150		
Electrical Permits		1.8% of electrical construction cost	1.8% of electrical construction cost		
Minimum Fee		Residential \$60 Commercial \$100	Residential \$60 Commercial \$100		
Plumbing Permits		1.5% of plumbing construction cost	1.5% of plumbing construction cost		
Minimum Fee		Residential \$60 Commercial \$100	Residential \$60 Commercial \$100		
Heating/Ventilating/Air Conditioning Permits		1.5% of heating/ventilating/air conditioning construction costs	1.5% of heating/ventilating/air conditioning construction costs		
Minimum Fee		Residential \$60 Commercial \$100	Residential \$60 Commercial \$100		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
Building Inspection				CHAPTER 35	
General Notes:					
1. Zoning Permit fees are paid to the City of Fitchburg					
2. Construction cost includes labor and materials					
3. The Building Inspector shall be responsible for estimating construction costs utilizing information provided by permit applicants.					
4. All permit fees are rounded to the nearest dollar.					
Miscellaneous Fees and Requirements					
Swimming Pools	Building Permit Only				
Above Ground		\$150 per permit	\$150 per permit		
In Ground		\$300 per permit	\$300 per permit		
Moving of Buildings/Structures		1/2 of rates charged for new construction	1/2 of rates charged for new construction		
Minimum Fee		\$200 per structure	\$200 per structure		
Demolition		\$100 per residential building, \$200 per commercial building	\$100 per residential building, \$200 per commercial building		
Permit to Start Construction		\$100 per residential permit \$200 per commercial permit	\$100 per residential permit \$200 per commercial permit		
Occupancy		\$50 per Residential Unit \$100 per Commercial Unit	\$50 per Residential Unit \$100 per Commercial Unit		
Deck Permit		\$200 = \$175 Building Inspection, \$25 Zoning	\$200 = \$175 Building Inspection, \$25 Zoning		
Construction Water Service Charge		\$43 per one & two family dwellings, all others based on size of water service [see current utility schedule] and duration of use	\$43 per one & two family dwellings, all others based on size of water service [see current utility schedule] and duration of use		
Variance Application/Wisconsin Uniform Dwelling Code	Per Application	\$100.00	\$100.00		
Wisconsin Uniform Building Permit Seal	Per Seal	\$75.00	\$75.00		
Delinquent Permit Penalty	Assessed when the required permit is NOT obtained prior to commencing work	A penalty equal to the amount of the permit fee at the time of application	A penalty equal to the amount of the permit fee at the time of application		
Additional and Miscellaneous Inspections		\$75 per inspection, \$100 for inspection of work done without a permit	\$75 per inspection, \$100 for inspection of work done without a permit		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
Building Inspection				CHAPTER 35	
Fire Protection Building Construction Impact Fee	Fee is determined and collected at the time a Building Permit is issued				
Single Family Residential (per dwelling unit)		\$622 per dwelling unit	\$622 per dwelling unit	44-146	
Multi-Family Residential (per dwelling unit)		\$466 per dwelling unit	\$466 per dwelling unit	44-146	
Studio & One Bedroom Apartment		\$311.00	\$311.00	44-146	
Commercial/Institutional (per sq. ft.)		\$0.228 per sq. ft.	\$0.228 per sq. ft.	44-146	
Industrial/Business Park Use (per sq. ft.)		\$0.143 per sq. ft.	\$0.143 per sq. ft.	44-146	
Residential Plan Review	Per Review				
Single Family		\$200.00	\$200.00		
Two Family		\$400.00	\$400.00		
Commercial Plan Review	Per Review				
New Structures 0-2000 square feet		\$300.00	\$300.00		
New Structures 2001-5000 square feet		\$400.00	\$400.00		
Remodels 0-2000 square feet		\$300.00	\$300.00		
Remodels 2001-5000 square feet		\$400.00	\$400.00		
Remodels 5001-10,000 square feet		\$500.00	\$500.00		
Erosion Control Permit				30-32	
General Notes:					
1. A construction water service charge shall be collected for all new buildings connected to the municipal water system					
2. A Wisconsin Uniform Building Permit Seal is required for all new single family and two family dwellings					
3. All electrical work shall be done by a State of Wisconsin [DILHR] certified master or journeyman electrician or by an electrician holding a valid City of Madison license. [Exception, a homeowner who owns and occupies his/her own dwelling may do their own work.]					
Construction Exempt from Building Permit Requirements					
1. Repairs necessary for building maintenance and upkeep which do not exceed a cost of \$2,000					
2. Residential accessory buildings and storage sheds not used to house motor vehicles and less than sixty four [64] sq. ft in floor area					
3. Attached and detached uncovered wood decks with floor surfaces less than 24 inches above adjacent grade level.					
4. Satellite dishes and antennas intended for private residential use.					
5. Buildings and structures not within the scope of the building code.					
6. Note - The construction referred to in this section shall comply with all building, zoning and applicable codes regardless of building permit requirements.					

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Ref.	Notes
Police					
Accident Reports					
Accident Report - Reportable MV 4000	Each	\$2.00	\$2.00		
Accident Report - Non-Reportable	Per Page	\$0.25	\$0.25		
Bike Licenses (One time license)	Each	\$5.00	\$5.00		
Copy of DVD	Each	\$15.00	\$15.00		
Fitchburg Records Check					
Resident		\$10.00	\$10.00		
Non-Resident		\$20.00	\$20.00		
Dispatch Audio Recordings	Each	\$15.00	\$15.00		
Duplicating Costs	Per Page	\$0.25	\$0.25		
Fingerprinting					
Resident	Per Card	\$10.00	\$10.00		
Non-Resident	Per Card	\$24.00	\$24.00		
Notary Public Fees	Per Page	\$0.25	\$0.25		
Photographs					
CD	Each	\$15.00	\$15.00		
Printed	Per Page	\$3.00	\$3.00		
From Negative		\$10 handling plus actual developing costs	\$10 handling plus actual developing costs		
Postage		Actual Cost	Actual Cost		
Evidence Facility Storage Fee	Per Day	\$30	\$30		

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Reference	Notes
Fire Department					
Fire Impact Fees - See Building Inspection Fees		\$73,400	\$73,400	44-146	
Fireworks Display		\$180.00	\$180.00	44-729	
Fireworks License <i>(for small temporary stands)</i>	Each Season	\$30/season	\$30/season	44-759 to 44-764	
Storage or Use of Explosive or Blasting Agents		\$600.00	\$600.00	44-691 through 44-698	
Plan check and inspection of multiple dwelling, commercial, manufacturing or public assembly units		1/10th of 1% of total estimated construction costs as determined by Building Inspector	1/10th of 1% of total estimated construction costs as determined by Building Inspector	44-120 through 44-121	

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	New Ordinance Ref.	Notes
Public Works					
STREET DEPARTMENT					
Driveway or Access Permit - *Per Application	New	\$80.00	\$80.00	27-302	Permit #: DW-15-xxx
	Alteration	\$35.00	\$35.00		
Appeal Fee	At the time of filing			27-306	
Erosion Control and Stormwater Management Permits	Per Application	\$400 plus \$0.005/sq. of disturbed area, \$0.010/sq of impervious area, and \$0.005/sq of redevelopment. Fees are doubled if work commences before permit issuance.	Erosion Control Permit Base Fee =>\$200, Stormwater Permit Base Fee =>\$400, Erosion Control Permit Amendment Fee => \$100, Stormwater Permit Amendment Fee => \$200, plus \$0.005/sq. of disturbed area, \$0.010/sq of impervious area, and \$0.005/sq of redevelopment. Fees are doubled if work commences before permit issuance.	30-33	
Right-of-Way -Registration	*Per Application	\$80.00	\$80.00	27-173 27-175	Form #: REG-15-xxx
Right-of-Way - Excavation					
Review	*Per Application	\$80.00	\$80.00	27-206	Permit #: RE-15-xxx
Degradation	per sq. yd.	Varies; \$200 minimum	Varies; \$200 minimum	27-207	See Exhibit A
Borings	per boring	\$50.00	\$50.00		
Pavement Core	each	\$50.00	\$50.00		
Open Cut Pavement	per open cut	\$225.00	\$225.00		
Trenching in excess of 1,300 ft	1,000 ft	\$115.00	\$115.00		
Construction of Vault or Structure	each	\$115.00	\$115.00		
				27-207	
Right-of-Way - Obstruction		\$80.00	\$80.00		Permit #: RO-15-xxx
Review	*Per Application	Per Month	Per Month	27-255	

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	New Ordinance Ref.	Notes
Public Works					
Stormwater Utility	See Appendix B, Chapter 35			Chapter 40 - Article V	
City Wide Rate	*Per Quarter	\$9.71	\$9.71		2014 - 2017 Stormwater Utility Rates
Urban Service Area Base Rate	*Per Quarter	\$5.56	\$5.56		are based from June 13, 2013
Urban Service Area Intensity Rate	*Per Quarter	\$4.23	\$4.23		Report by Trilogy Consulting, LLC
Urban Rainwater Harvesting Credit	*Per Application (\$/55 gallon volume)	(\$6.00)	(\$6.00)		
Rural Rainwater Harvesting Credit	*Per Application (\$/55 gallon volume)	(\$5.00)	(\$5.00)		
Urban 1-2 Unit Residential Biofiltration Credit	*Per Quarter (Ongoing)	(\$4.00)	(\$4.00)		
Rural 1-2 Unit Residential Biofiltration Credit	*Per Quarter (Ongoing)	(\$2.00)	(\$2.00)		
Urban Fitchburg Creek Supporter Pledge Credit	*Per Quarter (Ongoing)	(\$2.00)	(\$2.00)		
Rural Fitchburg Creek Supporter Pledge Credit	*Per Quarter (Ongoing)	(\$1.00)	(\$1.00)		
Multi-family or Nonresidential Water Quality Credit	*Per Quarter (Ongoing)	-25%	-25%		
Multi-family or Nonresidential Water Quantity Credit	*Per Quarter (Ongoing)	-25%	-25%		
Construction & Demolition Reuse/Recycling Permits					
Residential CDRR Permit Deposit	*Per Application	\$50.00	\$50.00	Chapter 41	
Commercial/Industrial CDRR Permit Deposit	*Per Application	\$100.00	\$100.00		
Utility Department					
Sewer Rates	See Appendix A, Chapter 9			Chapter 40 - Article III	
Holding Tank Permit	Upon Application				
Water Rates					
	See Appendix A, Chapter 10			Chapter 40 - Article II	
Water Impact Fee		\$1,127	\$1,166		

Department and Item Description	2016 Fee Schedule	2017 Proposed	Notes
Parks, Recreation & Cemetery			
CEMETERY GRAVE LOT - See Cemetery Rules & Regulations			
Purchase of Burial Rights: (includes perpetual care and maintenance)			
One Grave Lot (8' x 10' - includes two grave sites)			
Resident	\$1,180.00	\$1,180.00	
Non-Resident	\$1,350.00	\$1,350.00	
One Grave Site (4' x 10')			
Resident	\$590.00	\$590.00	
Non-Resident	\$675.00	\$675.00	
One Cremain Site (4' x 5')			
Resident	\$300.00	\$300.00	
Non-Resident	\$350.00	\$350.00	
PRICE OF EXCAVATION	Work directly with funeral home	Work directly with funeral home	
COMMUNITY CENTER FEES - See Policies & Procedures			
CITY OF FITCHBURG NEIGHBORHOOD GROUPS AND CITY OF FITCHBURG NON-PROFIT GROUPS			
	No base charge	No base charge	
RESIDENTS			
Large Room - Weekdays	1/2 Day \$125, Full Day \$235	1/2 Day \$125, Full Day \$235	
Large Room - Weekends	1/2 Day \$275, Full Day \$385	1/2 Day \$275, Full Day \$385	
Medium Room - Weekdays	1/2 Day \$55, Full Day \$100	1/2 Day \$55, Full Day \$100	
Medium Room - Weekends	1/2 Day \$65, Full Day \$120	1/2 Day \$65, Full Day \$120	
Small Room - Weekdays	1/2 Day \$35, Full Day \$65	1/2 Day \$35, Full Day \$65	
Small Room - Weekends	1/2 Day \$45, Full Day \$85	1/2 Day \$45, Full Day \$85	
NON-RESIDENTS			
Large Room - Weekdays	1/2 Day \$195, Full Day \$375	1/2 Day \$195, Full Day \$375	
Large Room - Weekends	1/2 Day \$390, Full Day \$595	1/2 Day \$390, Full Day \$595	
Medium Room - Weekends	1/2 Day \$85, Full Day \$155	1/2 Day \$85, Full Day \$155	
Medium Room - Weekdays	1/2 Day \$70, Full Day \$125	1/2 Day \$70, Full Day \$125	
Small Room - Weekends	1/2 Day \$60, Full Day \$110	1/2 Day \$60, Full Day \$110	
Small Room - Weekdays	1/2 Day \$50, Full Day \$90	1/2 Day \$50, Full Day \$90	
SECURITY			
1/2 Day (50 - 99 ppl)	\$100.00	\$100.00	
Full Day (50 - 99 ppl)	\$200.00	\$200.00	
1/2 Day (100 + ppl)	\$200.00	\$200.00	
	\$400.00	\$400.00	
EVENT ATTENDANT	\$20/hour	\$20/hour	
CLEANING - Weekend only			
(weekday groups must do own clean up)			
1/2 Day (50 - 99 ppl)	\$55.00	\$55.00	
Full Day (50 - 99 ppl)	\$110.00	\$110.00	
1/2 Day (100 + ppl)	\$110.00	\$110.00	
Full Day (100 + ppl)	\$235.00	\$235.00	
Room Deposit	Equal to twice the price of the room rented	Equal to twice the price of the room rented	
CANCELLATION POLICY			
More than 2 weeks notice	Return all but 10% of deposit	Return all but 10% of deposit	
Less than 2 weeks notice	10% of all fees will be withheld	10% of all fees will be withheld	

Department and Item Description	2016 Fee Schedule		2017 Proposed		Notes
Parks, Recreation & Cemetery					
PARK SHELTER RESERVATION FEES					
Shelters available at McKee Farms, Quarry Ridge Recreation Area, Greenfield Park, Huegel/Jamestown Park, Tower Hill Park, Swan Creek Park, and McGaw Park	Resident	Non Resident	Resident	Non Resident	
0 - 49 people	\$50.00	\$60.00	\$50.00	\$60.00	
50 - 149 people	\$95.00	\$110.00	\$95.00	\$110.00	
150 - 499 people	\$140.00	\$160.00	\$140.00	\$160.00	
500 or more people	\$350.00	\$400.00	\$350.00	\$400.00	
MCKEE FARMS PARK SHELTER RESERVATION FEES					
	Resident	Non-Resident	Resident	Non-Resident	
0 - 49 people	\$75	\$100	\$75	\$100	
50 - 149 people	\$140	\$175	\$140	\$175	
150 - 499 people	\$200	\$250	\$200	\$250	
500 or more people	\$450	\$550	\$450	\$550	
McKee Farms Park Indoor Building					
	\$75 plus		\$75 plus		
Kitchen	\$40 key deposit	\$100 plus \$40 key deposit	\$40 key deposit	\$100 plus \$40 key deposit	
PARK FESTIVAL FEES FOR LARGE EVENTS					
(e.g. Fitchburg Days & Festa Italia)		\$900		\$900	
SHADE STRUCTURE AT SPLASH PAD RENTAL (2 HOUR BLOCKS)	\$20	\$30	\$20	\$30	
COMMUNITY GARDENS PLOT				\$10 residents under \$30,000 household income / \$25 residents over \$30,000 household income	
DIAMOND/FIELD/COURT FEES					
Ball Diamonds - Lights					
City of Fitchburg Sponsored & Co-Sponsored Group		N/C		N/C	
City of Fitchburg Resident Group		\$10.00		\$10.00	
Organized Non-Profit Group		\$10.00		\$10.00	
Non-Resident Group		\$20.00		\$20.00	
Ball Diamonds - Prepped & Lined					
City of Fitchburg Sponsored & Co-Sponsored Group		N/C		N/C	
City of Fitchburg Resident Group		\$35/First Game, \$20 game thereafter		\$35/First Game, \$20 game thereafter	
Organized Non-Profit Group		\$50/First Game, \$30 game thereafter		\$50/First Game, \$30 game thereafter	
Non-Resident Group		\$100/first game, \$75 game thereafter		\$100/first game, \$75 game thereafter	
Ball Diamonds - Practice					
City of Fitchburg Sponsored & Co-Sponsored Group					
City of Fitchburg Resident Group					
Organized Non-Profit Group					
Non-Resident Group		\$45.00		\$45.00	
Ball Diamonds - Tournaments, 1st Game Prepped & Lined (need shelter reservations)					
City of Fitchburg Sponsored & Co-Sponsored Group					
City of Fitchburg Resident Group		\$35/First Game, \$20 game thereafter		\$35/First Game, \$20 game thereafter	
Organized Non-Profit Group		\$50/First Game, \$30 game thereafter		\$50/First Game, \$30 game thereafter	
Non-Resident Group		\$100/first game, \$75 game thereafter		\$100/first game, \$75 game thereafter	
SOCCER FIELDS - League Game/Striped					
City of Fitchburg Sponsored & Co-Sponsored Group					
City of Fitchburg Resident Group		\$35/game		\$35/game	
Organized Non-Profit Group		\$50/game		\$50/game	
Non-Resident Group		\$100/game		\$100/game	

Department and Item Description	2016 Fee Schedule	2017 Proposed	Notes
Parks, Recreation & Cemetery			
SOCCER FIELDS - Practice - No Prep			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$5.00	\$5.00	
Organized Non-Profit Group	\$10.00	\$10.00	
Non-Resident Group	\$40.00	\$40.00	
SOCCER FIELDS - Tournaments			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$35/First Game, \$20 game thereafter	\$35/First Game, \$20 game thereafter	
Organized Non-Profit Group	\$50/First Game, \$30 game thereafter	\$50/First Game, \$30 game thereafter	
Non-Resident Group	\$100/first game, \$75 game thereafter	\$100/first game, \$75 game thereafter	
TENNIS COURTS - Lights/2 hr time block/ Court			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$10.00	\$10.00	
Organized Non-Profit Group	\$10.00	\$10.00	
Non-Resident Group	\$20.00	\$20.00	
TENNIS COURTS - Per Court for 2 hour time block			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$5/Ct	\$5/Ct	
Organized Non-Profit Group	\$10/Ct	\$10/Ct	
Non-Resident Group	\$25/Ct	\$25/Ct	
VOLLEYBALL - Sand Court			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$5/Ct/3hr	\$5/Ct/3hr	
Organized Non-Profit Group	\$10/Ct/3hr	\$10/Ct/3hr	
Non-Resident Group	\$25/Ct/3hr	\$25/Ct/3hr	
VOLLEYBALL - Grass Court			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$5/Ct/3hr	\$5/Ct/3hr	
Organized Non-Profit Group	\$10/Ct/3hr	\$10/Ct/3hr	
Non-Resident Group	\$25/Ct/3hr	\$25/Ct/3hr	
ULTIMATE FRISBEE, LACROSSE - Game/Striped			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$35/day	\$35/day	
Organized Non-Profit Group	\$50/day	\$50/day	
Non-Resident Group	\$100/day	\$100/day	
ULTIMATE FRISBEE, LACROSSE - Practice			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$5/field/day	\$5/field/day	
Organized Non-Profit Group	\$10/field/day	\$10/field/day	
Non-Resident Group	\$25/field/day	\$25/field/day	
FOOTBALL - Lined			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$35/First Game, \$20 game thereafter	\$35/First Game, \$20 game thereafter	
Organized Non-Profit Group	\$50/First Game, \$30 game thereafter	\$50/First Game, \$30 game thereafter	
Non-Resident Group	\$100/first game, \$75 game thereafter	\$100/first game, \$75 game thereafter	
FOOTBALL - Practice			
City of Fitchburg Sponsored & Co-Sponsored Group	N/C	N/C	
City of Fitchburg Resident Group	\$5/day	\$5/day	
Organized Non-Profit Group	\$10/day	\$10/day	
Non-Resident Group	\$40/day	\$40/day	
BASKETBALL/HORSESHOE COURTS			
	First Come-First Serve Basis	First Come-First Serve Basis	

Department and Item Description	Duration/Unit	2016 Fee Schedule	2017 Proposed	Ordinance Reference	Notes
Library					
OVERDUE FINES					
Adult Materials	per day	25 cents	25 cents		
Juvenile Materials	per day	No Charge	No Charge		
Overdue fines/fees	More than \$20	L brary Card becomes Blocked	L brary Card becomes Blocked		
Seniors	per day	No Charge	No Charge		
MEETING ROOM USE					
Resident Use		No Charge	No Charge		
Non-Resident Use	per hour	No Charge	No Charge		
After Hours Use (Resident & Non-Resident)	per hour	No Charge	No Charge		
COPIES					
Black & White	each	10 cents	10 cents		
Color	each	25 cents	25 cents		
MISCELLANEOUS ITEMS					
Earbuds	each	\$1.00	\$1.00		
Lost Items	per item	Replacement Cost = List Price	Replacement Cost = List Price		
Tote bags	each		\$5.00		

EMPLOYMENT APPLICATION



CITY OF PALMER
231 W Evergreen Avenue
Palmer, Alaska 99645
(907) 761-1302
<http://www.palmerak.org>

Robertson, Randy E
24-000 CITY MANAGER

Received: 2/21/24 6:27 PM

For Official Use Only:

QUAL: _____

DNO: _____

Experience

Training

Other: _____

PERSONAL INFORMATION

POSITION TITLE: CITY MANAGER		EXAM ID# : 24-000
NAME: (Last, First, Middle) Robertson, Randy E		SOCIAL SECURITY NUMBER: [REDACTED]
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		EMAIL ADDRESS: [REDACTED]
HOME PHONE: [REDACTED]		NOTIFICATION PREFERENCE: Email
DRIVER'S LICENSE: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DRIVER'S LICENSE: State: [REDACTED] Number: [REDACTED]	LEGAL RIGHT TO WORK IN THE UNITED STATES? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
What is your highest level of education? Master's Degree		

PREFERENCES

MINIMUM COMPENSATION: \$75.00 per hour; \$156,000.00 per year
WHAT TYPE OF JOB ARE YOU LOOKING FOR? Regular, Temporary
TYPES OF WORK YOU WILL ACCEPT: Full Time, Part Time, Per Diem
SHIFTS YOU WILL ACCEPT: Day, Evening, Night, Rotating, Weekends, On Call (as needed)
OBJECTIVE: To share my extensive years of experience and personal knowledge of Alaskan municipal management with the City of Palmer's leadership to successfully assist them with accomplishing their desired outcomes.

EDUCATION

DATES:	SCHOOL NAME: University of Virginia, The Darden School	
LOCATION: (City, State/Province) Charlottesville, Virginia	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: No Degree
MAJOR: Municipal Management		
DATES:	SCHOOL NAME: The United States Army War College	
LOCATION: (City, State/Province) Carlisle, Pennsylvania	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Master's
MAJOR: Strategic Studies		
DATES:	SCHOOL NAME: Harvard University	
LOCATION: (City, State/Province) Boston, Maryland	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Other
MAJOR: Government Operations		
DATES:	SCHOOL NAME: Boston University	
LOCATION: (City, State/Province) Boston, Maryland	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Other
MAJOR: Education		
DATES:	SCHOOL NAME: The Johns Hopkins University	
LOCATION: (City, State/Province) Baltimore, Maryland	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Master's

MAJOR: Urban Studies		
DATES:	SCHOOL NAME: Belmont University	
LOCATION:(City, State/Province) Nashville , Tennessee	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Professional
MAJOR: Certificate		
DATES:	SCHOOL NAME: FEMA Emergency Mgt. Executive Academy	
LOCATION:(City, State/Province) Emitsburg , Maryland	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Professional
MAJOR: Certificate		
DATES:	SCHOOL NAME: Central Michigan University	
LOCATION:(City, State/Province) Mt. Pleasant , Michigan	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Other
MAJOR: Public Health Administration		
DATES:	SCHOOL NAME: Western Kentucky University	
LOCATION:(City, State/Province) Bowling Green , Kentucky	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Bachelor's
MAJOR: Bachelor's Degree		
DATES:	SCHOOL NAME: Western Kentucky University	
LOCATION:(City, State/Province) Bowling Green , Kentucky	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Master's
MAJOR: Master's Degree		

WORK EXPERIENCE

DATES: From: 6/2022 To: 12/2022	EMPLOYER: Luzerne County	POSITION TITLE: County Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: County Council - Council	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$12,000.00/month	
DUTIES: County manager of one of Pennsylvania's largest county's. Oversaw operations of more than 1,300 team members serving a 320k+ residents. Provided full government programming to include judicial, prison and human services. Approximately \$152m in general funds. Implemented community-wide social media page. Spearheaded major post-pandemic HUD and economic development funding to underserved areas. Departed for family medical issues that are now resolved.		
REASON FOR LEAVING: Attend to a family medical issue.		
DATES: From: 10/2021 To: 6/2022	EMPLOYER: City of Durango	POSITION TITLE: Interim Director of Library Services
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: City Manager - Jose Madrigal	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$14,000.00/month	
DUTIES: Selected by Council and Manager to undertake the extensive study of transitioning the municipal library to a quasi-privatized community (e.g., county) library as outlined within Colorado State Statues. Examined aspects of the transition process ranging from human resources, pension vesting, physical plant and grounds, holdings and acquisitions and current/future funding. Led a team of 35 para and professional librarians and support service personnel during the year. Finished the initiative in approximately 10 months which left the Council with the opportunity to do a required public referendum in the Fall of 2022.		
REASON FOR LEAVING: Interim contract with Strategic Government Resources (SGR) Corporation to develop a path to privatize the municipal facility, personnel and services as required by state statues. Successfully completed the requirement as well as served as Library Director for the entire contract.		
DATES: From: 1/2021 To: 5/2021	EMPLOYER: City of Dover	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		

PHONE NUMBER: [REDACTED]	SUPERVISOR: City Council - Council members	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$11,500.00/month	
DUTIES: Municipal leader of Delaware's Capitol city. Tremendously dynamic and diverse community with approximately 400 team members and 40k population. Located on eastern seaboard, Dover is home to Bayview Health, Dover Air Force Base, Delaware State government and four state or private universities. Regional transportation and distribution hub minutes from Wilmington, Baltimore, Philadelphia and New York. \$50+ m budgets along with \$100+ m for water and electric services owned by the City. Undertook major initiatives with State and HUD officials to renovate large segments of the city's public housing stock. Left to attend to a family medical matter.		
REASON FOR LEAVING: Attend to family medical matter.		
DATES: From: 7/2016 To: 1/2021	EMPLOYER: City of Aberdeen	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: City Council - City Council	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$12,000.00/month	
DUTIES: COO/leader of one of Maryland's largest, most dynamic and diverse communities. Located on the Chesapeake Bay and home to Aberdeen Proving Ground, the Army's largest research and technology platform with 20k employees. Strategic transportation and distribution hub minutes from Baltimore, D.C., Wilmington and Philadelphia. Fitch AA+ rated. Approximately 180 staff, \$32+ m budgets with \$100+ m in capital assets. CELEA certified police department; regional hub for commuter and AMTRAK rail services. Community leader during the COVID-19 pandemic. Home of nationally recognized Ripken Field and MLB's Ironbirds. New site of UM Health System Upper Chesapeake Hospital campus at nearly \$250m. Adjunct MBA faculty, University of Baltimore. One of two ICMA City Managers selected to lead at the China University of Political Science & Law (Beijing, China) in 2019.		
REASON FOR LEAVING: Accept the Dover City Manager position and align my career to aid in caring for the medical needs of a family member.		
DATES: From: 7/2012 To: 6/2015	EMPLOYER: City of Cordova	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: City Council - City Council	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$11,000.00/month	
DUTIES: City Manager of Cordova, Alaska. Organizational and financial leader, mentor and educator at one of America's top commercial port communities. Developed and delivered quality, cost-effective full service municipal activities: Finance, PD, FD/EMS, Parks & Rec, Public Works, IT, Library, Museum, Planning/Zoning, Refuse, Water & Wastewater Enterprise services. \$20m in annual revenue and budget execution including enterprise funds. Growth & development partner with U.S. Forest Service, U.S. Coast Guard and federally recognized native tribe. Limited operational & fiscal oversight of the Cordova Community Medical Center. Spearheaded completion of the 20 year planned, highly controversial "Cordova Center" and graduate of FEMA Executive Academy.		
REASON FOR LEAVING: Principal mission was accomplished. Return to lower 48.		
DATES: From: 1/2011 To: 5/2012	EMPLOYER: City of Vestavia Hills	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: City Council - City Council	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$13,000.00/month	
DUTIES: First City Manager of Vestavia Hills, Alabama, near 40k suburb of Birmingham. Led more than 250 team members providing exceptional full-service municipal activities: Finance, Economic Development, Police, Fire, Public Works, Parks & Rec, Planning & Zoning, IT and Library in one of Alabama's fastest growing cities. A \$40m+ annual budget, with assets in excess of \$150m. Secured Fitch AA+/Moody's Aa2 ratings and regionally recognized for economic development and growth. Awarded the community's largest ADOT grant to stimulate the U.S. 31 economic corridor. Achieved state-wide recognition as Alabama's "Safest City." UAB Adjunct faculty.		
REASON FOR LEAVING: Opportunity to live and work in Alaska.		
DATES: From: 9/2007 To: 1/2011	EMPLOYER: City of Mt. Juliet	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: City Council - City Council	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$10,000.00/month	

DUTIES:		
Mt. Juliet, TN. City Manager. Tennessee's fastest growing community at the time. Rated ``Most Business Friendly City'' (2010). CEO/leader of a 200+ member team. Set the pace and conditions inside City Hall fostering 38 consecutive months of revenue growth while developing/managing General and Capital budgets of nearly \$35m. Secured the region's first American Recovery & Relief Act grant stimulating business and economic redevelopment along ``Main Street.'' Partner in Tennessee's only commuter rail line and established the state's only rail ``Quiet Zone.'' Spearheaded funding and construction of a nationally recognized Animal Control facility and created a highly successful employee health self-insured program. Captured S&P's AA financial rating. Adjunct faculty at Cumberland University.		
REASON FOR LEAVING:		
To assume the position as the first City Manager for Vestavia Hills, AL.		
DATES: From: 8/2006 To: 5/2007	EMPLOYER: City of Ashland	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: City Council - City Council	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$9,000.00/month	
DUTIES:		
City Manager of northeastern Kentucky's largest city. Ashland is a regional economic and cultural hub with over 300k population within the commuting area. Organizational leader of nearly 300 personnel providing a full array of municipal services. Developed and managed operating and enterprise budgets of approximately \$40m and responsible for +/- \$100m in assets. Directed operations of the largest Police and Fire Departments within a 150-mile radius. Created the Ashland-Morehead University partnership expanding community academic opportunities, and spearheaded an initiative to construct a multi-million-dollar PD Headquarters.		
REASON FOR LEAVING:		
Was not a good environment so accepted a teaching at Ohio University (Ironton).		
DATES: From: 8/1977 To: 6/2006	EMPLOYER: United States Army	POSITION TITLE: Soldier. Last position was Chief of Staff for White Sands Missile Range, NM.d
ADDRESS: (Street, City, State/Province, Zip/Postal Code) various world-wide locations , various, Armed Forces Africa/Canada/Europe/Middle East, 21001		
PHONE NUMBER: various	SUPERVISOR: various - various	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 60	SALARY: \$13,000.00/month	
DUTIES:		
Last two duty assignments: White Sands Missile Range (WSMR), Chief of Staff of America's largest military community, southern New Mexico's largest employer and regional economic engine. Directly supported the Army's wartime operations in Iraq and Southwest Asia. Partnered with the Commander in leading one of the Army's premiere military organizations. Responsible for a \$500m+ budget and several billion dollars in facilities and equipment. Oversaw 11 major directorates and 31 civilian, contractor and military tenant activities. Accountable for community support services including budgetary, security and emergency management, human resources, contract administration, health-care, IT and communications, facility development/management, logistics, recreation and legal. Brigade Executive/Chief of Staff, U.S. Army - Europe, 2001-2005, U.S. Army's Second Signal Brigade, U.S. Army Europe, Deputy Command/ CoS position. Directed operational activities of a 2k military/civilian/international staff providing communications, automation and administrative services to 27 U.S. military and diplomatic communities in Europe, Africa, and Southwest Asia (Operation Iraqi Freedom). Coached, mentored and provided professional development to the senior field grade, civilian and international staff. Accomplishments included: -Senior negotiator to 12 international labor and trade unions -Executed extensive upgrades in community facilities and services -Created innovative IT distance learning training packages used across Europe and SW Asia -Implemented/ guided wartime activities for \$1b+ in equipment, facilities and infrastructure		
REASON FOR LEAVING:		
Retirement		

CERTIFICATES AND LICENSES

Nothing Entered For This Section

Skills**OFFICE SKILLS:**Typing:
Data Entry:**OTHER SKILLS:****LANGUAGE(S):**French - Speak Read Write**ADDITIONAL INFORMATION**

Nothing Entered For This Section

REFERENCES

REFERENCE TYPE: Professional	NAME: Randy Taylor	POSITION: Major General (Ret), Commander, Aberdeen Proving Grounds
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Timothy Joyce	POSITION: Former Mayor & Council member
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Raymond Cravens	POSITION: Dean/Vice President Emeritus, Western Ky. University
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: William Pope	POSITION: Colonel (Ret), Former Engineer with Dynetics, Inc.,
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Fredrick Sussman	POSITION: Counsel of Record (Attorney)
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Theresa Hartman	POSITION: Director, Human Resources, City of Aberdeen
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Albion Bergstrom	POSITION: Professor, United States Navy War College (Colonel, (Ret))
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Holly Wells	POSITION: Partner, Birch Horton Bitner & Cherot (Attorneys)
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]
REFERENCE TYPE: Professional	NAME: Henry Trabert	POSITION: Chief of Police (Aberdeen)
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]		PHONE NUMBER: [REDACTED]

Agency-Wide Questions

1. Have you previously worked for the City of Palmer?
No
2. Are you related to anyone who is currently employed by the City of Palmer?
No
3. If you answered yes to the previous question, please provide the individual's name and department
4. Are you able to perform the essential functions of this job with or without reasonable accommodations?
Yes
5. If you answered yes to the previous question, please explain:
6. Have you ever been terminated or asked to resign by a former employer?
No
7. Have you been convicted of a misdemeanor within the past five years?
No

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information to the City of Palmer or its agents, and release the City of Palmer, its officials, employees, attorneys, and agents from all liability, claims, demands, causes of action, damages, costs, or compensation for any damage, loss or injury, including but not limited to, damage to my reputation, character, business interests, or privacy, which may arise as a result of the disclosure of the information obtained by or disclosed to the City of Palmer or any person acting on behalf of the City. I hereby agree to submit to any lawful drug or integrity testing that may be required as a condition of employment or continued employment and understand that refusal to submit to such testing during the course of my employment may result in disciplinary action, up to and including discharge. I understand that this application is not and is not intended to be a contract for employment or continued employment. I understand that according to federal law all individuals who are hired must, as a condition of employment, produce certain documentation to verify their identity and U.S. citizen status or, if aliens, their legal authorization to work in the U.S. As a consequence, I understand that any offer of employment would be contingent on my ability to produce the required documentation within the time period required by law.

8. Yes
9. Have you attached examples of your written work? This material may include memos, reports or correspondence written by the applicant within the past two years and must be related to your previous or present employment. This material must not exceed six total pages.
Yes

Job Specific Supplemental Questions

1. Do you have a bachelor's degree in business administration or public administration or a related field and give years of responsible experience in the supervision or management of multi-faceted program?
Yes

2. Do you have a valid Alaska driver's license with an acceptable driving record or are you able to obtain a valid Alaska driver's license within thirty (30) days of hire?
Yes

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information t

I Agree

4. Have you attached the required writing examples?
Yes

5. Have you attached your answers to the supplemental questions as noted in the job bulletin?
Yes

The following terms were accepted by the applicant upon submitting the online application:

The information provided in this employment application is true, correct, and complete. If employed, any misstatement or omission of fact on this application may result in dismissal. I authorize investigation of all statements contained in this application for employment as may be necessary in arriving at an employment decision. This authorization includes permission to check employment references. If selected for employment you may be required to supply proof of authorization to work in the U.S., have a physical examination and/or drug test, supply and/or authorize a criminal background check, supply and/or authorize a copy of your motor vehicle record (MVR), or sign a conflict of interest agreement and abide by its terms. I understand that acceptance of an offer of employment does not create a contractual obligation or permanent employment upon the City of Palmer. Employment may be terminated at any time at the option of the employee or City of Palmer.

This application was submitted by Randy E Robertson on 2/21/24 6:27 PM

Signature_____

Date_____

Good Day:

My name is Randy E. Robertson and I write in application for the Palmer City Manager's position.

I am an experienced, exceptionally successful leader and City Manager as well as a retired United States Army Officer and senior federal employee. With several decades of senior leadership and management experience I am prepared and uniquely qualified to assume the demands of Palmer's City Manager. Based on attending to a family medical matter, for the last several years I served in short term manager positions in Dover, Delaware, Luzerne County, Pennsylvania, and an interim contractor in Durango, Colorado. Prior to these I was City Manager of Aberdeen, Maryland for nearly 5 year and over four years in Mt. Juliet, Tennessee. Other Manager positions include Vestavia Hills, a suburb of Birmingham, Alabama; three years with the City of Cordova, Alaska and my initial management position in Ashland, Kentucky. Before my city management career, I was with the U.S. Army, serving as Chief of Staff of White Sands Missile Range, America's largest military community and Chief of Staff of the Army's 2nd Signal Brigade (Europe), a strategically forward organization with community sites throughout Europe and Southwest Asia. I've successfully managed budgetary activities ranging from \$20m to over \$500m, spearheaded public/private business and research partnerships, created progressive, highly effective economic development programs and managed the full complement of municipal services and activities.

My portfolio reflects a solid record of innovation, public service and advancing municipalities. As Aberdeen's City Manager, I lead the effort for the city's selection as site Upper Chesapeake Hospital. This multimillion-dollar initiative re-purposed a never filled facility, create hundreds of new, professional jobs, and kick start peripheral development and growth in the Aberdeen area. In the first few months at Luzerne County, I spearheaded successfully capturing a near million-dollar elections integrity grant. My portfolio includes recognition as the top municipal award winner in a 60-community region of middle Tennessee; orchestrating Vestavia Hills largest state transportation grant; securing millions for Cordova's decade old efforts to build a municipal center; and championed transformational theater-wide automation and communication training supporting wartime activities.

I am one of a handful of City/County Managers in the country to graduate from FEMA's yearlong National Emergency Management Executive Academy and have extensive emergency leadership and management experience including operations during Hurricane Katrina, the historic flooding of the Cumberland River in central Tennessee and during the Covid-19 pandemic. In 2019, I was one of two ICMA selectees teaching emergency management at the China University of Political Science and Law in Beijing. I have also completed the Harvard Senior Executive Fellows program, have three graduate degrees and two post-graduate certifications and served as adjunct faculty at the University of Baltimore, Central Michigan, the University of Maryland and Ohio University. The issues necessitating short-term positions have been resolved and as an experienced Alaskan City Manager I am positioned to hit the ground running in Palmer. I appreciate your consideration.

Randy Robertson

Randy Edmonds Robertson

Held several brief or interim contract positions in order to assist with the medical care of a family member: City Manager, Dover DE. (pop 39k); Luzerne Co, PA. (pop 316k), and Library Director, Durango, CO. (pop 19k) during 2021/22. Post Army employment include:

City Manager: Aberdeen, Maryland (2016 – 2020); Cordova, Alaska (2013-2016); Vestavia Hills, Alabama (2011-2013); Mt. Juliet, Tennessee (2007-2011) and Ashland, Kentucky (2006-2007)

City Manager and COO, Aberdeen, Maryland, of one of Maryland's largest, most dynamic and diverse communities. Located on the Chesapeake Bay and home to Aberdeen Proving Ground, the Army's largest research and technology platform with 20k employees. Strategic transportation and distribution hub minutes from Baltimore, D.C., Wilmington and Philadelphia. East coast HQ for Frito-Lay Corp. Fitch AA+ rated. Approximately 180 staff, \$32+m budgets with \$100+m in capital assets. CELEA certified police department; regional hub for commuter and AMTRAK rail services. Community leader during the COVID-19 pandemic. Home of nationally recognized Ripken Field and MiLB's Ironbirds. New site of UM Health System Upper Chesapeake Hospital campus at nearly \$250m. Adjunct MBA faculty, University of Baltimore. One of two ICMA City Managers selected to lead at the China University of Political Science & Law (Beijing, China) in 2019.

Chief Executive Officer, Cordova, Alaska, Organizational and financial leader, mentor and educator at one of America's top commercial port communities. Developed and delivered quality, cost-effective full service municipal activities: Finance, PD, FD/EMS, Parks & Rec, Public Works, IT, Library, Museum, Planning/Zoning, Refuse, Water/Wastewater Enterprise services. \$20m in annual revenue and budget execution including enterprise funds. Growth & development partner with U.S. Forest Service, U.S. Coast Guard and federally recognized native tribe. Limited operational & fiscal oversight of the Cordova Community Medical Center. Spearheaded completion of the 20 year planned, highly controversial "Cordova Center" and graduate of FEMA Executive Academy.

First City Manager of Vestavia Hills, Alabama, near the 40k suburb of Birmingham. Led more than 250 team members providing exceptional full-service municipal activities: Finance, Economic Development, Police, Fire, Public Works, Parks & Rec, Planning & Zoning, IT and Library in one of Alabama's fastest growing cities. A \$40m+ annual budget, with assets in excess of \$150m. Secured Fitch AA+/Moody's Aa2 ratings and regionally recognized for economic development and growth. Awarded the community's largest ADOT grant to stimulate the U.S. 31 economic corridor. Achieved state-wide recognition as Alabama's "Safest City." UAB Adjunct faculty.

Mt. Juliet, TN. City Manager, TN fastest growing, "Most Business-Friendly City" (2010). CEO/leader of a 200+ member team. Set the pace and conditions inside City Hall fostering 38 consecutive months of revenue growth while developing/managing General and Capital budgets of nearly \$35m. Secured the region's first American Recovery & Relief Act grant stimulating business and economic redevelopment along "Main Street." Partner in Tennessee's only commuter rail line and established the state's only rail "Quiet Zone." Spearheaded funding and constructed a nationally recognized Animal Control facility and created a highly successful employee health self-insured program. Captured S&P's AA financial rating. Adjunct faculty at Cumberland University.

City Manager, Ashland, KY., northeastern Kentucky's largest city. Ashland is a regional economic and cultural hub with over 300k population within the commuting area. Organizational leader of nearly 300 personnel providing a full array of municipal services. Developed and managed operating and enterprise budgets of approximately \$40m and responsible for +/- \$100m in assets. Directed operations of the largest Police and Fire Departments within a 150-mile radius. Created the Ashland-Morehead University partnership expanding community academic opportunities, and spearheaded an initiative to construct a multi-million-dollar PD Headquarters.

Chief of Staff

U.S. Army - White Sands Missile Range (WSMR), NM

2005-2006

Chief of Staff of America's largest military community, southern New Mexico's largest employer and regional economic engine. Directly supported the Army's wartime operations in Iraq and Southwest Asia. Partnered with the Commander in leading one of the Army's premiere military organizations. Responsible for a \$500m+ budget

and several billion dollars in facilities and equipment. Oversaw 11 major directorates and 31 civilian, contractor and military tenant activities. Accountable for community support services including budgetary, security and emergency management, human resources, contract administration, health-care, IT and communications, facility development/management, logistics, recreation and legal.

Brigade Executive/Chief of Staff

U.S. Army – Europe

2001-2005

U.S. Army’s Second Signal Brigade, U.S. Army Europe, Deputy Command/ CofS position. Directed operational activities of a 2k military/civilian/international staff providing communications, automation and administrative services to 27 U.S. military and diplomatic communities in Europe, Africa, and Southwest Asia (Operation Iraqi Freedom). Coached, mentored and provided professional development to the senior field grade, civilian and international staff. Accomplishments included:

- Senior negotiator to 12 international labor and trade unions
- Executed extensive upgrades in community facilities and services
- Created innovative IT distance learning training packages used across Europe and Southwest Asia
- Implemented and guided wartime operational activities providing accountability for \$1b+ in equipment, facilities and infrastructure

United States Army Officer (Retired)

Education

- | | |
|--|--------------------------------|
| - Diploma, Advanced Graduate Studies in Education | Boston University |
| - Diploma, Advanced Graduate Studies in Healthcare Admin | Central Michigan University |
| - Master’s Degree in Urban Planning | The Johns Hopkins University |
| - Master’s Degree in Public Administration | Western Kentucky University |
| - Master’s Degree in Strategic Planning | United States Army War College |
| - Certificate, FEMA Emergency Mgt. Executive Academy | FEMA/Harvard/TX. A&M |
| - Harvard University Senior Executive Fellowship | Harvard University |
| - NATO Staff Officers College | Brussels, Belgium |
| - Certificate, Business Administration | Belmont University |
| - Diploma, International City Mgrs. Association Senior Executive Institute | University of Virginia |
| - Dept of Defense Exec Leadership & Mgt Program | Washington, D.C. |
| - International Personnel Mgrs. Assoc Senior Program | Washington, D.C. |
| - Syracuse University Resource Managers Program | Maxwell School at Syracuse |
| - Diploma, U.S. Army Command & General Staff College | Ft. Leavenworth, KS. |
| - Bachelor’s Degree | Western Kentucky University |

Job-Related Skills, Awards & Professional Affiliations

- | | |
|--|---|
| - International City Mgrs. Association | - Secondary Teaching Certificate (KY) |
| - International Personnel Managers Association | - U.S. Army Legion of Merit & 2 Civilian Svc Awds |
| - AK Region Salvation Army Advisory Bd. | - WKU Master of Public Admin Advisory Board |
| - Awarded Mt. Juliet and Cordova Key to the City | - Eagle Scout |
| - Greater Birmingham Regional Planning Commission | - Nashville Transit Alliance Academy |
| - Board (ex-officio) Cordova Community Medical Center | - Military Officers Association of America |
| - Prince William Sound Reg Dev Board of Directors | - American Legion |
| - Former Director, University Medical Center, Lebanon, TN. | - Maryland Municipal League |
| - 2018 ICMA Conference Planning Committee (Baltimore) | |

Adjunct Faculty/Instructor

- ICMA selected instructor at the China University of Political Science and Law (Beijing, China)
- University of Baltimore (MBA) - City Colleges of Chicago - Ohio University - Central Michigan
- University of Maryland European Division - Cumberland University – University AL at Birmingham

References for Randy E. Robertson, supplied in response to the Palmer City Manager's position, are attached at the "References" category.



NETWORK SERVICE CENTERS



Integrity
Service
Professionalism

Executive Summary
Implementation Plan





NSC Implementation Plan

The NSC Vision: "To be the best customer service provider of information technology and management services in the world...innovative and versatile Soldiers and Civilians who enable theater access to the Global Information Grid...delivering the right information, in the right format, at the right time, to the right place, to the Warfighter."

NSCs

Army Transformation is the strategic transition we will undertake to remove our cold war designs and prepare ourselves for the crises and wars of the 21st Century. As challenges to readiness and mission capability grow, our customers - Warfighters, Combat Supporters, federal agencies, and allies - continuously expect and demand faster and better service.

Paralleling the Army's transformation, 5th Signal Command is engaged in a transformation to meet the requirements of USAREUR's Expeditionary Forces and challenges of the dynamically changing European theater.

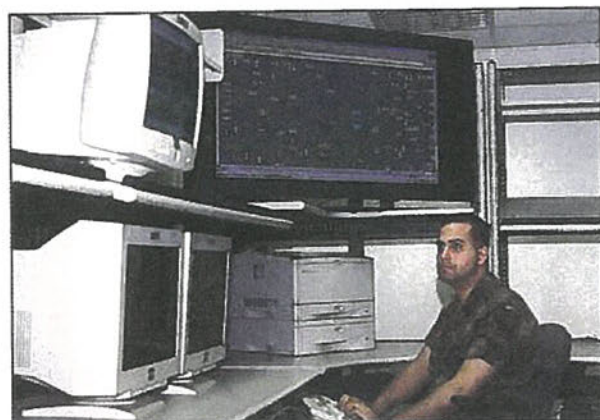
Our transformation focuses on outstanding customer service driven by Network Operations (NETOPS) and requires the NSCs to be proficient in three disciplines: Network Management (NM), Information Dissemination Management (IDM), and Information Assurance (IA).

Uniformity is key to success. To achieve this the NSCs will have standard:

- * Physical layouts
- * Architectural designs
- * Job descriptions



This brochure (hereafter referred to as Implementation Plan Executive Summary) summarizes the final step in that process, developing standardized tasks, conditions, and standards for each functional area within the NSC. The Implementation Plan Executive Summary describes the collective efforts of the NSC Chiefs Task Force which was chartered to establish uniform tactics, techniques, and procedures (TTP's) for the 21 NSCs. Using regulatory and doctrinal guidance, Mission Essential Task Lists, SOPs, Best Business Practices (BBP's), comparable industry standards, and years of collective experiences and knowledge, the NSC Implementation Plan Executive Summary is part of a roadmap to our vision "...To be the best customer service provider of information technology and management services in the world..."





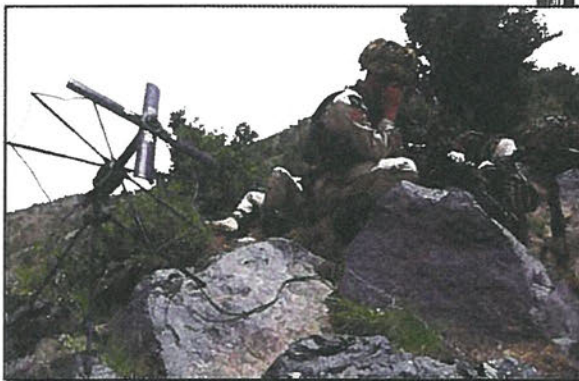
NSC Implementation Plan

- strategic information dominance across the entire spectrum of operations

A tremendous revolution is underway in communications and information technologies - a revolution to a networked world. As lead agent for communications for USAREUR's Expeditionary Forces, 5th Signal Command recognized this change and the impact it had on our customers. While there has been an explosion in technological innovation, our focus is on harnessing technology to enhance customer service.

The customer drives the direction of information knowledge in USAREUR. We will support them.

This means Warfighters, Combat Supporters, federal agencies, and allies expect a holistic, integrated approach to information services. It means they are demanding solutions. Also, it means they are insisting technology adapt itself to the their needs . . . not the other way around.

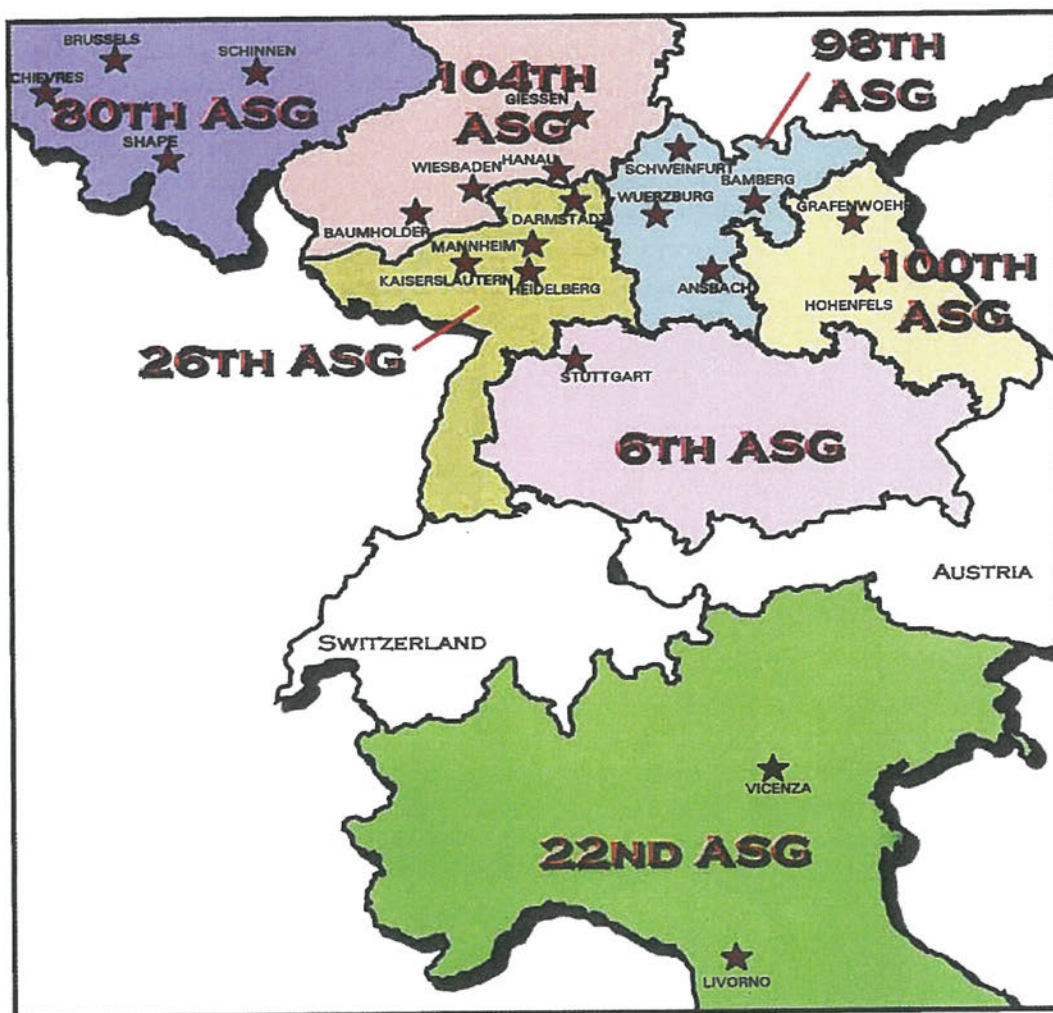




NSC Implementation Plan

The NSCs were created to provide customers a single point of entry into the full spectrum of information technology and management services. Twenty-one NSCs have been strategically collocated with the

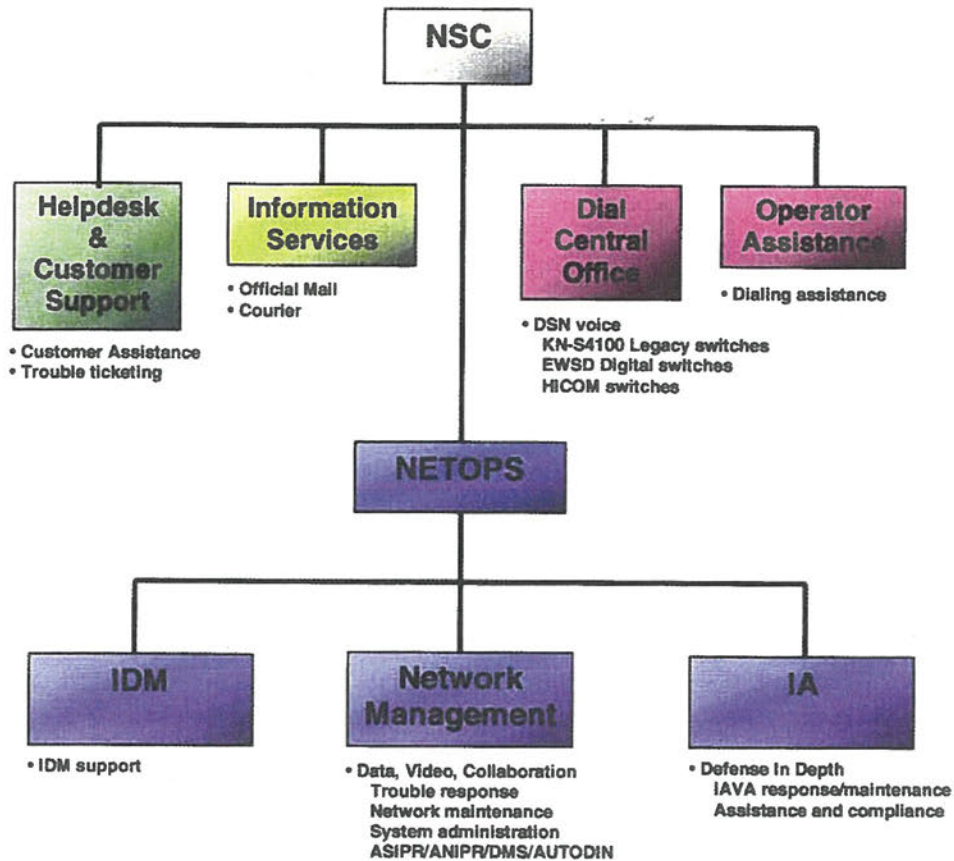
combatant commander and his joint headquarters, major Army commanders, and large military communities throughout the theater. The NSC Implementation Plan is our blueprint to success.



- Twenty-one NSCs supporting 239 USAREUR installations...strategically positioned in major military communities to guarantee our customers receive the communications services they need, when they need it!



NSC Implementation Plan



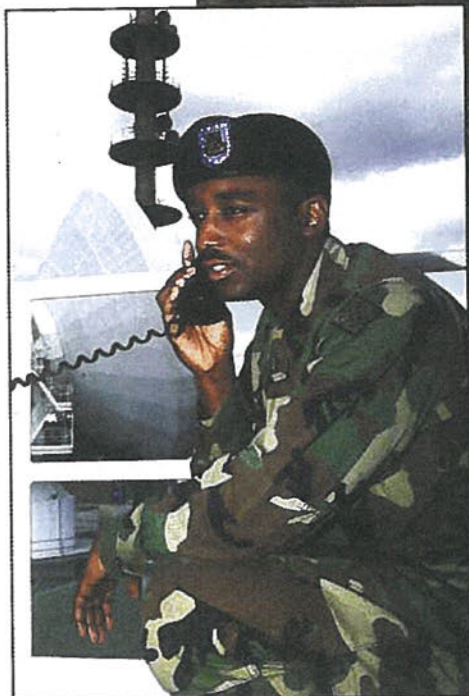
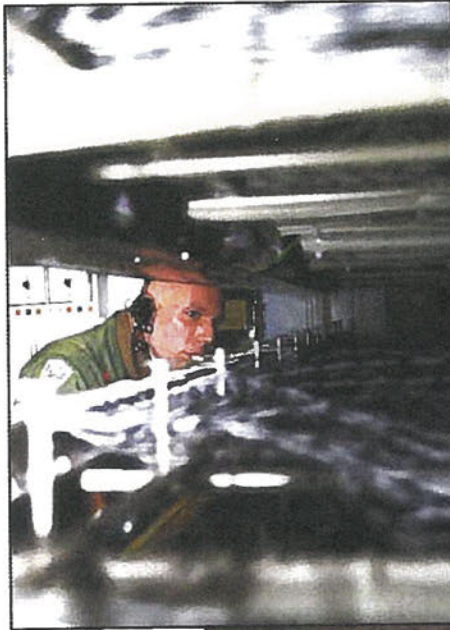
With core enterprise processes as its foundation, NSCs are USAREUR's leaders for communication and information management. They are structurally resilient and uniquely tailored to customer and community requirements. As the following page reflects, each NSC has the flexibility to provide full network operations services through one of three separate sections: Information Dissemination

Management, Network Management, and Information Assurance. Creation of a single point for customer support, information services, dial central office, and operator assistance affords complete information management services to the community, region, and theater. The enterprise design is a platform for stronger customer partnerships, as well as a framework for strategic change.

- NSCs...providing world-class voice, data, video, and information management services and support throughout the European theater....all the time.

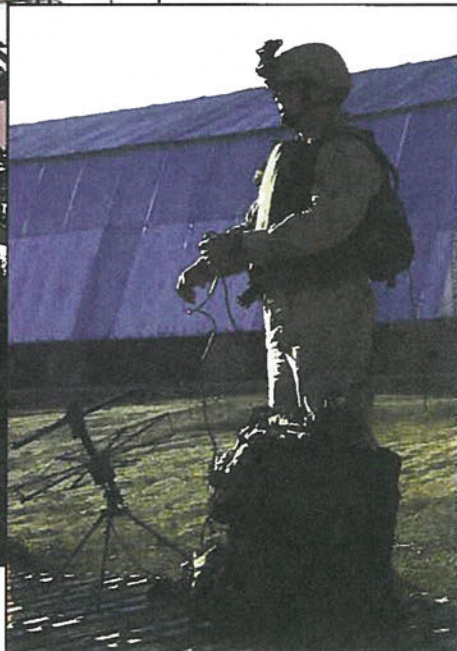


Supporting USAREUR



***A community-based global inform
full spectrum of information servic
and ready to ensure informati***

s Expeditionary Force



**tion grid entry point providing the
..trained, professional, transformed
n dominance to the Warfighter.**





NSC Implementation Plan

NSCs in the KFOR and SFOR Supporting the Warfighter



Modeled after the functional structure found in USAREUR's central region, NSCs in KFOR and SFOR are uniquely tailored to the mission of this area. Because mission emphasis is focused on direct service to deployed customers, contractor support is designed to sustain robust communication and IT solutions throughout the Balkans.

As in the central region, standardization is essential to success in KFOR and SFOR. KFOR NSCs

operate under a single contract and have standard physical designs, systems architecture, and business processes.

Established under a Performance Work Statement, NSCs at Camps AbleSentry, Bondsteel, and Montieth provide common communications as well as the ability to meet unique local requirements. The Tuzla, Tazar, and Butmir NSCs supporting SFOR are configured like those in KFOR. Under a Statement of Work the SFOR NSCs provide a full range of Information Dissemination Management, Network Management, and Information Assurance. KFOR and SFOR NSCs have been at full performance levels since November 2002.





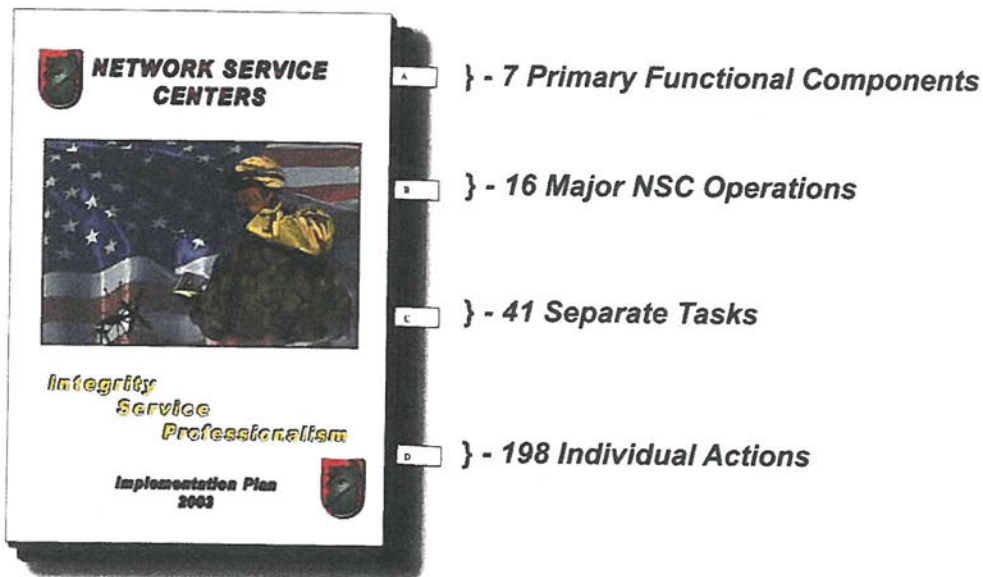
NSC Implementation Plan

The NSC Series and Measures of Success

This Executive Summary is an abstract of the complete NSC Implementation Plan. With more than 300 pages, the NSC Implementation Plan is a roadmap to detailed business process. The Implementation Plan depicts and analyzes each of the core NSC functions, then outlines their related *tasks, conditions, and standards*. Part of the NSC Series: Vision, Implementation Plan, and Executive Summary, the Implementation Plan is the most

comprehensive of the three and defines the working parameters for NSCs.

Measuring success is a crucial component of the NSC Implementation Plan. All tasks, conditions, and standards have measurable metrics of success. These metrics reflect criteria and standards NSC staff members must understand and achieve. Linking the metrics to performance standards will ensure mastery of individual skills and a trained and ready workforce.



Blueprint to World-Class Customer Service





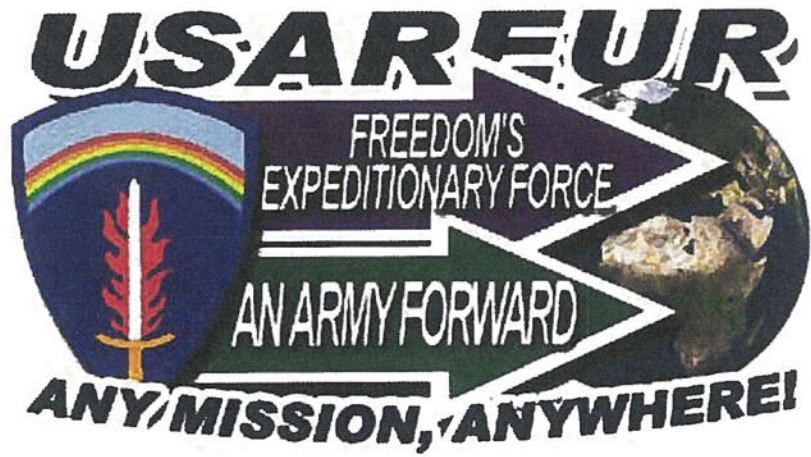
NSC Implementation Plan

The NSC Implementation Plan sets the conditions for a community-based global information grid entry point providing the full spectrum of information service... **trained, professional, transformed and ready to ensure information dominance to the Warfighter.** The NSCs are

— **SHAPING TOMORROW TODAY** —

**Customer
Service...
Priority
One!**





5th Signal Command

EMPLOYMENT APPLICATION



CITY OF PALMER
231 W Evergreen Avenue
Palmer, Alaska 99645
(907) 761-1302
<http://www.palmerak.org>

Stinnett, Susana V
24-000 CITY MANAGER

Received: 2/27/24 3:37 PM
For Official Use Only:
QUAL: _____
DNO: _____
 Experience
 Training
 Other: _____

PERSONAL INFORMATION

POSITION TITLE: CITY MANAGER		EXAM ID# : 24-000
NAME: (Last, First, Middle) Stinnett, Susana V		SOCIAL SECURITY NUMBER: [REDACTED]
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		EMAIL ADDRESS: [REDACTED]
HOME PHONE: [REDACTED]		NOTIFICATION PREFERENCE: Email
DRIVER'S LICENSE: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DRIVER'S LICENSE: State: [REDACTED] Number: [REDACTED]	LEGAL RIGHT TO WORK IN THE UNITED STATES? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
What is your highest level of education? Master's Degree		

PREFERENCES

MINIMUM COMPENSATION: \$65.00 per hour; \$130,000.00 per year
WHAT TYPE OF JOB ARE YOU LOOKING FOR? Regular
TYPES OF WORK YOU WILL ACCEPT: Full Time
SHIFTS YOU WILL ACCEPT: Day, Evening, Weekends
OBJECTIVE: To provide effective, efficient, transparent, and responsive services to the public that is guided by laws and ordinances, resolutions, and directives from the City Council in implementing duties I am entrusted with in serving citizens.

EDUCATION

DATES:	SCHOOL NAME: University of Phoenix	
LOCATION: (City, State/Province) Phoenix, Arizona	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Other
MAJOR: Major in Public Administration		

WORK EXPERIENCE

DATES: From: 7/2021 To: 12/2022	EMPLOYER: City of Dillingham	POSITION TITLE: Assistant Finance Director
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Anita Fuller - Finance Director	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$6,500.00/month	
DUTIES: Assisted the Finance Director in employee supervision, recruitment, and training. Reviewed payables, payroll, and receivables prepared by the accounting technicians for final processing. Balanced daily sales receipts and deposited collected funds to the bank. Assisted in reconciling bank statements. Maintained grant files for reporting. Submitted progress reports to Federal, State, and local funding agencies. Assisted the Finance Director as directed and served as acting Finance Director during the Director's absence.		
REASON FOR LEAVING: Unfavorable housing conditions and to concentrate in completing my Master of Public Administration.		
DATES: From: 9/2019 To: 3/2020	EMPLOYER: City of Unalakleet	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Davida Hanson - City Mayor	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

HOURS PER WEEK: 40	SALARY: \$5,100.00/month	
DUTIES: As the Chief Administrative Officer in a Council-Manager form of government, managed city operations in providing public services to residents in the community. Implementing city ordinances and resolutions passed by the City Council as well as directives by the City Council. Led and worked with department heads and administration staff to ensure effective and responsive delivery of services. Managed all grant projects. Submitted progress reports to funding agencies. Collaborated with city Leaders, tribal leaders, corporation leaders and city employees in serving the public. Partnered with businesses and welcomed guest.		
REASON FOR LEAVING: Personal Reasons		
DATES: From: 1/2012 To: 3/2016	EMPLOYER: City of Saint Mary's	POSITION TITLE: City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Mayor Bill Alstrom and City Council - Mayor-City of Saint Mary's	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 50	SALARY: \$6,000.00/month	
DUTIES: Responsible for the enforcement of city ordinances, risk management, contractual, budgetary, procurement, fiscal accountability, public relations, personnel management, and other administrative matters.		
REASON FOR LEAVING: Moving back to Anchorage. Continue pursuing higher education.		

CERTIFICATES AND LICENSES

TYPE: Real Estate Salesperson	
LICENSE NUMBER: [REDACTED]	ISSUING AGENCY: State of Alaska

Skills

OFFICE SKILLS: Typing: Data Entry:
OTHER SKILLS: Quick Books Payroll, Payable, and Receivable - Beginner - 2 years and 0 months
LANGUAGE(S): Tagalog/Filipino - <input checked="" type="checkbox"/> Speak <input checked="" type="checkbox"/> Read <input checked="" type="checkbox"/> Write

ADDITIONAL INFORMATION

Additional Information Worked at AlaskaUSA Credit Union, a financial institution from February 1993 to December 1998 (15 years). Started as a Teller and progressively moved up to my position as an Assistant Branch Manager. Then I have decided to pursue my personal goal of operating my own business, a Bed and Breakfast in Bethel and Homer Alaska. Ultimately, deciding to serve the public from 2009 to present.

REFERENCES

REFERENCE TYPE: Professional	NAME: William "Bill" Alstrom	POSITION: City Mayor
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]	PHONE NUMBER: [REDACTED]	
REFERENCE TYPE: Professional	NAME: Petra Cupino	POSITION: Professional (Real Estate Client) and Personal Friend
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]	PHONE NUMBER: [REDACTED]	
REFERENCE TYPE: Professional	NAME: Andy Journey	POSITION: Public Works Director City of Saint Mary's
ADDRESS: (Street, City, State/Province, Zip/Postal Code)		
EMAIL ADDRESS: [REDACTED]	PHONE NUMBER: [REDACTED]	

Agency-Wide Questions

1. Have you previously worked for the City of Palmer?
No
2. Are you related to anyone who is currently employed by the City of Palmer?
No
3. If you answered yes to the previous question, please provide the individual's name and department
4. Are you able to perform the essential functions of this job with or without reasonable accommodations?
Yes
5. If you answered yes to the previous question, please explain:
6. Have you ever been terminated or asked to resign by a former employer?
No
7. Have you been convicted of a misdemeanor within the past five years?
No

- APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information to the City of Palmer or its agents, and release the City of Palmer, its officials, employees, attorneys, and agents from all liability, claims, demands, causes of action, damages, costs, or compensation for any damage, loss or injury, including but not limited to, damage to my reputation, character, business interests, or privacy, which may arise as a result of the disclosure of the information obtained by or disclosed to the City of Palmer or any person acting on behalf of the City. I hereby agree to submit to any lawful drug or integrity testing that may be required as a condition of employment or continued employment and understand that refusal to submit to such testing during the course of my employment may result in disciplinary action, up to and including discharge. I understand that this application is not and is not intended to be a contract for employment or continued employment. I understand that according to federal law all individuals who are hired must, as a condition of employment, produce certain documentation to verify their identity and U.S. citizen status or, if aliens, their legal authorization to work in the U.S. As a consequence, I understand that any offer of employment would be contingent on my ability to produce the required documentation within the time period required by law.
8. Yes
 9. Have you attached examples of your written work? This material may include memos, reports or correspondence written by the applicant within the past two years and must be related to your previous or present employment. This material must not exceed six total pages.
Yes

Job Specific Supplemental Questions

1. Do you have a bachelor's degree in business administration or public administration or a related field and give years of responsible experience in the supervision or management of multi-faceted program?
Yes

2. Do you have a valid Alaska driver's license with an acceptable driving record or are you able to obtain a valid Alaska driver's license within thirty (30) days of hire?
Yes

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information t

I Agree

4. Have you attached the required writing examples?
No

5. Have you attached your answers to the supplemental questions as noted in the job bulletin?
Yes

The following terms were accepted by the applicant upon submitting the online application:

The information provided in this employment application is true, correct, and complete. If employed, any misstatement or omission of fact on this application may result in dismissal. I authorize investigation of all statements contained in this application for employment as may be necessary in arriving at an employment decision. This authorization includes permission to check employment references. If selected for employment you may be required to supply proof of authorization to work in the U.S., have a physical examination and/or drug test, supply and/or authorize a criminal background check, supply and/or authorize a copy of your motor vehicle record (MVR), or sign a conflict of interest agreement and abide by its terms. I understand that acceptance of an offer of employment does not create a contractual obligation or permanent employment upon the City of Palmer. Employment may be terminated at any time at the option of the employee or City of Palmer.

This application was submitted by Susana V Stinnett on 2/27/24 3: 37 PM

Signature_____

Date_____

February 26, 2024

To: Mayor Carrington and City Council
City of Palmer, Alaska
231 West Evergreen Avenue
Palmer, Alaska 99645

From: Susana Stinnett



Re: City Manager Recruitment

Mayor Carrington and City Council,

I hereby submit my letter of interest along with my resume, examples of written work (over 2 years ago), and answers to supplemental questions as required.

My professional purpose is public service, and I provide transparent, accountable, and effective services to residents. Based on information available on the city's website, I acknowledge and commend the leadership of the City Mayor and the City Manager in maintaining a sound working environment, working relationships, and financial sustainability. Few employment vacancies usually indicate effective leadership and employee relationships. Sound financials and well managed human resources are the backbone of a successful organization. I am interested in joining the city team in serving the citizens of Palmer.

I am passionate about community improvements, especially water/sewer improvement projects, road projects, and other capital projects to improve the social, safety, and economic conditions in the community. I have 6 (six) years of experience in project implementation of water/sewer replacements or extensions and new roads or road restorations. Interacted and built working relationships with design consultants, construction supervisors, funding agencies, other organizations in the community, and city departments in completing and formal closing of grants.

Palmer has a list of capital improvement projects that need funding. Given the opportunity to lead, capital improvements are projects that I pursue from my heart until I see results. Water and housing are basic human needs that need to be taken care of. I will advocate for these types of projects in addition to other priority projects identified by residents and the City Council.

Palmer is a unique city in Alaska and perhaps in the United States. The State Fair is an iconic celebration of harvest with array of exhibits, fun activities, and foods galore. As an Alaskan resident for 34 years, I am here to stay, and Palmer is an ideal community setting for me to call home.

Looking forward to an opportunity for an interview to further discuss how I would fit in contributing to maintain and improve services where needed for the City of Palmer.

Sincerely,

SUSANA V. STINNETT

City Manager Applicant

Contact Information:

[Redacted contact information]

Qualifications:

- Eight (8) years local government experience in Alaska (Five plus years in leadership).
- Six (6) years grant management, implementation, progress reporting, and closing.
- Professional purpose is public service.
- Critical thinker with common sense approach in problem solving. Welcoming feedback and varying opinions to the table to see different perspectives in the evaluation and selection of creative alternative solutions for implementations.
- Encouraged public participation in public policies and community problem solving to build trust in government.
- Supportive and caring relationship with staff.
- Partnered and collaborated with internal and external stakeholders.
- Visionary, Transformational, Participative style of leadership.
- Action and results oriented.

Education:

- Master of Public Administration – University of Phoenix
- Bachelor of Science in Business Administration, Major in Business/Public Administration – University of Phoenix
- Associate of Arts in Business – Western International University

SUSANA V. STINNETT

Professional Experiences:

Assistant Finance Director
City of Dillingham

July 2021 -
December 2022

- Assisted the Finance Director with staff recruitment and training.
- Reviewed bi-weekly payables, payroll, and receivables prepared by the account technicians for final processing.
- Balanced daily sales receipts and deposited collected funds to the bank.
- Assisted in reconciling bank statements. Maintained grant files.
- Submitted progress reports to Federal, State, and local grantor agencies.
- Assisted the Finance Director as directed and served as acting Finance Director during the Director's absence.

City Manager
City of Unalakleet
City of Saint Mary's

September 2019- March 2020
January 2012 – March 2016

- Managed city operations, managed capital projects, and managed a gravel pit operation. Implemented city ordinances and resolutions passed by the City Council as well as directives by the City Council.
- Led and motivated staff to ensure responsive delivery of services.
- Prepared the city's annual budget with the help of the Finance Director for the City Council's approval.
- Worked with federal, state, and local funding agencies in implementing, reporting, and closing of grant projects.
- Maintained and improved services provided to the public effectively and efficiently.
- Collaborated with department heads to ensure City Council's priorities become a reality. Collaborated with city leaders, tribal leaders, corporation leaders, and city employees in serving the public.
- Partnered with businesses and welcomed guests.
- In addition to managing city operations and project implementation, managed a gravel pit operation with 14 employees producing gravel and delivering gravel to the city dock for barge loading.
- Improved the social, safety, and economic conditions in the community.

SUSANA V. STINNETT

- Negotiated and contracted with barge companies regarding price and delivery of gravel.
- Worked with department heads and the Finance Director in the preparation of the annual budget presented to the City Council for approval and adaptation.
- Executed the budget throughout the year. Monitored and reviewed the budget for the needed transfer of budgetary appropriations among budget items during the fiscal year.
- Prepared for annual audit and worked with auditors during the audit.
- Performed all other duties necessary to perform the duties and responsibilities effectively and efficiently as a leader, listening, and responding to residents' concerns, suggestions, and all other duties as assigned by the City Council.

City Clerk/ Bookkeeper/Grant Project Manager July 2009- Nov 2011 City of Alakanuk

- Prepared meeting packets, attended City Council meetings, and took minutes.
- Maintained city records, processed payroll, payables, and receivables.
- Submitted monthly reports to City Council.
- Transformed non-revenue city owned properties to rental properties.
- Implemented, reported, and closed grant projects with FEMA, the funding agency for road restoration and water/sewer realignment projects due to flooding.
- Served and assisted residents over the phone and in the office.

ADDITIONAL EXPERIENCES:

Notary Public for ten (10) years.

Management/Supervisor in Banking for seven (7) years.

Realtor in the State of Alaska for several years.

Susana Stinnett
City Manager Applicant
City of Palmer

City Manager Supplemental Questions and Answers:

1. Please tell us why you are interested in this position and why it is a good time in your career to come to the City of Palmer.

Public service has been my professional purpose since 2009. Contributing to the improvements of goods and services to residents as well as visitors in the community is very rewarding. I recently completed my Master of Public Administration, and I am looking forward to applying my local government experiences, additional knowledge learned, capacity, and ability to serve. My passion is engagement in community improvement projects for the public's benefit.

It is a good time in my career to come to the City of Palmer. I wish to settle down in a place where I could have a vegetable garden and chickens in my backyard. I grew up in a country setting and Palmer is an ideal place for my wish to come true. In the 90's, every year, my family enjoyed going to the State Fair then passing by Pyrah's Farm to pick fresh vegetables. Therefore, at this time in my career, I could pour my motivation and passion to serve in Palmer while living a dream in the agriculture center of Alaska.

2. Please describe your professional experience working with elected officials and boards. Describe the responsibility you believe the City Manager has to the Mayor and City Council and to the citizens of the community. Describe how you see your role and interactions with the 1) Mayor; 2) City Council; 3) City Clerk.

My role as the City Manager is to report to the Mayor and the City Council regarding all city affairs. It is my duty and responsibility to implement city ordinances and resolutions passed by the City Council and it is my duty to communicate and encourage citizens' participation in the discussions of city affairs to help the City Council in their decision making. The City Clerk and the City Manager work under the City Council and together we work closely under the direction of the City Council. The City Council, the City Manager, and the City Clerk serve the citizens of the community.

3. Please explain your process for communicating critical and non-critical information to the Mayor and Council. How do you decide when or what is necessary to bring to the Mayor and Council's attention? How do you see your role as communicator to the Mayor and Council, staff, other governmental agencies, local businesses, and citizens.

All critical and non-critical information must be communicated to the City Council unless the information is non-critical in regard to city operations. The City Manager is entrusted with decisions on operations except for certain expenditures that need City Council approval. I am an advocate of open communication and welcome different perspectives. Transparency through communications builds trust in government. Communications could be conducted with all stakeholders during City Council meetings and communications

made available via phone, e-mail, letters, or in person. As City Manager, it is my duty to provide and communicate information clearly and in a timely manner to all stakeholders.

Certain critical information provided by the City Manager to the City Council that involves personnel or legal issues could be discussed in executive session at the City Council's discretion and/or City Manager's recommendation.

4. The citizens and city council members are very diverse. Describe how you would handle a situation where two people wanted to take you in opposite positions on the same project.

I welcome different views and perspectives. Therefore, I will listen and understand the opposing positions. I will thank both parties for bringing their opinions to the table. As City Manager, I encourage such participation. I see their voices being heard as an opportunity to enlighten me with new perspectives. Ultimately, it is my responsibility to provide information, requirements, and expected results of a project.

5. Organization and planning is often a challenge when working in the community and juggling multiple task. How will you work to achieve the goals of this position while still completing paperwork, communicating effectively, and meeting the needs of Council, City Clerk, staff, and citizens?

Be ready to work long hours until all priorities are met. I keep a to do list and identify priorities from that list. I keep an open mind to adapt to changes that impact priorities. Some changes needed immediate attention and will become number one priority.

6. Please describe any experience you have had facilitating economic development in a community. Please describe your involvement in a specific economic development project, from inception to completion including 1) your role in the project; 2) any problems/issues you encountered; 3) the results of the project.

The acquisition of the Mission Property in Saint Mary's for economic development is an experience that involved time, patience, overcoming obstacles, and celebrating results. I have attached a letter (a sample of my written work) to represent my role and the obstacle that we were experiencing. Finally, after two years, the property is owned by the city free and clear. I worked with the planning committee to plat a new subdivision (see item#3 under internal projects, my report to the City Council).

7. Explain your experience in developing, implementing, and monitoring a budget for the municipality.

The budget development process involves all departments, help from the Finance Director, and approval from the City Council. Monthly monitoring for revenues and expenses is crucial and an integral part of ensuring that budgeted items are on track.

Susana V. Stinnett

[REDACTED]

[REDACTED]

Professional References:

William “Bill” Alstrom – Mayor, during my tenure as City Manager
City of Saint Mary’s

[REDACTED]

Fred Broerman – Local Government Specialist, State of Alaska

[REDACTED]

Work Reference- RUBA Rating, Utility Rates

Everett and Petra Cupino- Real Estate clients, friends

[REDACTED]

Junie Jackson – Member Services Supervisor, Global Credit Union

[REDACTED]

Andy Journey – Director Water/Wastewater, City of Saint Mary’s

[REDACTED]

REC'D
2/28/24

CITY OF SAINT MARY'S

March 11, 2015

To: Mayor William Alstrom and City Council
From: Susana Stinnett
Subject: Monthly Report for February 2015

The month of February has been filled with summer season 2015 preparation in regards to; heavy equipments needed for gravel production, compilation of grant awards documentation, and back to back correspondence for the surveying/platting of the New Mission Subdivision.

Updates and Status of Grant Projects

1. **Sewer Main**, Legislative Re-Appropriation (\$485,000) – FUNDED, CE2 Engineering ordered sewer main pipes to complete the sections on Yupik Street and the area between Dixon Circle and Tyson Street.
2. **Heat Recovery**, ANTHC (\$1.3 million) – FUNDED, waiting for Alaska Energy Authority (AEA) to send actual grant document for Saint Mary's signature in the near future.
3. **Trash Truck** YKCA RuralCap (\$80,000) –AWARDED and received project agreement. Andy will compose letters to request assistance for the \$87,000 matching funds.
4. **Mission Gym Upgrade** with CDBD (\$450,000) – AWARDED, in the process of compiling back up documentation for environmental review, fair housing, equal employment, project management training, and other requirements and compliance before FUNDING and issuing a project agreement.
5. **Sanitation Deficiency System** (SDS) with ANTHC (\$1.6 million) – AWARDED, in the process of compiling required documentation and compliance to determine the city's capacity to assume the role of Project Lead. This project is to provide water/sewer services connections to unserved homes and to install a new water/sewer main on Saint Mary's Boulevard for the three (3) new AVCP homes and two (2) existing homes.
Site Visit - John Hutchison, current Project Manager, an Engineer for ANTHC and Krista Pihlaja who will be assigned to be the Project Manager for Saint Mary's are planning to meet with the City Council to discuss the preliminary engineering report Alternative Management Option for this project.
6. **Water Main Replacement** (3.7 million) – submitted to Legislators in Juneau. Spoke with Denise, one of Senator Donny Olson's aids. She confirmed that she will accept the meeting minutes to show that the Water Main Replacement is a priority for the city.

Internal Projects:

1. **Cone Crusher/Screen Plant** (\$173,000) – working with FNBA to secure a loan to purchase the equipments. Equipments Cost \$65,000 for cone crusher + \$24,000 for freight and \$60,000 for the screen plant + \$24,000 for freight.
2. **D9L Dozer** – the same make and model as the D9L that is used at the gravel pit. The plan is to purchase or rent depending on proposals and discussions with Global Equipment Systems (GES) Heavy Equipment Manager Marty Williams.

3. **New Mission Subdivision** – Clark Kinney, surveyor with Kinney and Associates will be in Saint Mary's on March 19th to meet with the city's Land Planning Committee and to survey the Mission Property.
4. **FY 2014 Audit**- I have sent an e-mail to Brad Cage, the city's accountant for the audit preparation.

Alex Virg-In, our heavy equipment mechanic is in Saint Mary's early to work on installing the arm for the 966 Loader. Then, he will be traveling to Fairbanks to inspect the D9L that the city will purchase or rent. Alex will be accompanied by the Assistant Mechanic Jezreel Lamont and Shop Supervisor William Alstrom II for second and third opinion.

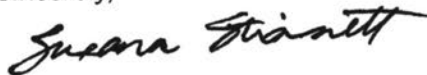
I will be attending CDBG's Project Management workshop April 1st and 2nd. Therefore, I will not be here for the work session on the 2nd. I plan on leaving a day earlier to ensure first day of workshop attendance.

I have always been TUNED IN and will continue my commitment in maintaining and improving city services. We have acquired the loan for the Mission Property seven (7) months ago and acquired full ownership three (3) months ago. We have started working towards a subdivision development, requested funding to improve the Gym, and by next week, the boy's dorm will be renovated by Apex Construction Company in exchange for their lodging. There will be zero labor cost for the City. However, materials needed for the renovation will be an expense for the City.

It is a good feeling to know that there are interests to do more economic development at the Mission Property. My ears are open and with open arms I will welcome and respond to proposals and suggestions. However, as your Operations Manager, I need to watch our expenses and will make decision as to when it is feasible to add developments to meeting agendas for discussion or to start feasibility studies. We have other priorities to tend to such as getting set up to meet this summer's production. We have so much going on right now as listed above on this report.

In time, one by one, with much support from us all, our dreams and vision for a vibrant community will materialize. I hope to be part of some of these visions to come true.

Sincerely,



Page 2 of 2

CITY OF SAINT MARY'S

April 10, 2014

To: Governor Sean Parnell
Alaska State Capitol Building
Third Floor
P.O. Box 110001
Juneau, AK 99811-0001

From: Susana Stinnett
City Manager, City of Saint Mary's
P.O. Box 209, 174 Paukan Ave
Saint Mary's, Alaska 99658

Dear Governor Sean Parnell,

My name is Susana Stinnett. The City Council of Saint Mary's has hired me to the position of City Manager in January of 2012. I am motivated and committed in working for the residents of Saint Mary's and in working with the City Council, Community Leaders, Governmental and Non-Governmental Leaders and Organization's Representatives to serve the citizens of Saint Mary's.

On behalf of the people of Saint Mary's, I come to you for support in improving the housing needs in the community. The City of Saint Mary's (COSM) is boxed-in with Native land allotments to the left and above and the Mission property is on the right side of town. We have young couples contacting the city office regarding housing. Office of Children's Services have also contacted the city regarding housing. There are some rental properties in town but availability is close to none. Therefore, I am writing to you in hopes of getting your support to a much needed property acquisition and improvements of the Mission Property here in Saint Mary's. Saving and improving the structures of the historic Catholic Mission School would be a great benefit to residents of Saint Mary's.

Benefits for the people and City of Saint Mary's:

- City's sewer lagoon that is located inside the Mission property will be on city property and would allow for future improvement and expansion.
- Creates new residential lots for housing expansion. Saint Mary's is boxed-in with Native land allotments. Young couples are looking for houses they could rent. These couples have no choice but to live with their parents.

Page 1 of 3

- **Housing for the staff of the Office of Children's Services (OCS)** – there is a big turn over with the OCS staff due to shortage of housing in Saint Mary's. During the two years that I have lived in Saint Mary's, I knew of three OCS staff looking for housing. Two OCS staff left Saint Mary's due to housing shortage. Availability of permanent housing for OCS staff would help the State of Alaska in providing Children's Services to the Lower Yukon Region.
- **Temporary housing for children** who are left without parents due to Domestic Violence or other issues in the household.
- **Housing for Village Public Safety Officer (VPSO)** - help ensure VPSO presence in Saint Mary's.
- **Save the structures from further deterioration.**
- Lodging for meetings, workshops, or conferences.
- Temporary lodging for the employees of out of town companies.
- **Cafeteria, coffee shop or a restaurant.**
- **Job creation (Housing)** such as: Carpenters, Laborers, Housing Custodian, Housekeeper(s), Building Maintenance, Grounds Maintenance, Office Help and Housing Supervisor.
- **Job creation (Cafeteria)** such as: Cook, Kitchen Help, Cashier, Driver, Shift Supervisor
- **Community Tank Farm (for AVEC intertie project)** – City benefits because AVEC will provide a fuel storage tank for the city in exchange for AVEC's use of the property. The City of Saint Mary's is in need of fuel storage tank. Crowley's \$7.00 plus per gallon price deplete funds allocated for maintaining roads and other services that the city provides. Bulk fuel price per gallon is about \$4.00 delivered to the city by Ruby Marine.

Additionally, the AVEC plant has the potential of getting flooded during the spring break-up. Relocating the plant to higher ground would ensure a safer ground for the plant.

Furthermore, the main buildings at the Mission School could be preserved for historical value.

Garden for the residents of Saint Mary's – improve community morale by using free time to tend and harvest a garden. Pointing residents to positive direction in spending their time. Creates a healthy interaction among community members.

The City of Saint Mary's is requesting for your assistance for these benefits to materialize. I have been working with First National Bank of Alaska (FNBA) to secure a loan in the amount of \$300,000 to purchase the Mission Property. The buildings, the city lagoon, one of the city's cemetery is within the property, community garden, additional lots for new housing, community tank farm, AVEC plant and historic preservation are good reasons for the city to acquire the Mission Property.

The monthly payment comes to about \$3,500 / month for 10 years. However, the bank is unable to provide financing due to concerns regarding the city's capabilities in repaying the loan. The city is willing to contribute \$50,000 to grant funds assistance from the State or Federal. The Mission Property has the potential to help the city improve the social and economic climate of the community.

Page 2 of 3

The city would like to duplicate an improvement that has been beneficial to the city. A building about 5,800 square feet has been left vacant for years. It was mainly used for storage. It was a fish processing structure in the 60's. In 2012, the building was renovated and has been providing temporary lodging for employees or guest from out of town or providing lodging for small groups attending meetings in Saint Mary's. Fiscal Year 2013, the city housing brought in \$48,000 in revenue. This revenue subsidizes city departments with near zero revenue such as building maintenance or public safety. Added revenue helps sustain the services provided to residents.

The girls dorm at the Mission could bring much more revenue than the city housing and will also create jobs for residents. With housing availability, meetings and workshops could be held in Saint Mary's. Saint Mary's Court could also schedule trials to be held in town when housing is available for jurors and attendees.

So much community benefits abound for the Mission Property to be city owned. Currently, the Mission Property is owned by the State of Alaska Division of Economic Development, Finance Section. Contact is Darcy Stetson @ 1-800-478-5626. She has been patiently working with the city while the city work on securing a loan. I have mentioned to Darcy Stetson that the City Council are hoping to acquire the property for a dollar or some minimal amount. Darcy Stetson responded by saying that the department need to recoup what was lost from the Mission Property delinquent account to replenish the revolving loan fund.

Hoping for your support in making the Mission Property to be incorporated with COSM. It will be such a lost opportunity for the city to see the Mission property go to an individual or entity outside of Saint Mary's. The city is in great need of this property. The Mission property has so much potential for the people of Saint Mary's. These benefits are for the long term, for the children, for the grandchildren of future generations. You are our hope to make the incorporation of the Mission Property and the City of Saint Mary's to become a reality.

Sincerely,



Susana Stinnett
City Manager, City of Saint Mary's

Cc: Senator Lyman Hoffman
Representative David Guttenberg

Page 3 of 3

EMPLOYMENT APPLICATION



CITY OF PALMER
231 W Evergreen Avenue
Palmer, Alaska 99645
(907) 761-1302
<http://www.palmerak.org>

ZIMMERMAN, KIM DAVID
24-000 CITY MANAGER

Received: 2/28/24 6:25 AM
For Official Use Only:
QUAL: _____
DNO: _____
 Experience
 Training
 Other: _____

PERSONAL INFORMATION

POSITION TITLE: CITY MANAGER		EXAM ID# : 24-000
NAME: (Last, First, Middle) ZIMMERMAN, KIM DAVID		SOCIAL SECURITY NUMBER: [REDACTED]
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		EMAIL ADDRESS: [REDACTED]
HOME PHONE: [REDACTED]	ALTERNATE PHONE: [REDACTED]	NOTIFICATION PREFERENCE: Email
DRIVER'S LICENSE: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DRIVER'S LICENSE: State: [REDACTED] Number: [REDACTED]	LEGAL RIGHT TO WORK IN THE UNITED STATES? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
What is your highest level of education? Master's Degree		

PREFERENCES

MINIMUM COMPENSATION: \$81.00 per hour; \$170,000.00 per year
WHAT TYPE OF JOB ARE YOU LOOKING FOR? Regular
TYPES OF WORK YOU WILL ACCEPT: Full Time
SHIFTS YOU WILL ACCEPT: Day, Evening, Night, Rotating, Weekends, On Call (as needed)
OBJECTIVE: My objective is to be hired as the City Manager and bring my vast experience and skills to help manage the City, as well as playing an active and positive role in the community. I have traveled a lot for my military and post military career and would like to make Palmer our home, and this is a perfect opportunity to do so. I have a wealth of knowledge in many facets of management and believe I can be very successful in this position and greatly help the town.

EDUCATION

DATES:	SCHOOL NAME: Clarion University of Pennsylvania	
LOCATION: (City, State/Province) Clarion, Pennsylvania	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Bachelor's
MAJOR: Biology		
DATES:	SCHOOL NAME: California University of Pennsylvania	
LOCATION: (City, State/Province) California, Pennsylvania	DID YOU GRADUATE? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	DEGREE RECEIVED: Master's
MAJOR: Geography and Regional Planning		
DATES:	SCHOOL NAME: Trinidad State Junior College	
LOCATION: (City, State/Province) Trinidad, Colorado	DID YOU GRADUATE? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	DEGREE RECEIVED: Associate's
MAJOR: Gunsmithing		

WORK EXPERIENCE

DATES: From: 3/2021 To: Present	EMPLOYER: Borough of Lewistown, Pennsylvania	POSITION TITLE: Borough Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Jim Steele - Council President	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

HOURS PER WEEK: 60	SALARY: \$10,500.00/month	
DUTIES: Serves as the chief administrator of a town of 8,500 citizens consisting of 4,000 homes, a full-time staff of 50, and part time staff of 40 throughout the year. Directly responsible for the wastewater treatment plant, refuse and recycling department, public works department, and the annual \$11M dollar budget and investment portfolio. Provides the direct link between the citizens and the Council through the coordination of all committee and council meetings. Works directly with Federal, State, and County agencies on a daily basis.		
REASON FOR LEAVING: Will resign from this position if this position is offered and accepted.		
DATES: From: 4/2018 To: 9/2020	EMPLOYER: Corvias Military Living	POSITION TITLE: Operations Director
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Terrance Callahan - Vice President	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 60	SALARY: \$13,000.00/month	
DUTIES: Responsible for the management of the privatized housing on Eielson AFB. Responsible for leading all installation-level property management employees and the day-to-day operation of a multi-family home management portfolio; for identifying and elevating new business responsibilities and marshaling resources within the organization to remove obstacles and deliver positive results. Directly responsible for developing and maintaining a solid, positive partnership with the United States Air Force and Base Leadership in all levels of command, as well as with the 3,000 military and government family members in the 910 homes on base and portfolio. Accountable for the fostering of an environment of team-work, efficiency, and superior customer service for the 30 full and part time employees. Directly managed and responsible for the annual \$20,000,000 budget, the largest base and budget in the portfolio of six United States Air Force Bases in the company. Achieved and maintained the highest performance statistics in the portfolio of six military bases.		
REASON FOR LEAVING: [REDACTED] was diagnosed with [REDACTED] and we had to leave for required medical care at the Mayo Clinic in Minnesota. Because of Covid and the disease [REDACTED] could not fly to her appointments. [REDACTED] can now fly.		
DATES: From: 1/2016 To: 12/2017	EMPLOYER: Trinidad State Junior College	POSITION TITLE: Gunsmithing Student
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Dan Wilson - Gunsmithing Advisor	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$0.00/month	
DUTIES: 80182 Full time gunsmithing student seeking an Associate's Degree in the fine art of gun-making, repair, restoration, stocking, checkering, coating, and bluing of all manner of firearms.		
REASON FOR LEAVING: Graduation in December 2017 (.5 credits short)		
DATES: From: 10/2013 To: 1/2016	EMPLOYER: Borough of Ridgway	POSITION TITLE: Borough of Ridgway City Manager
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Ralph Dussia - Council President	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$6,000.00/month	
DUTIES: 15853 Served as the chief administrator of a town of 4,100 citizens consisting of 1,700 homes, a full time staff of 26, and part time staff of 50 though-out the year. Directly responsible for town's water treatment plant, waste water treatment plant, refuse department, public works department, and the annual \$6M dollar budget and investment portfolio. Provided the direct link between the citizens and the Council through the coordination of all committee and council meetings. Worked directly with Federal, State, and County agencies on a daily basis.		
REASON FOR LEAVING: To attend gunsmithing school using my GI Bill after serving 24 years active duty in the Army.		
DATES: From: 8/2012 To: 9/2013	EMPLOYER: Patriot Outfitters, LLC	POSITION TITLE: Director of Government Contracts
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: Pete Isermann - CEO	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

HOURS PER WEEK: 40	SALARY: \$5,458.00/month	
DUTIES: 66536 Directly responsible for building, training, and developing the company's government contracting section and for pursuing major Federal and State Government contracts valued from \$750,000 to \$5,700,000,000. Provided direct input and professional advice to company executives on Special Operations and Military Equipment and all Armed Forces matters.		
REASON FOR LEAVING: My one year contract was expiring and I had another opportunity to use my skills for my home town in Pennsylvania.		
DATES: From: 2/1989 To: 9/2012	EMPLOYER: United States Army	POSITION TITLE: Logistics Officer
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
PHONE NUMBER: [REDACTED]	SUPERVISOR: President Obama - Commander in Chief	MAY WE CONTACT THIS EMPLOYER? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
HOURS PER WEEK: 40	SALARY: \$10,000.00/month	
DUTIES: Served at all levels of leadership positions of the Army Officer Logistics Corps, from Platoon Leader to Deputy Brigade Commander throughout my 23+ year career. Specialized in logistics and sustainment operations, to include government contracts, Lieutenant Colonel (retired), United States Army fiscal management, maintenance operations, personnel management, engineer operations, base / garrison management, combat operations, and training. Served as a Logistics Sustainment Chief for Army's Mission Command Training Program providing professional training to Army Corps and Division Headquarters Commands deploying into combat operations Served as the Deputy Commander of 3,000 combat Soldiers for two years in Alaska Managed the operations, maintenance, and property accountability for 49,972 pieces of property valued in excess of \$141,000,000 Rated # 1 of his 4 Deputy Brigade Commanders by the Commanding General Rated as # 6 of his 42 Lieutenant Colonels in his Command Served as the Chief Logistics Officer / Mayor / Garrison Commander of a 455 acre Forward Operation Base in Baghdad, Iraq for 15 months, supporting 12,000 Soldiers; directly responsible for the expenditure and accountability of \$220,000 cash and \$80,000,000 worth of contracts Selected over 23 Majors to serve as the Deputy Commander of a Brigade Support Battalion responsible for all logistics and sustainment operations for an Infantry Brigade of 5,000 combat Soldiers Maintained 100% accountability for all assigned equipment valued in excess of \$42M Rated # 1 of 23 Majors in the Brigade by the Brigade Commander Managed a \$34,000,000 budget to within .1% of use; closest of all units on Fort Riley Served as Chief Logistics / Sustainment officer supporting the 2nd Infantry Div in Korea		
REASON FOR LEAVING: Retirement after 24 years of active duty service to the people of America		

CERTIFICATES AND LICENSES

Nothing Entered For This Section

Skills

Nothing Entered For This Section

ADDITIONAL INFORMATION

Military Service

Served 24 years on active duty in the US Army as a logistics officer and well versed in management at all levels, including people, equipment, financial, time, etc..

REFERENCES

REFERENCE TYPE: Professional	NAME: David Martinson	POSITION: Deputy Mission Support Group Commander (GS-14, USAF) (COL, retired)
ADDRESS: (Street, City, State/Province, Zip/Postal Code) 2711 N. Avenida Empalme, Tucson, Arizona 85715		
EMAIL ADDRESS: [REDACTED]	PHONE NUMBER: [REDACTED]	
REFERENCE TYPE: Personal	NAME: Bobby Hammond	POSITION: Previous Council Member (just moved)
ADDRESS: (Street, City, State/Province, Zip/Postal Code) [REDACTED]		
EMAIL ADDRESS: [REDACTED]	PHONE NUMBER: [REDACTED]	
REFERENCE TYPE: Professional	NAME: Steve Boothe	POSITION: Construction and Maintenance Engineer
ADDRESS: (Street, City, State/Province, Zip/Postal Code) 11627 East Sedgwick Lane, Athol, Idaho 83801		
EMAIL ADDRESS: [REDACTED]	PHONE NUMBER: [REDACTED]	

Agency-Wide Questions

1. Have you previously worked for the City of Palmer?
No
2. Are you related to anyone who is currently employed by the City of Palmer?
No
3. If you answered yes to the previous question, please provide the individual's name and department
4. Are you able to perform the essential functions of this job with or without reasonable accommodations?
Yes
5. If you answered yes to the previous question, please explain:
6. Have you ever been terminated or asked to resign by a former employer?
No
7. Have you been convicted of a misdemeanor within the past five years?
No

- APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information to the City of Palmer or its agents, and release the City of Palmer, its officials, employees, attorneys, and agents from all liability, claims, demands, causes of action, damages, costs, or compensation for any damage, loss or injury, including but not limited to, damage to my reputation, character, business interests, or privacy, which may arise as a result of the disclosure of the information obtained by or disclosed to the City of Palmer or any person acting on behalf of the City. I hereby agree to submit to any lawful drug or integrity testing that may be required as a condition of employment or continued employment and understand that refusal to submit to such testing during the course of my employment may result in disciplinary action, up to and including discharge. I understand that this application is not and is not intended to be a contract for employment or continued employment. I understand that according to federal law all individuals who are hired must, as a condition of employment, produce certain documentation to verify their identity and U.S. citizen status or, if aliens, their legal authorization to work in the U.S. As a consequence, I understand that any offer of employment would be contingent on my ability to produce the required documentation within the time period required by law.
8. Yes
 9. Have you attached examples of your written work? This material may include memos, reports or correspondence written by the applicant within the past two years and must be related to your previous or present employment. This material must not exceed six total pages.
Yes

Job Specific Supplemental Questions

1. Do you have a bachelor's degree in business administration or public administration or a related field and give years of responsible experience in the supervision or management of multi-faceted program?
Yes

2. Do you have a valid Alaska driver's license with an acceptable driving record or are you able to obtain a valid Alaska driver's license within thirty (30) days of hire?
Yes

APPLICANT'S SWORN STATEMENT AUTHORIZATION AND RELEASE I hereby affirm all the information I provided or will provide to the City of Palmer relating to my application for employment, whether by written application form, resume, oral statement or otherwise, is true and complete to be the best of my knowledge. In addition, I agree that any intentional misrepresentation or omission and any material negligent or innocent misrepresentation or omission in or from said information may disqualify me from further consideration for employment any may be considered justification for immediate discharge from employment if discovered at a later date. I hereby authorize any person, organization, or governmental entity, including any current or former employer, to release to the City of Palmer or any authorized person acting on behalf of the City, any and all information, in any manner requested, which may be relevant to my character or qualifications for the City position for which I applied. I authorize current and former employers to give to the City of Palmer any and all employment records in their possession dealing with me, including, but not limited to, job descriptions, wage information, employment records, performance appraisals, disciplinary records, layoff slips, attendance records, reports, or other documents relevant to my application for work or actual employment with the employer, including records relevant to drug and alcohol tests conducted by or on behalf of the employer or in the possession of the employer. I also authorize the release of information and written records concerning my educational history, driving records, and criminal or civil actions. I request that all persons and organizations cooperate fully in providing information to the City, including allowing the interviewing of supervisors, co-workers, educators, or other references. I hereby release all persons, employers, organizations, governmental entities, or any other entity providing information t

I Agree

4. Have you attached the required writing examples?
Yes

5. Have you attached your answers to the supplemental questions as noted in the job bulletin?
Yes

The following terms were accepted by the applicant upon submitting the online application:

The information provided in this employment application is true, correct, and complete. If employed, any misstatement or omission of fact on this application may result in dismissal. I authorize investigation of all statements contained in this application for employment as may be necessary in arriving at an employment decision. This authorization includes permission to check employment references. If selected for employment you may be required to supply proof of authorization to work in the U.S., have a physical examination and/or drug test, supply and/or authorize a criminal background check, supply and/or authorize a copy of your motor vehicle record (MVR), or sign a conflict of interest agreement and abide by its terms. I understand that acceptance of an offer of employment does not create a contractual obligation or permanent employment upon the City of Palmer. Employment may be terminated at any time at the option of the employee or City of Palmer.

This application was submitted by KIM DAVID ZIMMERMAN on 2/28/24 6: 25 AM

Signature_____

Date_____

Kim David Zimmerman
Lieutenant Colonel (retired), USA



20 February 2024

Reference: Palmer, AK (City Manager Position)

To Whom It May Concern:

I truly believe I am fully qualified for this position and will do a superb and professional job for the leaders and residents of the City. My management and leadership skills have been continually developed and honed for the past 3+ decades as an active-duty logistics officer in the United States Army, in the private sector as the City Manager of Ridgway, Pennsylvania, the Operations Director position for a privatized housing firm in the remote area of Eielson Air Force Base, Alaska, and most recently as the City Manager for the Borough of Lewistown in Pennsylvania. Countless times I have been involved in the leadership, management, stewardship, fiscal supervision, and planning of real property accountability, construction, maintenance, zoning, destruction, and its use around the world and in local communities.

In Baghdad, Iraq (2007-2008) I was the Mayor (Garrison Commander) of Forward Operating Base FALCON, a 455-acre combat base which was home for 12,000 Soldiers / Sailors / Airmen / Marines. I was directly in charge and responsible for the smooth, effective, and continuous expansion, building, construction, and operations of this city and its infrastructure, including my direct relationship with the Kellogg, Brown, and Root Site Manager and his 500 civilian employees. With a \$70M budget, I had direct control over all housing, buildings, food service operations, security, construction contracts, demolition, and environmental tasks during heavy combat operations. This was a base supporting all military and governmental services; hence coordination had to be maintained with all forces and governmental (American and Foreign) agencies for housing operations and construction projects.

I also served as the Borough Manager for Ridgway, Pennsylvania from October 2013 until January 2016. In this capacity I served at the behest of the City Council for the smooth operations and supervision of the town's water treatment plant, wastewater treatment plant, refuse department, public works department, and the annual \$10,000,000 budget and investment portfolio. I also worked hand in hand with the local police force and fire department facilitating their contracts and fiscal requirements. Maintenance operations was paramount to the successful management of the town as the streets had to remain open 24 hours per day for all reasons, therefore, closures, maintenance, weather, community events, etc. had to be considered well in advance. I

also worked directly with the US Army Corps of Engineers (USACE) in the flood control / mitigation operations of the local dam; and in 2014 we experienced a 100-year flood which destroyed a large economic sector of the community, to include residential areas. As such, I worked directly with politicians and leaders at all levels in rebuilding the community and assisting the affected residents.

I recently served as the Operations Director for the privatized family housing on Eielson Air Force Base, near Fairbanks, Alaska. This consisted of managing the largest Air Force Base portfolio in the company, including the \$20,000,000 annual budget, the maintenance and upkeep of 910 single family homes, attending to the needs and home welfare of 3,000 residents (military members and their families), and the training, safety, and welfare of 30 full and part time employees throughout the year. I also developed the best partnership and relationship to date with United States Air Force on Eielson AFB at all levels of Command. This was verified in my quarterly evaluations in which we received the highest scores to date from the USAF.

Currently I am the Borough Manager for a city of approximately 8,500 in Mifflin County, PA and have served in this position since 01 March 2021. Since assuming the position, we have developed the Council into a team, coordinated and conducted the first annual Town Hall meeting, saved over \$300,000 in expenses, re-built the fire department financially and with required equipment and gear, conducted the first annual employee appreciation day, completed numerous union contract negotiations, updated numerous Borough Codes, etc.

Having read the job summary for this position, I have direct experience and understanding in most, if not all, of the required duties, responsibilities, and skills required for the duty position:

- Accountability in people, finance, equipment, time
- Customer focus has been my forte for my entire career
- Dedication to the job, people, and mission
- Integrity is above reproach
- Responsiveness to bosses, peers, and teammates always
- Transparency and honesty in all things
- Teamwork gets the mission completed in the most difficult and easy tasks; always approachable
- Always and easily approachable
- Experience in extreme weather conditions
- Experience with residents transiting in and out of the area
- Experience with local education facilities

My undergraduate degree is in Biology; however, my graduate degree is in Geography and Regional Planning. Coupled with my vast amount of experience with managing and directing large budgets, supervising personnel and their contracts, directing detailed and complex maintenance operations, overseeing infrastructure management, and working with other Federal and State agencies, I know I am ready

and distinctly qualified to successfully serve the City's leaders, the staff, and the residents for many years to come...My wife and I are familiar with Alaska and have been there many times over the years. We love the state and area.

Please contact me if you have any questions. I greatly look forward to hearing from you.

Sincerely,

Kim David Zimmerman
Lieutenant Colonel (retired), USA

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

References:

Ben Rager, Lewistown DPW: [REDACTED]

Steve Boothe, Vice President Maintenance (AK): [REDACTED]

David Martinson, GS-14: [REDACTED]

Bobby Hammond, Lewistown Council: [REDACTED]

Venus Shade, Lewistown Council: [REDACTED]

KIM D. ZIMMERMAN

Lieutenant [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Professional Experience:

Borough Manager

March 2021 to Present

Borough of Lewistown
2 East 3rd Street
Lewistown, PA 17044

Serves as the chief administrator of a town of 8,500 citizens consisting of 4,000 homes, a full-time staff of 50, and part time staff of 40 throughout the year. Directly responsible for the wastewater treatment plant, refuse and recycling department, public works department, and the annual \$11M dollar budget and investment portfolio. Provides the direct link between the citizens and the Council through the coordination of all committee and council meetings. Works directly with Federal, State, and County agencies on a daily basis.

Operations Director

MAR 2018 to SEP 2020

Privatized Military Housing (Corvias Air Force Living)
663 Kodiak Street
Eielson Air Force Base, Alaska 99702

Responsible for leading all installation-level property management employees and the day-to-day operation of a multi-family home management portfolio; for identifying and elevating new business responsibilities and marshaling resources within the organization to remove obstacles and deliver positive results. Directly responsible for developing and maintaining a solid, positive partnership with the United States Air Force and Base Leadership in all levels of command, as well as with the 3,000 military and government family members in the 910 homes on base and portfolio. Accountable for the fostering of an environment of team-work, efficiency, and superior customer service for the 30 full and part time employees. Directly managed and responsible for the annual \$20,000,000 budget, the largest base and budget in the portfolio of six United States Air Force Bases in the company. Achieved and maintained the highest performance statistics in the portfolio of six military bases.

Gunsmithing Student, TSJC

JAN 2016 to DEC 2017

600 Prospect Ave

Trinidad, Colorado 80182

Full time gunsmithing student seeking an Associate s Degree in the fine art of gun-making, repair, restoration, stocking, checkering, coating, and bluing of all manner of firearms. Completed in December 2017.

Borough Manager

OCT 2013 to JAN 2016

108 Main Street
Ridgway, PA 15853

Served as the chief administrator of a town of 4,100 citizens consisting of 1,700 homes, a full time staff of 26, and part time staff of 50 though-out the year. Directly responsible for town s water treatment plant, wastewater treatment plant, refuse department, public works department, and the annual \$10M dollar budget and investment portfolio. Provided the direct link between the citizens and the Council through the coordination of all committee and council meetings. Worked directly with Federal, State, and County agencies on a daily basis.

Director of Government Contracts and Sales

AUG 2012 to SEP 2013

Patriot Outfitters, LLC
Saint Marys, Kansas 66536

Directly responsible for building, training, and developing the company s government contracting section and for pursuing major Federal and State Government contracts valued from \$750,000 to \$5,700,000,000. Provided direct input and professional advice to company executives on Special Operations and Military Equipment and all Armed Forces matters.

United States Army Logistics Officer

FEB 1989 to SEP 2012

Served at all levels of leadership positions of the Army Officer Logistics Corps, from Platoon Leader to Deputy Brigade Commander throughout my 24-year career. Specialized in logistics and sustainment operations, to include government contracts, fiscal management, maintenance operations, personnel management, engineer operations, base / garrison management, combat operations, and training.

- Served as a Logistics Sustainment Chief for Army s Mission Command Training Program providing professional training to Army Corps and Division Headquarters Commands deploying into combat operations
- Served as the Deputy Commander of 3,000 combat Soldiers for two years in Alaska
- Managed the operations, maintenance, and property accountability for 49,972 pieces of property valued in excess of \$141,000,000
- Rated #1 of his 4 Deputy Brigade Commanders by the Commanding General
- Rated as #6 of his 42 Lieutenant Colonels in his Command
- Served as the Chief Logistics Officer / Mayor / Garrison Commander of a 455 acre Forward Operation Base in Baghdad, Iraq for 15 months, supporting 12,000 military of

all branches; directly responsible for the expenditure and accountability of \$220,000 cash and \$70,000,000 worth of contracts

- Selected over 23 Majors to serve as the Deputy Commander of a Brigade Support Battalion responsible for all logistics and sustainment operations for an Infantry Brigade of 5,000 combat Soldiers
- Maintained 100% accountability for all assigned equipment valued in excess of \$42M
- Rated #1 of 23 Majors in the Brigade by the Brigade Commander
- Managed a \$34,000,000 budget to within .1% of use; closest of all units on Fort Riley
- Served as Chief Logistics / Sustainment officer supporting the 2nd Infantry Division in Korea within range of hostile forces near the Demilitarized Zone

Military Education

- Quartermaster Officer Basic Course
- Airborne
- Aerial Delivery / Parachute Rigger School
- Captains Career Course
- Command Armed Services Staff School (CAS3)
- Command and General Staff College (CGSC)

Civilian Education

- Bachelor of Science Degree (Biology), Clarion University of Pennsylvania 1988
- Masters of Science Degree (Geography and Regional Planning), California University of Pennsylvania 2000
- Associates Degree (Gunsmithing), Trinidad State Junior College 2018 (.5 credit short)

References: Available on Request

Kim D. Zimmerman
Page 1
Question 1

1. Please tell us why you are interested in this position and why it is a good time in your career to come to the City of Palmer.

We are interested in this position because it is a dream job to be a City Manager in Alaska, specifically Palmer. Having spent years living in and enjoying Alaska we are grateful for this opportunity to possibly return. Being the City Manager would be a wonderful and challenging experience that one can only dream about compared to other municipalities in the State of Alaska, and anywhere else for that matter. We previously lived in Eagle River for three years and in North Pole for about two and a half years and are familiar with Palmer and the surrounding area. The small-town atmosphere, friendly people, surrounding municipalities, and surrounding nature provide all one could want without living in a big city or in a more remote setting. If Palmer or the area doesn't have it, you most likely don't need it. I could wax on about the challenges and experiences of living in that area, but those reading this are already well versed in this subject. Why is it a good time in my career to "come to the City of Palmer?" Because the position is open 😊 and my wife and I are dying to move back to Alaska; and I want to be the City Manager of Palmer. I have known this position was opening for some time and I had to wait until it was officially open. We actually had Alaska Airline tickets to fly up for the 2024 Iditarod but had to cancel because of work obligations, much to our dismay. We even love the area in winter!

2. Please describe your professional experience working with elected officials and boards. Describe the responsibility you believe the City Manager has to the Mayor and City Council and to the citizens of the community. Describe how you see your role and interactions with the 1) Mayor; 2) City Council; and 3) City Clerk.

a. I have about a decade of working with elected officials and boards. These include numerous council members, mayors, county (borough) commissioners, state legislators, and federal elected officials. I treat them all the same with respect, honesty, loyalty, and fairness. I have dealt with them on numerous issues, including natural disasters and large projects. If you treat them the way you wish to be treated, most often it is reciprocated.

b. The City Manager (CM), in my opinion, must be open, honest, discreet, and respectful with the elected officials and the citizens. The CM must consider their busy schedules and should keep them apprised of situations, especially those that directly or indirectly affect them or their staff. I always say, "what do I know and who else needs to know it?" I don't work in a vacuum with my leadership, and I certainly don't feel that "knowledge is power" but that it should be shared. The real power comes with keeping them informed and working as a team. And this means with the citizens, especially. Because if you don't keep them informed of current operations, upcoming events, or policy changes, they will eventually make up their own "facts" and then the issues really get hairy because false becomes reality and that is hard to stop or change course.

c. My role with the Mayor is to assist them as best I can with the assets at my disposal. A good consistent dialogue is key to teamwork. And at times it is necessary to play the role of just listening and being a friend. Since the CM is apolitical, I do not get tied up into the political issues, but I must maintain an even role and provide advice when asked.

d. The CM's role with Council is to be the apolitical spigot of information, research, execution, direction, guidance, and teamwork to accomplish their directives and decisions in a professional manner and through expert and proactive leadership. My job as the CM requires that I "check down and not up" when it comes to providing a constant for my staff. Working with the Council as a whole and working with each Council member directly and indirectly is required to be successful as a team. And that is an art unto itself.

e. I work with the City Clerk as I do with everyone else. They are an integral part of the team and should be respected as such. The City Clerk's mission is very important and tied directly to Council, the Mayor, and the CM. Teamwork with the City Clerk.

3. Please explain your process for communicating critical and non-critical information to the Mayor and Council. How do you decide when or what is necessary to bring to the Mayor and Council's attention? How do you see your role as communicator to the Mayor and Council, staff, other governmental agencies, local businesses, and citizens?

a. Communication is accomplished by whatever means is required, expeditious, or available at the time it needs to be communicated. I send daily and / or weekly updates to them, including the Solicitor, Police Chief, Fire Chief, and staff. This can even be done through text for simple matters. I have a council member in poor health, and I visit him at home once per week to keep him up to date on matters and decisions. I also meet them for breakfast if they wish, following a large meeting to compare notes and get any final guidance (groups of 3 or less).

b. How do I decide? Well, if I was in their shoes, what would I want to know? See earlier comment in another question. It's not rocket science. It doesn't even mean they have to respond, just so long as they get the required information. They are important people and should not be kept in the dark on issues. I hate being "blindsided" and I am sure they do, as well, so I consider that in making decisions.

c. You want to fail as a CM?? Simple. Don't communicate. Communication must be done with other internal and external entities on a constant basis. Whether it is in person or another method, it must be done. Sometimes it is just a matter of participating in a conference, a meeting, a group, or an event where just being seen and talked to can be the key to success. Also, always respond to inquiries in one way or another. Nothing irks citizens more than being "blown off", or when they get that feeling it is happening.

4. The citizens and city council members are very diverse. Describe how you would handle a situation where two people wanted to take you in opposite positions on the same project.

a. The CM should always listen and pay attention and gather all the pertinent information and facts. The CM must be the conduit to receive, analyze, think through, and present evidence to those involved in that scenario. Opinions and ideas can be skewed and argued for and against in those situations if facts are not presented and in the forefront. Arguing against facts is much more difficult than arguing based on opinions. Once all the truths are discussed and presented, most of the time an educated decision can be made. But sadly, in some cases it can't be that definitive because someone simply has an agenda, in which case, you may never change that person's opinion. Either way, each person should be given an equal chance to share their point of view and make their decision based on facts.

5. Organization and planning is often a challenge when working in the community and juggling multiple tasks. How will you work to achieve the goals of this position while still completing paperwork, communicating effectively, and meeting the needs of Council, City Clerk, staff, and citizens?

Priorities are identified by current events, city leaders, and citizens to provide direction(s) for the CM. However, that does not mean I need to be micromanaged, but this information does help with prioritizing the work of the team and staff. A lot must be done in the background and priorities are the driving force in accomplishing those objectives. Ensuring periodic leadership meetings are conducted, calendars are maintained, and information flow is continued should minimize conflict in the forward progress of the team. But sometimes priorities jump to the forefront, which may be unexpected or unwanted, however, if you have continuous information flow with the team, it makes it easier to adjust for these sudden surprises. Again, teamwork, information flow, coordination, delegation, and prior planning will make things less challenging in the surprise category.

6. Please describe any experience you have had facilitating economic development in a community. Please describe your involvement in a specific economic development project, from inception to completion including: 1) your role in the project; 2) any problems/issues you encountered; and 3) the results of the project.

Economic development is not done / accomplished by the CM alone, it is a joint effort with local politicians, committees, civic leaders, philanthropists, and citizens. The largest and best source of economic development in which I was involved was the development of using our wastewater treatment plant (WWTP) to treat brine water from fracking operations in the surrounding counties (boroughs). The natural gas and underground mineral businesses needed a place to displace their water used in their operations and we were able to work with the PA DEP for the testing and permitting to gain approval in using the towns assets to facilitate this, and it took over a year to get this accomplished. Meetings were held with numerous state agencies and local politicians to prove the water could be treated at the WWTP with no harm to the environment. It has turned into a very lucrative source of income for the town since it was approved. I tried to do the same in the town in which I am currently the CM but the distance from the fracking sights make it unfeasible financially. I do know it generates roughly \$1M+ per year in additional income for the town. We also attacked the issue of developing some borough owned land for a camping venture, but at the time the current council was not in full support. But now it is a successful business for the town. Timing and leadership play a very important role in the economic development of communities.

7. Explain your experience in developing, implementing, and monitoring a budget for a municipality.

Developing a budget is based on teamwork, facts, and educated assumptions. I usually keep the current budget as a working / living document and make changes and updates throughout the year. Department heads play key roles in the development, implementing, and monitoring processes. Coordinated meetings (I call them Leadership Meetings) allow cross talk and updates with key leaders, the finance staff, and personnel involved in the budget process. Money can be a fluid “event” and at times flexibility is the key to keeping an accurate and viable document and bank account. To recap, I keep the current budget as a living document for constant reference and tracking; the department heads have a key role to play in the entire process; coordinated meetings allow for cross talk of ideas and current funding status; monthly Leadership Meetings allow for updates and ideas; bi-weekly or monthly updates to the Council keep them apprised of the situation; and Finance Committee meetings allow the council members to discuss ideas and changes and then make recommendations to the Council. But the one person you cannot leave out of the process is the Treasurer...don't ever do that.



Borough of Lewistown

PENNSYLVANIA

08 November 2023

MEMORANDUM FOR PENNSYLVANIA Department of Environmental Protection (DEP), Attention: Clean Water Program, Southcentral Regional Office, 909 Elmerton Avenue, Harrisburg, PA 17110-8200

SUBJECT: Corrective Action Plan Directive

1. References:

a. Memorandum from DEP, subject: Annual Wasteload Management (Chapter 94) Report, Lewistown STP, NPDES Permit Number PA0026280, dated 06 June 2016.

b. Memorandum from DEP, subject: Compliance Meeting Requested, Lewistown Sewer Treatment Plant (STP), NPDES Permit Number PA0026280, dated 31 August 2023.

c. Memorandum from DEP, subject: Meeting Follow Up, Corrective Action Plan- Lewistown Sewer Treatment Plant (STP), NPDES Permit Number PA0026280, dated 05 October 2023.

d. Meeting with DEP on 05 October 2023 at 1000 hours.

e. Email with DEP, subject: RE: Lewistown Borough Meeting Follow Up & CAP Request Letter - PLEASE ACKNOWLEDGE RECEIPT, Extension request from 04 November to 10 November 2023, dated 18 October 2023.

f. Email with DEP, subject: RE: Lewistown Borough Meeting Follow Up & CAP Request Letter - PLEASE ACKNOWLEDGE RECEIPT, Extension request from 04 November to 10 November 2023, approved, dated 18 October 2023.

g. Document, 1982 Intermunicipal Agreement for the Lewistown Wastewater Treatment Plant between the Borough of Lewistown, Derry Township Wastewater Collection System, and the Granville Wastewater Collection System, dated 18 October 1982.

h. Email with DEP, subject: RE: 10 November Due Date for CAP, request for extension of due date until 13 November, approved, dated 06 November 2023.

2. Background:



Borough of Lewistown

PENNSYLVANIA

a. The Borough of Lewistown has been attacking the requirements listed in the references above, specifically those directives listed in 1a. However, the Borough has not corrected or completely mitigated all the Infiltration and Inflow (I&I) issues present in the sewer lines dating back to 1795 when the town was founded. The Borough of Lewistown operates a Wastewater Collection system and Regional Treatment Plant. The Collection System includes approximately 23 miles of sanitary sewer lines, ranging in sizes from 6 to 36 inches in diameter, 40 miles of 4-inch diameter service lateral connections, and 640 manholes. This accounts for a projected CY2024 budget of \$2.9M.

The Borough's previous Wastewater Treatment Plant (WWTP) engineering firm has been playing a leading role in this Corrective Action Plan (CAP), but to date, the concerns have not been eradicated. The Council is aware of this and on 13 September 2023 voted to end their decades long relationship with this firm and appointed a new engineering firm, The EADS Group: Engineering, Architectural, and Design Services to pick up the mission of assisting in the operations of our WWTP with an effective date of 01 January 2024. They currently have a retainer as the Borough's engineering firm.

b. Budget Allocations. In CY2022 the Council set aside \$250,000 in CY2023 to slip-line 5th Street to mitigate the I&I in that area for two reasons: because of the related SSOs and moratorium, and because a housing development was being planned in the neighborhood and the I&I and moratorium needs addressed before that could be approved (or be feasible). However, with the \$6M PennDOT project on Valley Street in 2023 and 2024, this money was transferred to cover unexpected costs in CY2023 for those sanitary and stormwater lines issues identified during the project.

c. Mapping. We are mapping / videoing the entire sanitary and sewer systems within the Borough. Much of this has been done but much needs to be completed. The Borough of Lewistown purchased a new camera system for \$178,000 dollars in CY2022 to replace the 2015 camera system to help with these operations. The time for completion is CY2026.

d. American Rescue Plan Act (ARPA). Recently, the County of Mifflin received \$9M in ARPA funding to assist the County. The Borough of Lewistown, the County seat, requested specific funding (\$1,327,000) to support these I&I operations and the projected housing development affected by the moratorium and was denied a grant. Of the \$9M and the amount we requested of \$1,327,000, the Commissioners offered us a \$200,000 loan from their ARPA funds, which the Council refused as the intent of ARPA funding is for grants and not a loan.



Borough of Lewistown

PENNSYLVANIA

[REDACTED]

e. In 2021 the Council purchased a Model 2100i Vactor Truck to specifically address the I&I issues. The truck was purchased for \$435,444.69 and is used by us on an almost daily basis. It replaced a much older unit from the 20th century.

3. The following has been completed IAW the Chapter 94 CAP of 2016.

a. Approximately \$840,000 has been spent on the wastewater collection system / I&I repairs and preventative maintenance, to include new equipment.

b. Approximately 12 miles (61,100 feet, 18.5%) of main line and laterals have been videoed and checked with a camera.

c. Approximately \$250,000 has been paid to the WWTP s engineering firm for CAP related fees since 2016.

d. Over two miles of sanitation lines have been slip-line repaired.

4. The following must be completed IAW the Chapter 94 CAP of 2016.

a. Approximately 51 miles (81.5%) of the main lines and laterals must be videoed and checked with a camera

b. Approximately 5,346 feet of sanitary lines are expected to be slip-lined in 2024.

c. The mapping of all sanitary and stormwater lines GIS / GPS.

d. The specific SSO locations must be fully mitigated: 330, 257, 256-2, 277, 256, 375, 405.

e. The two areas of the Borough with DEP EDU moratoriums must be addressed and removed.

5. Moving Forward.

a. The following are objectives of the CAP as we move forward.

(1) Complete paragraph 4 requirements.

(2) Legal Analysis. We have consulted a legal firm for the environmental legal analysis of the 1982 Agreement as listed in 1g. above. The Council must approve



Borough of Lewistown

PENNSYLVANIA

[REDACTED]

(8) Repair / replace significant structural defects. 4/1/2027 to 12/31/2030.

(9) Monitor existing flow meters, including coordination with Derry and Granville Township. Ongoing.

(10) Municipalities submit Annual Progress Report. Ongoing.

6. Estimated costs. TBD.

7. Priorities of emphasis, with some ICW other priorities:

1. Eliminate the SSOs.
2. Eliminate moratorium areas.
3. GIS / Mapping of the sanitary system.
4. GIS / Mapping of the stormwater system.
5. Repair / eliminate all I&I issues within the two systems.

8. POC is undersigned at [REDACTED].

KIM D. ZIMMERMAN
Borough Manager



Borough of Lewistown

PENNSYLVANIA

████████████████████
████████████████████
this at the scheduled 08 November meeting because of the financial obligation to the Borough and because it involves surrounding municipalities. The cost is \$150 / hour.

(3) EDU Moratorium. The Borough of Lewistown may have to add a moratorium for the addition of Equivalent Dwelling Units (EDUs) to the current sanitary lines. This is also directed at the lines flowing into the Borough from surrounding municipalities because of the existence of I&I and the plans for additional housing areas being discussed in Derry Township.

(4) Eliminate SSOs. We will continue to work on the identified areas of emphasis based on the Manhole (MH) Sanitary Sewer Overflows (SSOs) identified in the references above. These MHs are priorities of emphasis.

(5) Incoming I&I. The Borough of Lewistown owns 16 flowmeters to monitor the sanitary lines, specially being used for the identified areas listed in references above. We believe the sanitary lines coming into the Borough from another municipality provide much of the I I into the Borough s sanitary lines However, obtaining this data is not possible as their lines are monitored with flowmeters too small for the size flow of their pipes. Hence, the legal review we have requested.

b. Projected Corrective Action Plan (CAP) and Consent Order (CO) Tasks and Descriptions / Timelines:

(1) Negotiate / Execute Consent Order and Agreement. Ongoing to 3/31/2024

(2) Identity and verify linear feet of sanitary sewer within the collective system (cleaning and CCTV inspection). Ongoing to 10/31/2026.

(3) Smoke / dye test sanitary sewer system for illegal stormwater connections. Ongoing to 10/31/2026.

(4) Remove illegal connections identified in 5.b.(3). Ongoing to 12/31/2026.

(5) Complete GIS mapping of sanitary and stormwater systems. 1/1/2024 to 3/31/2026.

(6) Establish sub-basin management program. 10/1/2025 to 6/30/2026.

(7) Review inspection and flow monitoring data to identify problem areas for remediation. Ongoing to 3/31/2027.



BOROUGH OF LEWISTOWN

2023

ANNUAL TOWN HALL MEETING

[23 February 2023](#)



GROUND RULES

- Silence phones
- Questions anytime
- Listen while others speak
- Bathrooms
- Water
- Individual complaints

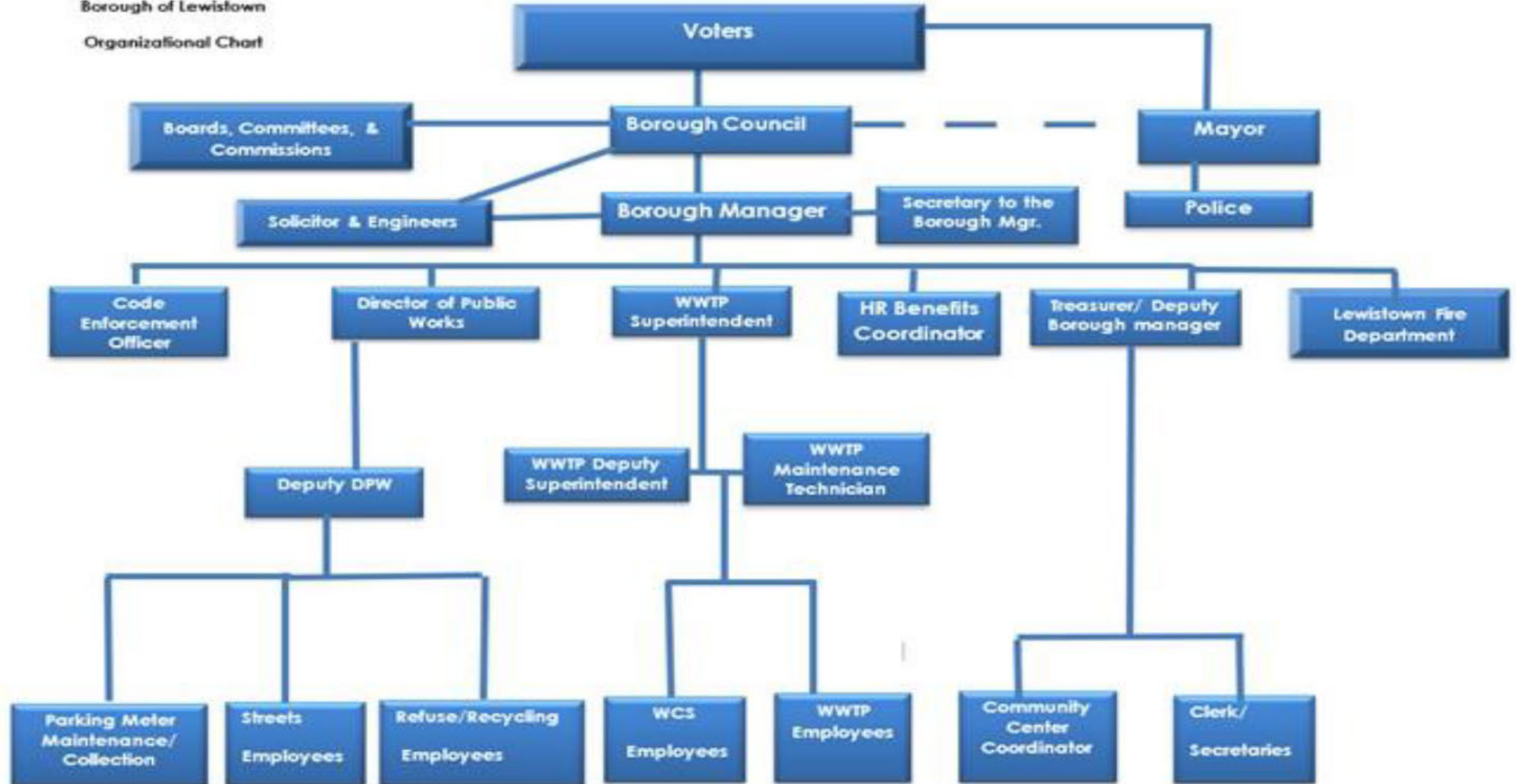


AGENDA

- Council / Mayor / Committees
- Police Department
- Directorate of Public Works
- Wastewater Treatment Plant
- Codes Enforcement
- Fire Department
- FAME EMS
- County / MCMA
- Downtown Lewistown Growth
- Borough Website
- Questions



Borough of Lewistown
Organizational Chart





Council / Mayor / Committees

- 4 seats opening in 2024
- 3 seats remain in place
 - ✓ Bobby Hammond 😊
 - ✓ Bill Wilson 😊
 - ✓ Jim Steele 😊
- Mayor still in office 😊



Council / Mayor / Committees

- Committees
 - ✓ Finance
 - ✓ Streets
 - ✓ Law and Ordinance
 - ✓ Personnel
 - ✓ Fire
 - ✓ Recreation Board
 - ✓ Parking Authority
 - ✓ Planning Commission

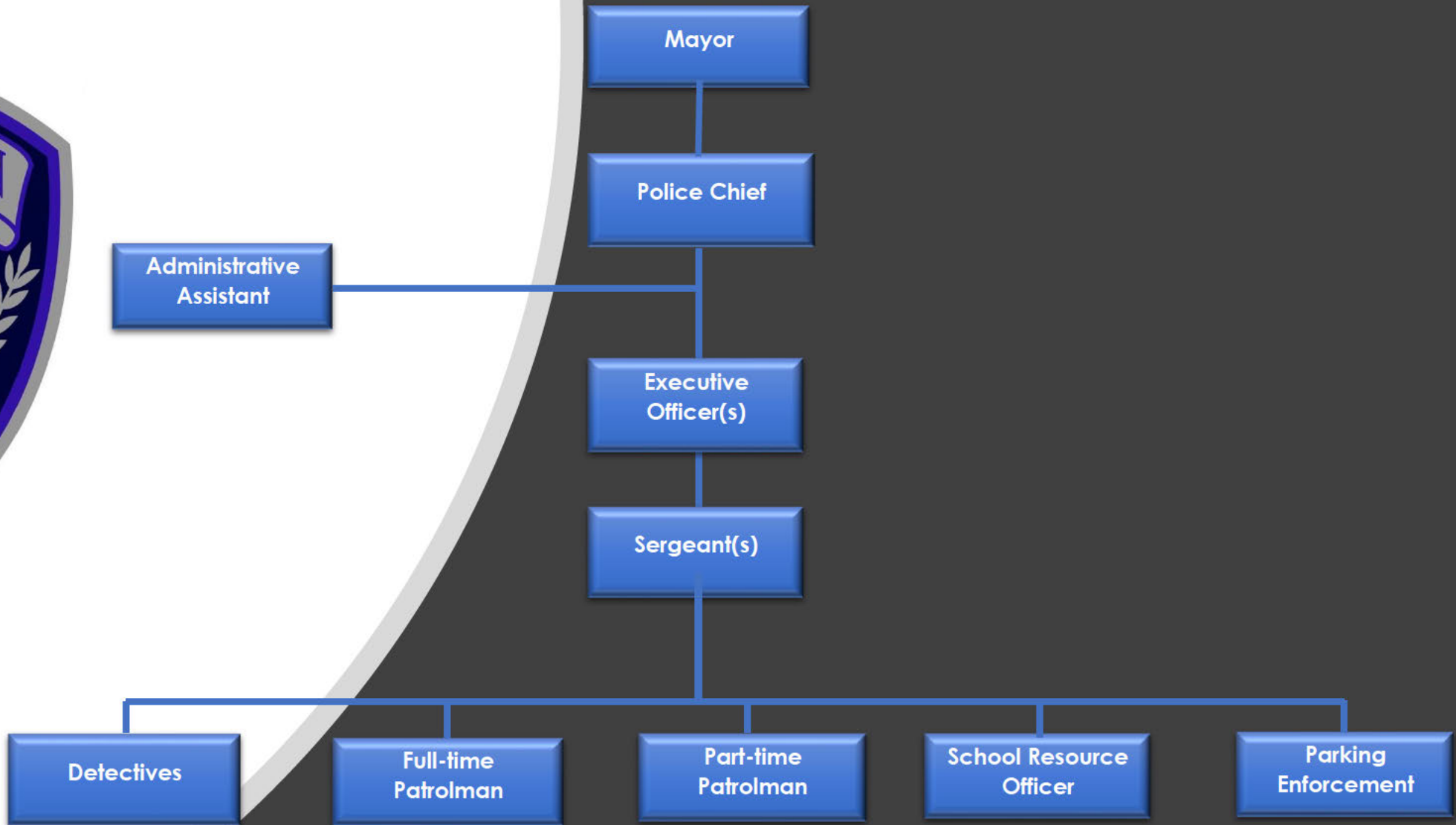


LEWISTOWN BOROUGH COUNCIL COMMITTEES- 2023	
FINANCE: 4TH THURSDAY 5:00 PM	STREETS: 2ND THURSDAY 5:00 PM
Robert Hammond, Chair	Aaron Wilson, Chair
Jim Steele	Venus Shade
Nelson Rieffannacht	Bill Wilson
PERSONNEL: (DIRECTLY AFTER FINANCE IF NEEDED)	LAW AND ORDINANCE: 3RD THURSDAY 5:00 PM
Robert Hammond, Chair	Venus Shade, Chair
Jim Steele	Aaron Wilson
Aaron Wilson	Larry Searer
REPRESENTATIVES TO BOROUGH BOARDS, JOINT COMMITTEES, AND INTERGOVERNMENTAL BOARDS:	
ADA COUNCIL	MIFFLIN COUNTY COG
APPOINTEE	Mayor Bargo
FIRE AD HOC COMMITTEE 1ST MONDAY OF EVERY MONTH 6:00 PM	RECREATION BOARD: 1ST TUESDAY 6:00 PM
Aaron Wilson, Chair	Aaron Wilson
Venus Shade	Venus Shade
Jim Steele	
FAME EMS BOARD	MC BROWNFIELD COMMITTEE
Mayor Bargo	Mayor Bargo
DOWNTOWN LEWISTOWN, INC	DR. PARCEL'S POOR FUND
Mayor Bargo	Mayor Bargo
EG CHANNEL (PER QTR) 3RD THURSDAY 4:00 PM	PLANNING COMMISSION: 1ST WEDNESDAY 4:00 PM
Venus Shade	William Clokey
Larry Searer	Vicki Sweitzer
Aaron Wilson	William Parson
	Bryan Van Scyoc
	Michael Halloran
CIVIL SERVICE COMMISSION: MEETINGS ARE AS NEEDED AND ADVERTISED	
Mark Remy, Solicitor	
Jim Steele	
Scott Gutshall	
Lisa Knudson	
Michael Spahr	



Police Department

- 2022 Annual Report
- Projects / Grants
- Police Station Options
- Personnel
 - ✓ Testing
 - ✓ Incentive Program
- Organization Chart
- Ring Neighbors App





2022 Police Department Statistics

- Calls For Service: 6,554 **15%** over 2021
- 111 Criminal Arrests
 - ✓ 2 Homicide Arrests
 - ✓ 31 Drug Related Arrests
 - ✓ 37 DUI Arrests
 - ✓ 23 Assault Related Arrests
 - ✓ 18 Theft/Burglary Arrests
- 422 Traffic Citations Issued
- 187 Non-traffic Citations Issued
- 4,744 Parking Tickets Issued (\$43,305 Revenue)
- 198 Traffic Crashes Investigated



2022 Police Projects / Grants

- **Will receive \$306,882 in funding for new technology equipment**
- **New per capita rugged laptops and related in-car equipment**
- **License plate readers**
- **New updated Records Management System**
- **Funding to continue the Mental Health Co-Responder Program**
- **Assist with the new Therapy Dog program**



2022 Police Projects / Grants

Marijuana Enforcement Act Grant:

- **Receiving \$46,221 in funding for DUI Enforcement Training**
- Annual Update training for current Drug Recognition Expert (DRE) (2023-2024)
- **Advanced Roadside Impaired Driving Enforcement (ARIDE) training for nine officers**
- **Training of a new department DRE**
- **Will cover all training, travel, and overtime expenses**

2022 Police Projects / Grants

Other:

- Hired two additional full-time officers
- Received over 400 mental health referrals
- Officers completed almost 800 additional training hours
- Conducted National Night Out
- Trunk or Treat
- Fill-a-Cruiser event
- And more...





2022 Police Department Staff

Staffing:

- ✓ 10 full-time patrol officers
- ✓ 1 Detective (Criminal Investigations)
- ✓ 1 Detective Sergeant (Criminal Investigations Supervisor)
- ✓ 1 Full-time Department Narcotics Investigator
- ✓ 1 School Resource Officer
- ✓ 1 Executive Officer
- ✓ 1 Chief of Police
- ✓ 1 Administrative Assistant